

## TEC Professional Services Questionnaire

A. Project Name and Advertisement Resolution Number:

**SOQ 25-002 - Routine Engineering Services for Drainage Projects (Supplemental)  
Resolution No. 145514**

B. Firm Name & Address:

**Michael Baker International Inc.  
106 Park Place, Suite 214  
Covington, LA 70433**

C. Name, title and contact information of Principal, as defined in Section 2-926 of the Jefferson Parish Code of Ordinances, who is a registered, licensed architect, professional engineer, or surveyor in the State of Louisiana:

**Daniel Thornhill, P.E.,  
Office Executive  
106 Park Place, Suite 214  
Covington, LA 70433  
[daniel.thornhill@mbakerintl.com](mailto:daniel.thornhill@mbakerintl.com) 205-908-8026 (Cell)  
LA PE License No. 32367**

D. Name and contact information of employee who is a registered and licensed architect, professional engineer, or surveyor in the State of Louisiana in the applicable discipline. A subcontractor may be substituted here only if the advertised Project requires more than one discipline.

**L.R. "Eric" Erikson, P.E., CFM  
Water Resource Department Manager  
106 Park Place, Suite 214  
Covington, LA 70433  
[eric.erikson@mbakerintl.com](mailto:eric.erikson@mbakerintl.com) 225-266-5335 (Cell)  
LA PE License No. 31061**

E. Please provide the number of employees whose primary function corresponds with each category:

<u>2</u> Administrative	<u>    </u> Estimators	<u>    </u> Specification Writers
<u>    </u> Architects (Licensed)	<u>    </u> Geologists	<u>1</u> Structural Engineers
<u>    </u> Chemical Engineers	<u>    </u> Geotechnical Engineers	<u>2</u> Graduate Engineers
<u>3</u> Civil Engineers	<u>    </u> Interior Designers	<u>3</u> Project Managers
<u>9</u> Construction Inspectors	<u>    </u> Landscape Architects	<u>    </u> Clerical
<u>    </u> Ecologists	<u>    </u> Land Surveyor	<u>    </u> Grant/Funding Specialist
<u>    </u> Electrical Engineers	<u>    </u> Mechanical Engineers	<u>    </u> Sanitary Engineers
<u>3</u> Engineer Intern	<u>1</u> Environmental Engineers	
<u>    </u> Professional Land Surveyors		<b><u>25</u> TOTAL</b>

F. Is this submittal by a JOINT-VENTURE? Please check: YES



NO



If marked "No" skip to Section I. If marked "yes" complete Sections G-H.

## TEC Professional Services Questionnaire

**G. If submittal is by JOINT-VENTURE, list the firms participating and outline specific areas of responsibility (including administrative, technical, and financial) for each firm. Please attach additional pages if necessary.**

1.  
N/A

2.  
N/A

**H. Has this JOINT-VENTURE previously worked together? Please check:**  
YES ☐ NO ☐

**I. List all subcontractors anticipated for this Project. Please note that all subcontractors must submit a fully completed copy of this questionnaire, applicable licenses, and any other information required by the advertisement. See Jefferson Parish Code of Ordinances, Sec. 2-928(a)(3). Please attach additional pages if necessary.**

Name & Address:	Specialty:	Worked with Firm Before (Yes or No):
1. NONE	NONE	NONE
2.		
3.		

**J. Please specify the total number of support personnel that may assist in the completion of this Project:**

25

## TEC Professional Services Questionnaire

**K. List the professional in charge, key persons, specialists, and individual consultants anticipated for this Project and provide their relevant information below. If necessary, please attach additional documentation (i.e. resume) that demonstrates the employment history and experience of the Firm's key persons that may assist in the completion of this Project. Please attach additional pages if necessary.**

### **PROFESSIONAL IN CHARGE OF PROJECT:**

**Name & Title:**

L.R. "Eric" Erikson, P.E., CFM  
Department Manager – Water Resource

**Project Assignment:**

Project Manager

**Name of Firm with which associated:**

Michael Baker International, Inc.  
106 Park Place, Suite 214  
Covington, LA 70433

**Years' experience with this Firm:**

2 years with this firm (25 years total)

