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REQUEST FOR PROPOSAL

**Unit Price Contract for Storm Debris
Removal 2023-2024**

RFP No. 2023-004

September 1, 2023 • 12:00PM

ORIGINAL

City of Central

**13421 Hooper Road • Suite 8
Central, LA 70818**

PREPARE • RESPOND • RECOVER

Points of Contact:

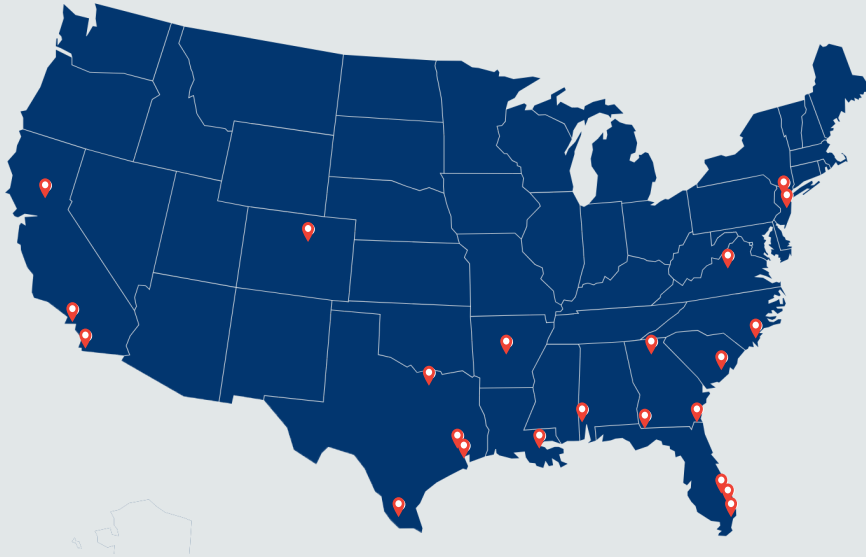


Kristy Fuentes

Vice President of Compliance and Administration

Kfuentes@drcusa.com





TTY: 888-721-4DRC
Phone: 504-482-2852
Fax: 504-482-2852
www.drcusa.com

DRC CONTACT ADDRESSES

111 Veterans Blvd., Suite 401
Metairie, LA 70005

DRC CONTACTS



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September 1, 2023

City of Central
13421 Hooper Road
Suite 8
Central, LA 70818

Re: Unit Price Contract for Storm Debris Removal 2023-2024
RFP No. 2023-004

Dear Sir or Madam,

DRC Emergency Services, LLC, appreciates the opportunity to present to you and the City of Central our proposal to provide Storm Debris Removal services as required in the above referenced RFP. DRC is among the leading disaster management companies in the United States. Our services include emergency debris removal; disaster management—including temporary housing, workforce housing and life support—as well as required FEMA documentation; debris management; right-of-way maintenance; marine debris, salvage and recovery; vehicle and vessel removal and processing; technical assistance and project management; construction and construction management; demolition; and final disposal management.

DRC's Senior Emergency Management and Response team has been located in the New Orleans area for the past 17 years. DRC has contracts with several surrounding Parishes and has worked closely with DEQ, GOSHEP, and LADOTD for decades. Over the past two hurricane seasons alone, DRC has removed and disposed of over 21 million cubic yards of debris in Louisiana. DRC currently has dozens of reservists and hundreds of subcontractors ready to participate in any response effort. DRC is vastly familiar with the area and presently holds disaster relief contracts with East Baton Rouge Parish, the City of Baker, and the city of Zachary. Depending on the size of an event which may strike the City of Central, DRC will dedicate all necessary manpower and equipment and in no case, will the project be understaffed.

In response to Hurricane Ida, DRC worked closely with the City of Central and removed and disposed of over 62,000 cubic yards of debris.

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include: John Sullivan, President; Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.

The Point of Contact for the City of Central is Kristy Fuentes who can be reached at (888) 721-4372, by cell: (504) 220-7682 or by email: Kfuentes@drcusa.com.

This proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with the City of Central in the future.

Sincerely,

Kristy Fuentes
Vice President, Secretary, Treasurer

**ACTION IN LIEU OF
A MEETING OF THE
MANAGER OF
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with Section 10-12-22 of the Alabama Limited Liability Company Act, as amended (the “Act”), in lieu of a meeting of the sole Manager of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the “Company”), and is made effective as of January 19, 2016.

WHEREAS, Section 4.2 of the Company’s Second Amended and Restated Operating Agreement dated January 20, 2016 (as amended, the “LLC Agreement”) and the Act permit the Manager of the Company to take the following actions; and

WHEREAS, the undersigned, DRC Equity LLC, constitutes the sole Manager of the Company (the “Manager”).

NOW, THEREFORE, the undersigned hereby makes the following resolutions and consents to the following actions in lieu of a meeting of the Manager of the Company:

1. The following persons, in their respective corporate capacities indicated below, are hereby authorized and empowered for the express limited purpose of signing documents for the submission of bids, proposals, offers, responses and other related documents to, any federal, state or local government, including any governmental entity, organization, body, agency, department or political subdivision, for the transaction of business by or on behalf of the Company:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Kristy Fuentes	Vice President of Business Development, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same counterpart. This written consent shall be filed with the minutes of the proceedings of the Manager of the Company.

[SIGNATURE PAGE FOLLOWS]

Dated effective as of the date first written above.

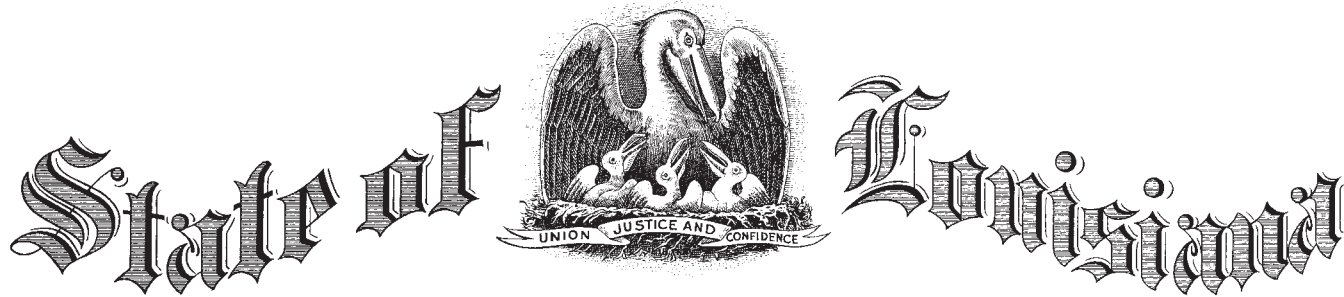
DRC EMERGENCY SERVICES LLC

By: **DRC EQUITY, LLC**
a Texas limited liability company
Its: Manager



By: John R. Sullivan
Its: President

[Consent to Appoint Manager – DRC Emergency Services, LLC (January 2016)]



State Licensing Board for Contractors

This is to Certify that:

is duly licensed and entitled to practice the following classifications



Expiration Date:

License No:

Witness our hand and seal of the Board dated,
Baton Rouge, LA day of

W. B. M. M.
Director

See Mallett
Chairman

Andy D. D.
Treasurer

This License Is Not Transferrable

UNITED STATES OF AMERICA
State of Louisiana
Al Ater
SECRETARY OF STATE

As Secretary of State, of the State of Louisiana, I do hereby Certify that
the Application Form for Certificate of Authority of

DRC EMERGENCY SERVICES, LLC

Domiciled at MOBILE, ALABAMA,

Was filed and recorded in this Office on September 14, 2005.

Thus authorizing the limited liability company to exercise
the same rights and privileges accorded similar domestic
limited liability companies, subject to the provisions of R.
S. Title 12, Chapter 22, Part VIII.

*In testimony whereof, I have hereunto set
my hand and caused the Seal of my Office
to be affixed at the City of Baton Rouge on,
September 14, 2005*

MBE 36014837Q

Secretary of State





R. Kyle Ardoin

SECRETARY OF STATE

As Secretary of State of the State of Louisiana, I do hereby Certify that

DRC EMERGENCY SERVICES, LLC

A limited liability company domiciled in MONTGOMERY, ALABAMA,

Filed charter and qualified to do business in this State on September 14, 2005,

I further certify that the records of this Office indicate the company has paid all fees due the Secretary of State, and so far as the Office of the Secretary of State is concerned, is in good standing and is authorized to do business in this State.

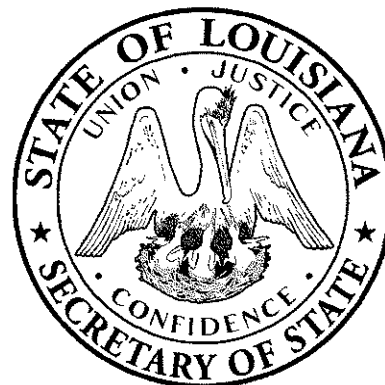
I further certify that this certificate is not intended to reflect the financial condition of this company since this information is not available from the records of this Office.

In testimony whereof, I have hereunto set my hand and caused the Seal of my Office to be affixed at the City of Baton Rouge on,

August 20, 2020

Secretary of State

Web 36014837Q



Certificate ID: 11259920#F5P83

To validate this certificate, visit the following web site, go to **Business Services, Search for Louisiana Business Filings, Validate a Certificate**, then follow the instructions displayed.
www.sos.la.gov

**CITY OF CENTRAL
East Baton Rouge Parish**

**REQUEST FOR PROPOSALS FOR A UNIT PRICE CONTRACT
FOR STORM DEBRIS REMOVAL
2023-2024
SOLICITATION NO. 2023-004**

Proposals must be received by noon on August 15, 2023
at one of the following addresses:

City of Central
ATTN: Debris Removal RFP
13421 Hooper Road, Suite 8
Central, LA 70818

OR

Submitted through www.centralbidding.com

Proposals must be placed in a sealed package or envelope and include a cover sheet with the following information.