**Education: Degree(s)/Year/Specialization:**

M.S., 2003, Engineering and Technology Management, Louisiana Tech University  
B.S.C.E., 1999, Civil Engineering, Louisiana Tech University

**Active registration: Year first registered/discipline:**

Professional Engineer - Civil, Louisiana, 2004, PE.0031061	Professional Engineer - Civil, Alabama, 2023, PE 52502
Professional Engineer - Civil, Texas, 2024, PE 151318	Professional Engineer - Civil, Mississippi, 2009, PE 19275
Certified Floodplain Manager, US-23-12645 (2023)	

**Other experience and qualifications relevant to the proposed Project:**

Mr. Erikson is a dedicated professional engineer with over two decades of experience in the consulting civil engineering industry. His experience includes project management and technical responsibility for civil / site, residential and commercial developments, drainage, water/wastewater, roadway, airport, and marine port projects.

Mr. Erikson has extensive experience with the following Water Resource / Drainage designs:  
Open Channel and Subsurface Roadway Drainage Design, Detention Pond Design, Culvert Design, 1D and 2D Watershed modeling (HEC-RAS), Stormwater Pump Station Design, LADOTD Hydraulic Programs, Bridge Hydraulic / Scour Analysis, Green Infrastructure Design and Erosion Controls.

## **TEC Professional Services Questionnaire**

<b>KEY PERSON, SPECIALIST, OR INDIVIDUAL CONSULTANT:</b>
<b>Name &amp; Title:</b>
Justin West, P.E., CFM Civil Engineer I
<b>Project Assignment:</b>
Drainage Engineer / Environmental Engineer
<b>Name of Firm with which associated:</b>
Michael Baker International, Inc.
<b>Years' experience with this Firm:</b>
2 years with this firm (4 years total)
<b>Education: Degree(s)/Year/Specialization:</b>
B.S., 2019, Environmental Engineering, Louisiana State University
<b>Active registration: Year first registered/discipline:</b>
Professional Engineer - Civil, Louisiana, 2024, PE.0049277 Certified Floodplain Manager US-22-12180 (2022)
<b>Other experience and qualifications relevant to the proposed Project:</b>
Mr. West is an experienced Professional Engineer with technical knowledge in various types of drainage design with an emphasis on watershed modeling (HEC HMS and HEC-RAS) and flood reduction improvements. Mr. West is also experienced in roadway drainage, flood inundation and mapping using various GIS platforms, reservoir / spillway design, FEMA BCA analysis, and natural channel design. His background in environmental engineering also involves several types of green infrastructure design.

## **TEC Professional Services Questionnaire**

<b>KEY PERSON, SPECIALIST, OR INDIVIDUAL CONSULTANT:</b>
<b>Name &amp; Title:</b> Achutam Baral, P.E., CFM Civil Engineer I
<b>Project Assignment:</b> Drainage Engineer
<b>Name of Firm with which associated:</b> Michael Baker International, Inc.
<b>Years' experience with this Firm:</b> 1.5 years with this firm (4 years total)
<b>Education: Degree(s)/Year/Specialization:</b> M.Eng.Sc., 2019, Water Resources Engineering, University of Louisiana at Lafayette B.S.E., 2012, Civil Engineering, Tribhuvan University, Nepal
<b>Active registration: Year first registered/discipline:</b> Professional Engineering – Civil, Louisiana, 2024, P.E.0048564 Certified Floodplain Manager US-24-13247 (2024)
<b>Other experience and qualifications relevant to the proposed Project:</b> Mr. Baral is a Water Resources Engineer with a background and a strong passion for hydrologic and hydraulic (H&H) modeling. His proficiency extends to hydrodynamic modeling software, including HEC-RAS, HEC-HMS, and ArcGIS. In addition, he possesses skills in programming languages such as MATLAB and Python, enabling him to conduct thorough data analysis, create complex models, and develop innovative algorithms to address real-world H&H challenges. Mr. Baral's dedication to solving water resources problems using cutting-edge technology and analytical expertise has been a driving force throughout his career. Mr. Baral has direct experience in 1D and 2D HEC-RAS modeling, bridge hydraulics, culvert / box culvert hydraulics, scour analysis, "No-Rise" certificates, & consequence modeling using GO Consequence as well as HEC-FIA.

## TEC Professional Services Questionnaire

<b>KEY PERSON, SPECIALIST, OR INDIVIDUAL CONSULTANT:</b>
<b>Name &amp; Title:</b> Afaq Durrani, E.I., CFM Civil Associate II
<b>Project Assignment:</b> Drainage Engineer / Modeler
<b>Name of Firm with which associated:</b> Michael Baker International, Inc.
<b>Years' experience with this Firm:</b> 2 years with this firm (2 years total)
<b>Education: Degree(s)/Year/Specialization:</b> M.S., 2022, Civil Engineering, University of Louisiana at Lafayette B.S., 2019, Civil Engineering, COMSTAT University Islamabad
<b>Active registration: Year first registered/discipline:</b> Louisiana E.I. No.: 0035541 (2024) Certified Floodplain Manager US-24-13499 (2024)
<b>Other experience and qualifications relevant to the proposed Project:</b> Mr. Durrani has experience in several areas of drainage design. He has an emphasis on 1D and 2D Hydraulics and Hydrology (H&H) modeling. He is also experienced in roadway drainage design, detention pond design, bridge hydraulic analysis, culvert / box culvert hydraulics, scour analysis and FEMA BCA. Mr. Durrani is extremely proficient in the following drainage related software applications, HEC-RAS, HEC-HMS, HEC-FIA, Go Consequence, ArcGIS Pro, & the LADOTD Hydraulic programs, as well as MicroStation, and AutoCAD.

## **TEC Professional Services Questionnaire**

<b>KEY PERSON, SPECIALIST, OR INDIVIDUAL CONSULTANT:</b>
<b>Name &amp; Title:</b>
Tanveer Ahmed Civil Associate II
<b>Project Assignment:</b>
Drainage Engineer / Modeler
<b>Name of Firm with which associated:</b>
Michael Baker International, Inc.
<b>Years' experience with this Firm:</b>
1 years with this firm (1 years total)
<b>Education: Degree(s)/Year/Specialization:</b>
Ph.D., 2025 (Expected), Water Resource Engineering, University of Louisiana at Lafayette M.Eng.Sc., 2022, Civil Engineering, University of Louisiana at Lafayette B.S., 2015, Water Resource Engineering, Bangladesh University of Engineering and Technology, Bangladesh
<b>Active registration: Year first registered/discipline:</b>
N/A
<b>Other experience and qualifications relevant to the proposed Project:</b>
Mr. Ahmed has experience in several areas of drainage design. He has an emphasis on Hydraulics and Hydrology (H&H) modeling. He is also experienced in coastal engineering, sediment transportation flood reduction consequence analysis. Mr. Ahmed is extremely proficient in the following drainage related software applications, HEC-RAS, HEC-HMS, ArcGIS Pro, SWMM, BASINS, EPANET, WaterNAM, QSTATS. As well as other software such as AutoCAD, MATLAB Python, R.



## TEC Professional Services Questionnaire

**L. Work by Firm or Joint-Venture members which best illustrates current qualifications relevant to this Project. Please include any and all work performed for Jefferson Parish. Please attach additional pages if necessary.**

### PROJECT NO. 1

Project Name, Location and Owner's contact information:	Nature of Firm's Responsibility:	
Project Name: <b>Comprehensive Drainage Plan</b> Project Location: St. Tammany Parish  Project Manager: Daniel Hill, P.E Phone: 985-898-2552 Email: DPhill@stpggov.com	Michael Baker will analyze existing and future flood conditions in the Parish, categorize the flooding problems by severity, and evaluate potential solutions using pre-defined criteria developed in consultation with the Parish. The plan will identify opportunities and constraints for the proposed solutions and develop a strategy for implementation through coordination with the Parish and public outreach activities.	
Completion Date (Actual or estimated):	Estimated Cost: \$900,000	
	Entire Project:	Work for which Firm was Responsible:
December 2025 (Estimated)	\$900,000 (Fee)	Program Management, Hydrology, Hydraulics, GIS, Outreach  \$570,000