NAME OF PROPOSER: DRC Emergency Services, LLC

PROPOSER'S MAILING ADDRESS: 111 Veterans Boulevard, Suite 401

CITY: Metairie STATE: Louisiana ZIP CODE: 70005

CONTACT PERSON: Kristy Fuentes

OFFICE PHONE NO.: (888) 721-4372 CELL PHONE NO.: (504) 220-7682

FACSIMILE NO: (504) 482-2852 EMAIL: Kfuentes@drcusa.com

**APPENDIX A
CITY OF CENTRAL
PROPOSAL FORM FOR UNIT PRICE CONTRACT FOR
STORM DEBRIS REMOVAL CITY OF CENTRAL 2023-2024**

The undersigned represents that he/she is authorized to submit the attached proposal on behalf of:

PROPOSER: DRC Emergency Services, LLC

PROPOSER'S ADDRESS: 111 Veterans Boulevard, Suite 401

CITY: Metairie STATE: Louisiana ZIP CODE: 70005

Proposer has carefully examined the, QUOTATION FORM, SCOPE OF WORK AND OTHER APPLICABLE DOCUMENTS made a part of this Request for Proposals. Proposer further certifies that the prices shown are in full compliance with the conditions, terms and specifications of the Request for Proposals.

Proposer understands that Central has discretion to reject any or all bids if determined to be in the best interest of Central. Central does not guarantee it will need such services during the Contract Period.

Proposer agrees to furnish to Central evidence of required insurance and a performance bond (if applicable) required for the project within 48 hours after receiving notice of contract award.

Contract Period

Contract period is September 13, 2023 through December 31, 2024. All prices and quotes are valid through September 13, 2023 and through the contract term.

Contract Price/Payment

Price for quantities collected on a cubic yard basis shall be provided on the Schedule of Items attached as Appendix B. The contract unit price shall not exceed the unit cost quoted by the successful bidder for the maximum cubic yards collected.

Undisputed invoices will be paid, less a 10% retainage, within 30 days from receipt of invoice and supporting documentation. Retainage will be released upon satisfactory completion of work and certification of payment for all materials, labor, and supplies used to perform work.

SIGNATURE:  TITLE: Vice President/Secretary/Treasurer

PRINTED NAME: Kristy Fuentes DATE: 8/31/23

**PROPOSER'S ORGANIZATION
COMPLETE ALL APPLICABLE SECTIONS**

INDIVIDUAL

Individual's Name: _____

Doing business as: _____

Address: _____

City: _____ State: _____ Zip Code: _____

Phone: _____ Cell: _____

Fax: _____ Email: _____

PARTNERSHIP

Firm Name: _____

Address: _____

City: _____ State: _____ Zip Code: _____

Managing Partner: _____

Phone: _____ Cell: _____

Fax: _____ Email: _____

LIMITED LIABILITY COMPANY

Company Name: DRC Emergency Services, LLC

Manager: Kristy Fuentes, Vice President/Secretary/Treasurer

Address: 111 Veterans Boulevard, Suite 401

City: Metairie State: Louisiana Zip Code: 70005

Phone: (888) 721-4372 Cell: (504) 220-7682

Fax: (504) 482-2852 Email: Kfuentes@drcusa.com

CORPORATION

Corporation Name: _____

Person authorized to bind entity/Title: _____

Address: _____

City: _____ State: _____ Zip Code: _____

State of Incorporation: _____

Phone: _____ Cell: _____

Fax: _____ Email: _____

**PROPOSALS OF LEGAL ENTITIES MUST BE SIGNED BY AN INDIVIDUAL AUTHORIZED TO BIND THE
ENTITY. ATTACH PROOF OF AUTHORIZATION.**

Please see Signing Authority on pages 2-3 of the proposal.

**APPENDIX B
CITY OF CENTRAL
SCHEDULE OF ITEMS FOR UNIT PRICE CONTRACT FOR
STORM DEBRIS REMOVAL**

Item No.	Item Description	Unit	Unit Price
1	Emergency Roadway Debris Clearance	/Crew – Hours	\$375.00
2	Total Debris Collection and Removal by Volume	/Cu. Yd	\$7.42
3	Hazardous Stump Removal, Greater than 24” diameter	/Each	\$325.00
4	Cutting and Removal Hazardous Leaning Trees	/Each	\$220.00
5	Cutting and Removing Hanging Tree Limbs	/Tree	\$84.50
6	Collection and Disposal of Dead Animals	/Pound	\$5.00
7	Collection & Transport White Goods	/Each	\$95.00
8	Collection and Disposal of C&D Debris	/Cu. Yd.	\$8.86
9	Processing of Burnable Debris Using air curtain incinerator at Disposal site	/Cu. Yd.	\$5.98

The signature on Page 2 of this document certifies that the bidder has carefully examined all documents associated with this request for proposals and other applicable documents made a part of this Request for Proposals. Proposer further certifies that the prices shown are in full compliance with all the conditions, terms, and specifications of this Request for Proposals.

These prices are valid through September 13, 2023 and through the contract date.