### PROJECT NO. 2

Project Name, Location and Owner's contact information:	Nature of Firm's Responsibility:	
Project Name: <b>Little Bogue Falaya Detention Pond</b> Project Location: St. Tammany Parish  Project Manager: Daniel Hill, P.E. Phone No.: 985-898-2552 Email: DPhill@stpggov.com	Michael Baker is providing hydraulic and hydrologic modeling for the proposed 70 acre regional detention pond located near Covington, Louisiana in St. Tammany Parish. The project consisted of evaluating several pond locations, sizes, outfall configurations to ensure the most benefit in reducing water surface elevations in the Little Bogue Falaya Watershed. A detailed Benefit Cost Analysis is also underway on the project. MBI completed extensive H&H modeling for several design alternatives, detention pond inflow/ outflow structure design, BCA analysis and prepared the Preliminary Engineering Report for the project.	
Completion Date (Actual or estimated):	Estimated Cost: \$225,000	
	Entire Project:	Work for which Firm was Responsible:
December 2025 (Estimated)	\$225,000	\$200,000 Included H&H modeling, BCA, Preliminary Engineering Report



## TEC Professional Services Questionnaire

<b>PROJECT NO. 3</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility</b>	
Project Name: <b>Jones Creek Detention Pond</b> Project Location: East Baton Rouge Parish  Project Manager: Tom Stephens, P.E. Phone No.: 225-389-3090 Email: tstephens@brla.gov	Michael Baker is providing hydrologic and hydraulic engineering services for the development of a regional detention basin for Jones Creek in Baton Rouge, LA. These services include hydrologic and hydraulic modeling of the Jones Creek Watershed, analyzing the benefits of multiple detention basin designs, and providing raster maps that identify a reduction in flood levels for the watershed. Several proposed pond configurations were analyzed through the use of multiple models runs and changes in model geometry. Through this iterative process, the detention pond location, dimensions, and outfall design have been optimized to provide the most flood reduction benefit to the watershed.	
<b>Completion Date (Actual or estimated)</b>	<b>Estimated Cost: \$200,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
May 2025 (Estimated)	\$900,000	\$200,000 Included H&H modeling, Detention pond design, culvert design, & Preliminary Engineering Report

<b>PROJECT NO. 4</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility:</b>	
Project Name: <b>LWI Region 6 Statewide Hydraulic Modeling Contract</b> Project Location: Louisiana Statewide  Project Manager: Jie Gu, P.E. Phone No.: 225-379-1483 Email: Jiegu2@la.gov	Michael Baker is providing engineering and H&H modeling services for the Louisiana Watershed Initiative Region 6 (Southeast LA). The project was launched in 2018 and introduced a watershed-based approach to reducing flood risk in Louisiana. It is organized by seven modeling regions, each of which encompasses multiple HUC-8 scale. In addition to the extensive H&H Modeling which includes both tropical storm effects as well as precipitation, Michael Baker also prepared a data gap analysis, users guide, technical report, design storms and consequence analysis.	
<b>Completion Date (Actual or estimated):</b>	<b>Estimated Cost: \$8,000,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
December 2025 (Estimated)	\$8,000,000	\$7,000,000 Included H&H modeling, Data Gap analysis, Design Storms, and Consequence Analysis.

## TEC Professional Services Questionnaire

<b>PROJECT NO. 5</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility:</b>	
Project Name: <b>Mickens Roadway Improvements</b> Project Location: East Baton Rouge Parish  Project Manager: Lisa Blanchard, P.E. Phone No.: 225-926-1620 Email: Lblanchard@evans-graves.com	Mickens Road Improvement Project consists of the widening of an existing two-lane road that is both curb and gutter as well as open ditch drainage for portions of the project. Located in North Baton Rouge, the project runs from Hooper Road to Joor Road, for a total length of approximately three miles. Michael Baker International's role for the project was as a sub-consultant responsible for preliminary and final drainage design of the roadways open channel ditches as well as subsurface system with curb inlets. Outfall channels were analyzed for increased capacity and improvements, if needed were identified.	
<b>Completion Date (Actual or estimated):</b>	<b>Estimated Cost: \$900,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
December 2025 (Estimated)	\$900,000	\$200,000 Included roadside open channel and subsurface drainage system design, inlet spacing and capacity design, outfall analysis and capacity improvement design.