**All unit prices requested will be reviewed for reasonableness; however, the following formula will be used to determine the lowest priced proposal:
The sum of 95 times the Unit Price for Item No. 2 and 5 times the Unit Price for Item No. 8.**

ADDITIONAL PRICING

Please see below for additional pricing, if needed, in lieu of the line items bid for one price for all sizes:

Description	Unit	Rate
Hazardous Stump Removal		
24"-36"	Each	\$250.00
36"-48"	Each	\$350.00
48" and greater	Each	\$500.00
Hazardous Leaning Trees and Hanging Limbs (<i>To be placed on ROW for removal as regular vegetative waste</i>)		
6"-12"	Each	\$50.00
12"-24"	Each	\$125.00
24"-36"	Each	\$195.00
36"-48"	Each	\$295.00
48" and greater	Each	\$415.00
Limbs	Tree	\$84.50

NOTE: Hanging limbs removed will be placed on the ROW for removal as regular Vegetative debris just as the hazardous trees will be



**City of Central EBR Parish Request for Proposals for a Unit Price
Contract for Storm Debris Removal 2023-2024 Solicitation No. 2023-004**
City of Central

Project documents obtained from www.CentralBidding.com
03-Aug-2023 03:27:59 PM

**SOLICITATION NO. 2023-004
ADDENDUM #1**


Kristy Fuentes
Vice President/Secretary/Treasurer

Bidding deadline is extended to September 1, 2023 at 12:00 noon.

Any proposer who has previously submitted a proposal before the issuance of this addendum can withdraw their proposal as outlined below and submit an updated proposal by September 1, 2023 at 12:00 noon.

Solicitation No. 2023-004 is also edited to include the below Administrative Information, Scope of Services, map (Exhibit B), and Submission Requirements and Contractor Selection (Exhibit E).

PART I. ADMINISTRATIVE AND GENERAL INFORMATION

1.1 Purpose

The City of Central seeks bids from qualified firms to perform debris collection, removal, processing and disposal services for storm debris. The City reserves the right to reject any or all responses. During this disaster event, Contractor must coordinate with City and state debris management and FEMA to ensure that debris removal is performed in an efficient and effective manner in compliance with all eligibility criteria for available federal and state funding. Such work shall be managed in accordance with local, state and federal regulations, guidelines, and laws regarding recycling and disposal of the debris following a natural disaster or destructive event.

1.2 Goals and Objectives

Contractor will remove large volumes of disaster generated debris, household hazardous waste, and white goods from areas of the City of Central, as directed by the City, in a timely, efficient, and cost-effective manner. Contractor will be responsible for removing, collecting and disposing of debris including white goods and dead animals; providing project management services; providing an action plan to City detailing the sequence and timing of debris clearing and collection; preparing State and Federal reporting and reimbursement documents for review and submittal to City; providing community relation support during all phases of disaster recovery work, including providing a hot-line phone number and email address for the public to report complaints and make requests; and obtaining all necessary local, state, and federal permits and licenses.

City intends to ensure that all work performed pursuant to the Contract is eligible for funding through available funding sources including FEMA's PA Program and performed in accordance with FEMA regulations, policies, and guidelines, as well as with any other applicable state or federal regulations, policies, and guidelines.

At all times, Contractor shall take direction from Central's Mayor or City's designee. Direction by the Mayor may also mean direction by a monitor (the "Monitor").

Single Award: City intends to award one contract and does not anticipate multiple awards; however, City reserves the right to make multiple or partial awards.

GENERAL REQUIREMENTS

Contractor shall provide all necessary equipment, operators, and other personnel for a comprehensive debris removal and disposal operation. The work to be performed shall include but not be limited to segregation, removal, hauling, and disposal of debris on public land and rights of way. Contractor shall not be paid to remove, process, or dispose of debris unrelated to the event in the Notice to Proceed ("NTP"). Contractor will serve as the general contractor for the purpose of debris removal and disposal operation. Contractor will use all required resources including subcontractor(s) as necessary to restore the health, safety, and welfare of the community in a timely and cost-effective manner. Contractor will be able to use its own subcontractors, with the expectation that those subcontractors will be members of the local workforce whenever possible. Contractor shall obtain all permits and licenses necessary to complete the work. The Contractor shall supply comprehensive documentation of work by volume, location, time, and date per FEMA and FHWA reporting requirements and/or any other applicable state and federal reporting requirements.

The Contractor must be capable of providing all services necessary and fully understand FEMA, FHWA, and State of Louisiana requirements of a natural disaster or destructive event debris clean-up operations.

NON-EXCLUSIVITY AND RIGHT TO REASSIGN

The City expects to achieve the following outcomes through this Contract:

Provide a skilled and qualified Contractor that has a strong record and experience with FEMA and all applicable State and Federal Disaster Specific Guidance(s) and policies related to disaster debris management, removal and disposal services on an on-call and emergency basis to assure the City gets dependable, responsive, proven and expert services.

- Obtain the lowest possible pricing.
- Establish a cost-effective contract to provide immediate response to the City's needs during an emergency or disaster.

A. Qualifications and Experience:

All bidders shall hold all required licenses to perform the work.

Each bidder is required to submit with the bid certified supporting data regarding the bidder's experience, qualifications, and suitability for the work to be performed, which should include the following information, sworn to under oath by the bidder, or, if an entity, an authorized representative:

1. The bidder must have expertise and experience in assisting governmental entities in debris removal following a disaster.
2. Bidder must list a minimum of five separate and verifiable disaster recovery events and his respective clients. Clients listed must be for completed work on disaster recovery projects and debris removal and processing projects. At least two of the client references shall be for a disaster recovery project performed for a public or governmental agency. The projects listed should also show experience in FEMA reimbursement and client training. Bidders using joint ventures should include former clients of the joint venture, if applicable. Information on each

client should be provided in the following format:

- Project/event title
 - Client name
 - Contact person and telephone number
 - Location of project (if different than above)
 - Project team
 - Performance period
 - Approximate fee for services
 - Brief description of project
 - Quantity of debris removed
3. Availability of contract managers and key personnel must be identified. Bidder shall identify subcontractors and intended scope of their work. Types and quantities of recovery equipment must be identified. Bidder shall clearly identify equipment owned by Bidder separately from equipment available from other sources. The City expects personnel, subcontractors and equipment identified in the bid to be available for work to complete services. City further expects the identified equipment will be sufficiently maintained so as to be available to operate in a safe and reliable manner. The bidder should provide an estimate of the current workload and all future commitments to other emergency response contracts. Bidder should provide reasonable assurance that identified personnel will be available to work on future projects. Bidder must provide reasonable assurance that all equipment identified for disaster recovery will be available and are not contractually obligated to other projects (e.g. residential collection contracts, solid waste transfer contracts, or other disaster debris removal contracts.)
 4. Bidder shall describe the organizational structure, assigned liaison officer, and the project management methods most appropriate to perform the services outlined in the scope of services. The discussion should include: methods for communicating with team members and City emergency management staff, protocols for team work assignments, data management and project tracking methodologies and capabilities, schedule controls, and any other appropriate management considerations. Bidder should also discuss Bidder's staffing and ability to supervise multiple clean-up crews and subcontractors. This discussion should include Bidder's project management methods that ensure the quality of the work being performed by Bidder's crews and subcontractors.
 5. An itemized list of Bidder's proposed facilities and equipment that accommodates both large and confined/narrow streets and areas that shall be available for use, including equipment, vehicles, and materials that Bidder presently owns and Bidder intends to procure. The equipment specified in the itemized list shall be provided if listed. The equipment may be modified by advance written request by Bidder and written approval by City, any failure to do which shall constitute Breach of Contract.
 6. All Bidders hereunder must furnish satisfactory evidence to City that they are fully competent and have the necessary facilities, experience and pecuniary resources to fulfill the terms and conditions of Contract Documents. Bidders shall provide personnel to manage the work experienced in performing Disaster Debris Removal and Management Services or other related debris removal and Management Services.

7. Bidders who submit qualifications and experience relying on personnel other than those directly employed by Bidder shall provide evidence and assurance as may be required by City that those personnel are in direct and daily management and control of the Work. Examples of such personnel are those from Bidder's parent company, affiliates, joint venture, or other entity accepted by City.
8. Bidders shall inform City of any and all instances wherein a debris removal services contract, or any related solid waste services contract, held by Bidder has been terminated or assigned to others prior to its contract expiration date. Bidder shall make available to City any information regarding the nature and circumstances of the termination as City may deem necessary.
9. Bidders that are wholly-owned subsidiaries of larger parent companies, and that submit qualifications and competency information based in whole or in part on the capabilities of the parent company, shall agree that it will cause its parent company to guarantee the performance of all of Bidder's obligations under the Contract Documents.
10. Bidders shall complete and submit Appendices A, B, C, and D.

1.5 Changes, Addenda, Withdrawals

City reserves the right to change the calendar of events or issue Addenda to the Invitation for Bids at any time. City also reserves the right to cancel or reissue the Invitation for Bids.

If Bidder needs to submit changes or addenda, such shall be submitted in accordance with the instructions for submittal of the bid, signed by an authorized representative of Bidder, cross-referenced clearly to the relevant ITB section. Such shall meet all requirements for the bid.

1.6 Withdrawal of Bid

Any Bidder may withdraw the bid submitted at any time up to the bid opening date and time. To accomplish this, a written request signed by the authorized representative of Bidder must be submitted to City.

1.7 Ownership of Bids

All materials submitted timely in response to this request become property of City. Selection or rejection of a bid does not affect this right. All responses submitted timely will be retained by City.

1.8 Non-negotiable Contract Terms

Non-negotiable contract terms include but are not limited to taxes, assignment of contract, audit of records, EEOC and ADA compliance, record retention, content of contract/order of precedence, contract changes, governing law, claims or controversies, and termination based on contingency of appropriation of funds (if applicable).

1.9 Taxes

Any taxes applicable shall be assumed to be included within the bidder's cost.

1.10 Use of Subcontractors

Each Bidder shall serve as the single prime Contractor for all work performed pursuant to its contract. Prime Contractor shall be responsible for all deliverables. This general requirement notwithstanding, Bidders may enter into subcontractor arrangements.

1.11 Contract Award and Execution

City reserves the right to enter an Agreement without further discussion of the bids submitted based on the bids received.

1.12 Notice of Intent to Award

Upon review and approval of the recommendation for award by the Mayor, a contract shall be completed and signed by all parties concerned. City shall notify all unsuccessful bidders as to the outcome of the evaluation process.