<b>PROJECT NO. 6</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility:</b>	
Project Name: <b>IJA Region 7 Bridge Replacements</b> Project Location: Louisiana Statewide (Southwest Region of the State)  Project Manager: Kurt Brawner, P.E. Phone No.: 225-379-1933 Email: Kurt.Beauner@la.gov	Michael Baker was selected by LADOTD to provide bridge, roadway, and environmental services for the replacement of off-system bridges in the five parishes (Allen Parish, Beauregard Parish, Calcasieu Parish, Cameron Parish, and Jefferson Davis Parish) located in LADOTD District 07. 12 Separate existing structures will be replaced with new Culvert(s), Box Culvert(s), or Slab Span Bridges that are hydraulically equivalent or better than the existing structures. Scour analysis was conducted for bridge alternates. "No Rise" Certifications were also prepared when the location of the bridges fell into special hazard locations as shown on FIRM's.	
<b>Completion Date (Actual or estimated):</b>	<b>Estimated Cost: \$2,000,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
December 2026 (Estimated)	\$2,450,000	\$1,500,000 Included 2D HEC-RAS modeling of watersheds, bridge hydraulic design, box culvert design, scour analysis, & "No Rise" Certifications.

## TEC Professional Services Questionnaire

<b>PROJECT NO. 7</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility:</b>	
<b>Project Name: Bundick Lake Flood Surcharge Management</b> <b>Project Location: Beauregard Parish</b>  <b>Project Manager: Lillie Carpenter, P.E.</b> <b>Phone No.: 225-379-3022</b> <b>Email: Lillie.Carpenter@la.gov</b>	Michael Baker provided engineering and modeling services for the Louisiana Watershed Initiative/State Projects Program (LWI-SPP) Bundick Lake Flood Surcharge Management to LA DOTD. This project will provide recommendations for improvements to dam and spillways to reduce/mitigate recurrent flooding and reduce the risk of catastrophic failure. Modification to the dam, spillway, and outlet structures will be modeled utilizing 2D unsteady hydraulic modeling procedures for various storms from the 50-year storm up to the Full Probable Maximum Flood (PMF). In addition to the hydraulic analysis, a Probable Failure Mode Analysis (PFMA) and a Semi-Quantitative Risk Assessment (SQRA) will be performed to identify high-risk areas of the dams and tailor improvements to mitigate these. Dam Break analysis will be conducted to determine downstream effects, flood inundation areas, timing of a dam breach for the existing dam infrastructure, and any proposed alternatives.	
<b>Completion Date (Actual or estimated):</b>	<b>Estimated Cost: \$250,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
December 2024 (Actual)	\$250,000	\$235,000 Included 2D HEC-RAS modeling, spillway rating curves, PFMA, SQRA, Dam Break Analysis inundation mapping, preliminary cost estimates, Prelim Engr Report (PER)

<b>PROJECT NO. 8</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility:</b>	
<b>Project Name: Anacoco Creek Watershed Improvement Upper &amp; Lower</b> <b>Project Location: Vernon Parish</b>  <b>Project Manager: Lillie Carpenter, P.E.</b> <b>Phone No.: 225-379-3022</b> <b>Email: Lillie.Carpenter@la.gov</b>	Michael Baker provided engineering and modeling services for the Louisiana Watershed Initiative/State Projects Program (LWI-SPP) Anacoco Watershed Improvements Upper and Lower. This project will provide recommendations for improvements to both dams and spillways to reduce/mitigate recurrent flooding and reduce the risk of catastrophic failure. Modification to the dam, spillway, and outlet structures will be modeled utilizing 2D unsteady hydraulic modeling procedures for various storms from the 50-year storm up to the Full Probable Maximum Flood (PMF). In addition to the hydraulic analysis, a Probable Failure Mode Analysis (PFMA) and a Semi-Quantitative Risk Assessment (SQRA) will be performed to identify high-risk areas of the dams and tailor improvements to mitigate these. Dam Break analysis will be conducted to determine downstream effects, flood inundation areas, timing of a dam breach for the existing dam infrastructure, and any proposed alternatives.	
<b>Completion Date (Actual or estimated):</b>	<b>Estimated Cost: \$423,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
December 2024 (Actual)	\$423,000	\$416,000 Included 2D HEC-RAS modeling, spillway rating curves, PFMA, SQRA, Dam Break Analysis inundation mapping, preliminary cost estimates, Prelim Engr Report (PER)