1.13 Insurance Requirements

Contractor shall furnish City with certificates of insurance affecting coverage(s) required coverage (see Exhibit D). The certificates for each insurance policy are to be signed by a person authorized by that insurer to bind coverage on its behalf. The certificates are to be received and approved by City before work commences. City reserves the right to require complete certified copies of all required policies, at any time.

1.14 Subcontractor Insurance

Contractor shall include all subcontractors as insured under its policies or shall insure that all subcontractors satisfy the same insurance requirements for the Contractor.

1.15 No Guarantee of Quantities

City does not obligate itself to contract for or accept more than their actual requirements during the period term of Contract, as determined by actual needs and availability of appropriated funds.

1.16 Bidder's Certification of Uniform Grant Guidance as Prescribed by the Office of Management and Budget (OMB)

Certification of no suspension or debarment: By signing and submitting a bid, Bidder certifies that Bidder, any subcontractors, or principals are not suspended or debarred by the General Services Administration (GSA) in accordance with the requirements in OMB's Uniform Grant Guidance regulations.

A list of parties who have been suspended or debarred can be viewed via the internet at <http://www.sam.gov>.

PART II. SCOPE OF WORK/SERVICES

2.1 Scope of Work/Services

The Services described herein are the specific conditions for the Disaster Debris Removal and Management Services. These conditions represent the uniform services to which all Bidders must respond. The term "debris" denotes disaster related/generated debris.

2.2 Services

2.2.1 The services to be provided under this scope of work may include the following:

- Collecting and removing debris from public rights-of-way, streets, and roads, including debris collected in bags and placed by the curb;
- Collecting and hauling of debris to a site approved by the City;
- Collecting and disposing of white goods and dead animals and separating these items at the specified debris sites for hauling to their ultimate disposal site;
- Providing project management services;
- Providing community relations support during all phases of disaster recovery work, including providing a hotline telephone number and an email address for the public to report complaints;
- Obtaining all necessary local, state, and federal permits and licenses;
- Follow all guidelines established by the Louisiana Department of Environmental Quality's (LDEQ) Comprehensive Plan for Disaster Clean-up and Debris Management);
- Preparing state and federal reporting and reimbursement documents for review and submission to the City.

2.2.2 Contractor shall furnish all necessary personnel, materials, equipment, labor, supervision, facilities, and shall otherwise provide all services necessary for, or incidental to, the performance of all Work as defined in the bid specifications. Contractor will supervise and direct all work, workers and equipment. Contractor is solely responsible for the means, methods, techniques, sequences, safety program and procedures used. Contractor will employ and maintain a qualified and accessible supervisor in the area of operation who shall have the full authority to act on behalf of Contractor. All communications given to the supervisor in writing by City shall be binding. The name, telephone number and email address of the designated supervisor shall be provided to City within 24 hours of the Notice to Proceed for each Work Order directive issued.

2.2.3 Utilizing Resources in Disaster Area: Contractor shall, to the extent practical, give priority to utilizing resources in City and surrounding areas, including but not limited to procuring supplies and equipment, awarding subcontracts, and employing workers.

2.2.4 Ownership of Debris: Title to debris and other waste shall pass to Contractor when placed in the collection equipment. Title to debris and other waste shall remain with Contractor until the time of deposit and/or disposal at the City designated landfill.

- 2.2.5 Work Hours: All activities associated with collection and loading of eligible debris shall be performed during daylight hours, 7 days per week; including holidays, unless otherwise directed by City.
- 2.2.6 Traffic Controls: Contractor shall mitigate the impact of operations on local traffic to the fullest extent practical. Contractor is responsible for establishing and maintaining appropriate traffic controls in all work areas. Contractor shall provide sufficient signing, flagging, and barricading to ensure the safety of vehicular and pedestrian traffic in all work areas. All work shall be performed in conformance with all Federal, State, and local laws, regulations, and ordinances governing personnel, equipment and workplace.
- 2.2.7 Contractor shall be responsible for cleaning up any spillage of material resulting from debris removal and hauling activities. All Bidder's vehicles shall be equipped at a minimum with brooms, shovels, and rakes.
- 2.2.8 Contractor shall exercise responsible care to protect all public and private property located in and adjacent to the street right-of-way (i.e. curbs and gutters, catch basins, sidewalks, driveways, fire hydrants, mailboxes, etc.) in the execution of the debris removal and hauling activities. Contractor shall be responsible for all damages to public and private property associated with the debris removal and hauling activities.

2.3 Debris Definitions:

- 2.3.1 Debris: Items and materials broken, destroyed or displaced by a disaster. Examples of debris include, but are not limited to, construction and demolition debris, woody waste and personal property.
- 2.3.2 Eligible Debris: Debris within the scope of the Notice to Proceed (“NTP”).
- 2.3.3 Burnable Debris: Burnable debris includes all biodegradable matter except that included in the following definitions of other categories of debris. It includes, but is not limited to, damaged and disturbed trees; bushes and shrubs; broken, partially broken and severed tree limbs; untreated structural timber, untreated wood products and brush. City encourages use of for clean fuel as opposed to just burning for incineration. Burning waste for clean fuel purposes, must be documented.
- 2.3.4 Non-Burnable Debris: Non-burnable debris includes, but is not limited to, treated timber; plastic; glass; rubber products; metal products; sheet rock; cloth items; non-wood building materials, pressure treated wood, furniture, and carpeting. City encourages recycling of non-burnable debris whenever possible.
- 2.3.5 Recyclable Debris: White goods, metal and other material that City and Contractor deem recyclable.
- 2.3.6 Construction and Demolition Debris (C&D) - FEMA Publication 325 defines eligible construction and demolition (C&D) debris as damaged components of buildings and structures such as: lumber and wood, gypsum wallboard, glass, metal, roofing material, tile, carpeting and floor coverings, window coverings, plastic pipe, concrete, fully cured asphalt,

heating, ventilation and air conditioning systems and their components, light fixtures, small consumer appliances, equipment, furnishings and fixtures that are a result of a disaster. Current eligibility criteria include:

Debris must be located within a designated disaster area and removed from an eligible applicant's improved property or right-of-way.

Debris removal must be the legal responsibility of Bidder. Debris must be a result of a disaster.

2.4 Debris Removal

- 2.4.1 General Removal Requirements: Contractor shall provide for the emergency roadway debris clearance and removal of debris from the areas within the Project Area as designated by City. Debris removal shall be limited to public streets, roads and other rights-of-way, all City property, and other municipal facilities and sites as may be directed, and includes property debris from private residences brought to the edge of the right-of-way. Contractor is responsible for determining the method and manner of all debris removal. The general concept of the disaster debris removal operations includes multiple scheduled passes or passes as specified by City of each site, location or right-of-way as directed by City. This manner of debris removal allows citizens the opportunity to return to their properties and subsequently bring all debris to the edge of the right-of-way for the removal, as property restoration progresses. Contractor shall make as many passes as City may direct to complete the removal of all natural disaster generated debris. Contractor shall remove all debris from each location prior to proceeding to the next location along the route during the initial and subsequent passes. Contractor shall not be permitted to randomly select debris from multiple locations without the complete removal of debris at each location per pass.

Following NTP by City, Contractor shall be fully operational for clearing, removing, and hauling debris from roadways within 24 hours.

At a minimum, Contractor shall have the ability to maintain full operational capabilities during daylight hours, 7 days per week, for an extended period. Contractor shall be able to rapidly adjust the flow of resources based on the magnitude of the damage and debris.

- 2.4.2 Debris Removal from Public Rights-of-Way: Contractor shall pick-up, remove from public rights-of-way and haul all eligible debris to disposal sites as identified and directed by City in the attached Appendix D. Any plastic bags containing yard debris placed by the curb shall be picked up separately from other loose woody waste and brought to the designated site. Contractor shall segregate at the curb all debris to the maximum extent practical.
- 2.4.3 Dead Animals Removal: Contractor shall collect, remove, transport, and dispose of dead livestock, poultry, large animals, and domestic pets from private property and public rights-of-way as identified by City, in accordance with regulatory requirements.
- 2.4.4 White Goods: Contractor should expect to encounter White goods, such as household appliances. Contractor shall pickup and remove all white goods from public rights-of-way

and transport them to a designated white goods recycling site as identified and directed by City in the Exhibit A attached. White goods shall be segregated and disposed at the areas within the recycling site as directed by the recycling site operator to correspond with his recycling activities. White goods shall be handled in accordance with applicable Federal, State and local laws. White goods shall be segregated and handled separately from other debris and transported to a designated white goods recycling site.

- 2.4.5 Construction and Demolition Debris: Contractor shall pick-up, remove from public rights-of-way and haul all eligible construction and demolition (C&D) debris to a disposal site as identified and directed by City in the NTP. Construction and demolition debris generated by a disaster includes damaged components of buildings and structures, such as lumber and wood, gypsum wallboard, glass, metal, roofing material, tile, carpeting and flooring, window coverings, plastic pipe, fully cured asphalt, heating and ventilating, and air conditioning systems and their components, light fixtures, small appliances, equipment, furnishings and fixtures.
- 2.4.6 Electronic Load Tickets: Electronic load tickets will be used for recording volumes of debris removal.
- 2.4.7 Electronic Load tickets will be issued to each vehicle operator at the debris removal location. City's representative will keep the original copy of the ticket and give two copies to the vehicle operator for Contractor's records.
- 2.4.8 Debris Removal Equipment: All trucks and other equipment must be in compliance with all applicable Federal, State, and local rules and regulations. Any truck or trailer used to haul debris must be capable of rapidly dumping its load without the assistance of other equipment; be equipped with a tailgate that will effectively contain the debris during transport and permit the truck to be filled to capacity; and measured and marked for its load capacity; and be equipped with a retractable cover that completely covers the load for transport on public roads in compliance with all Federal, State and local laws.

Sideboards or other extensions to the bed are allowable, provided they meet all applicable rules and regulations, cover the front and both sides, and are constructed in a manner to withstand severe operating conditions. The sideboards are to be constructed of 2 by 6" boards or greater and not to extend more than two feet above the metal bedsides. City's representative must approve all requests for extensions.