## TEC Professional Services Questionnaire

<b>PROJECT NO. 9</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility:</b>	
Project Name: <b>Three Mile Lake Flood Reduction</b> Project Location: St. Landry Parish  Project Manager: Lillie Carpenter, P.E. Phone No.: 225-379-3022 Email: Lillie.Carpenter@LA.gov	Michael Baker provided engineering and modeling services for the Louisiana Watershed Initiative/State Projects Program (LWI-SPP) Three Mile Lake Flood Reduction Project. This project provides recommendations for improvements to surrounding infrastructure in order to protect residences from backwater flooding caused by high water in the Atchafalya Spillway. Improvement alternatives will be modeled utilizing 2D unsteady hydraulic modeling for various storms from the 50-year storm up to the 500-yr storm with various backwater levels. Alternatives will include closure structures, culvert gates, and embankment raising. Cost estimates will be prepared for each alt.	
<b>Completion Date (Actual or estimated):</b>	<b>Estimated Cost: \$226,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
December 2024 (Actual)	\$226,000	\$189,000 Included 2D HEC-RAS modeling, spillway rating curves, Backwater analysis, inundation mapping, preliminary cost estimates, Prelim Engr Report (PER)

<b>PROJECT NO. 10</b>		
<b>Project Name, Location and Owner's contact information:</b>	<b>Nature of Firm's Responsibility:</b>	
Project Name: <b>Ardenwood / Lobdell Connector</b> Project Location: East Baton Rouge Parish  Project Manager: Marcus Bonton, P.E. Phone No.: 225-706-0975 Email: marcus@bontonassociates.com	This project consists of the construction of a new 2 lane roadway approx. 0.6 miles long that connects Lobdell Blvd. and Ardenwood Dr. As a subcontractor to the prime Consultant, Michael Baker was engaged to provide drainage quality control (QC) for this project throughout all phases of design from design study to final plans. QC reviews were conducted at several milestones in order to ensure the project was designed in accordance with East Baton Rouge Drainage guidelines, supplemented with LADOTD Hydraulic guidelines. Reviews included not only calculation reviews but also construction plan sheet, specifications, constructability, & cost estimates reviews.	
<b>Completion Date (Actual or estimated):</b>	<b>Estimated Cost: \$250,000</b>	
	<b>Entire Project:</b>	<b>Work for which Firm was Responsible:</b>
December 2025 (Estimated)	\$250,000	\$37,000 Included Drainage Quality Control

## TEC Professional Services Questionnaire

**M. List all prior and/or on-going litigation between Firm and Jefferson Parish. Please attach additional pages if necessary.**

Parties:		Status/Result of Case:
Plaintiff:	Defendant:	
1. N/A	N/A	N/A
2.		
3.		
4.		

**N. Use this space to provide any additional information or description of resources supporting Firm's qualifications for the proposed project.**

Michael Baker understands that our clients have limited resources and demand the most efficient yet effective engineering and architectural design services available. With our dedicated staff and expertise, our number one priority is maintaining a project schedule for each assigned project to meet all the required deadlines. **Our Engineering staff has completed over 100 projects in Louisiana and has never missed a deadline**, which has allowed all our clients to better serve their communities.

Another key aspect of the Michael Baker Team is that in addition to the full-service Baton Rouge office's design professionals, Michael Baker has more than 500 additional dedicated professionals nationwide who can assist at any given moment with meeting all project schedules or deadlines.

Michael Baker responds to our client's needs in the most cost-effective manner possible. Our keen awareness of budget, quality, and service has helped clients reach their goals and has also resulted in cost savings and award-winning projects Michael Baker delivers successful projects utilizing our service-based work ethic, innovative thinking, and experience – all combined with the latest technological tools. With Michael Baker, the result is always the highest quality product . . . **one that is on schedule and within budget.**

**O. To the best of my knowledge, the foregoing is an accurate statement of facts.**

Signature:  Print Name: Daniel Thornhill, P.E.

Title: Office Executive Date: February 2, 2025