Prior to commencing debris removal operations, Contractor shall present to City's representative all trucks or trailers to be used for hauling debris, for the purpose of determining hauling capacity. Hauling capacity will be based on the interior dimensions of the truck's metal dump bed. Hauling capacity, in cubic yards, will be recorded and marked on each truck or trailer with permanent markings. Each truck or trailer will also be numbered for identification with a permanent marking. The certified hauling capacity of all trucks and trailers shall be determined only in the presence of the designated City representative.

Trucks or equipment designated for use under this Contract shall not be used for any other work during the working hours of this Contract. Contractor shall not solicit work from private

citizens or other to be performed in the designated work area during the period of this Contract. Under no circumstances will the Contractor mix debris hauled for others with debris hauled under this Contract.

All vehicles and trucks used for debris removal purposes must be clearly identified as such with signage, plaque or paint clearly identifying to citizens of City approved debris clean-up activities.

2.5 Technical Disaster Recovery Assistance:

- 2.5.1 Program Management Assistance: As part of and in support of the debris removal, processing and disposal services above, Contractor shall provide technical disaster recovery assistance to City. Contractor shall assist City in the identification and documentation of expenditures eligible for reimbursement by Federal and State agencies and in the submission of official request for Project Worksheet inspection.

Contractor shall prepare City's recovery documentation plan and shall maintain all required documentation during the recovery process. Contractor shall provide training to City's representatives on the requirements for quality and quantity of the claim documentation. Contractor shall be responsible for assuring that all required documentation is maintained and prepared. Contractor shall assist City in providing community relations services that may include audio/visual presentation and fact sheets.

Contractor shall provide guidance to City on issues involving Federal and State reimbursement, and assist City in negotiations with Federal and State agencies. Contractor shall provide any other representation as may be reasonably required or requested by City.

- 2.5.2 Reimbursement Assistance: Contractor shall provide assistance to City in City's effort to obtain Federal and State reimbursement for the disaster. Contractor shall maintain and provide all records, disposal tickets, field inspection reports and other data sufficient to provide substantiation of Federal and State reimbursement applications.

2.6 Public Relations

Customer Complaint Hotline: Contractor shall set up and maintain a telephone number and email address for the public to report complaints related to debris removal. Contractor shall provide personnel to answer calls and emails during regular business hours throughout the event recovery period. Contractor is responsible for advertising the hotline phone number and email address to the public. All complaints shall be documented with date, time, location, issue, and resolution. Documentation shall be submitted as part of Contractor's weekly report to City.

2.7 Reporting

- 2.7.1 Debris Removal Reports: Contractor shall provide daily reports to City to detail the progress of debris removal services. Each report shall contain, at a minimum, the following information:

- Reporting date;
- Location of work (street names and address blocks);

- Contractor's name performing work at each location;
- Daily and cumulative amount of debris removed, grouped according to debris type;
- Hours of operation for all vehicles and equipment listed by work locations;
- Number of passes performed at each location;
- Daily and cumulative totals of debris removed, by category; and
- Any Problems encountered or anticipated.

Discrepancies between the daily report and the corresponding electronic load tickets shall be reconciled no later than the following work day.

2.7.2 Weekly Reports - Contractor shall provide Weekly Reports to the Mayor on complaints received from the previous week and the status of resolution of any outstanding complaints during the execution of Work under this Contract. The report shall include a description of the steps taken by Contractor to insure the complaint is resolved and not repeated. The Weekly Report shall contain any reported complaints, including complaint resolution, and any unusual occurrences or problems encountered in providing Disaster Debris Removal and Management Services. The Weekly Report shall be mailed, emailed, or faxed to the Mayor or his designated representative on Friday between the hours of 3:00p.m. and 5:00 p.m. The format of the Weekly Report shall be approved by City.

2.7.3 Final Report - Contractor shall provide a Final Report on the work completed during disaster cleanup and recovery operations. The Final Report shall be submitted no later than 60 days following the final day of disaster debris collection after each disaster event, and included with the Contractor's invoice to City. The format of the report shall be approved by City prior to the start of the work. Contractor shall attest to the accuracy of the information in the report. False or altered information shall be cause for Contract termination. At a minimum, the report shall contain the following information:

- Locations of work (street names and address blocks);
- Listing of equipment and vehicles used by identification number, with type, model number and year
- Hours of operation for all vehicles and equipment listed by work locations;
- Operator's name for all equipment and vehicles;
- Personnel listing for all work locations;
- Total debris removed by type;
- Report in cubic yards of the amount of storm debris recycled or beneficially re-used. This includes burning ground up wood chips for clean fuel as opposed to incineration;
- Summary of complaints and complaint resolution (with copy of the complaint database on CD ROM);
- Comments or unusual occurrences;
- Bidder's recommendations for improvements to Disaster Debris Removal and Management Services; and
- Claim documentation for submittal to State and Federal government reimbursement.

2.7.4 Supporting Information - Supporting information must be provided to City at the completion of Contract and must include, but not be limited to, the following list. Additional supporting information may be requested by City.

- Electronic load tickets shall be indexed by date, ticket number and invoice number;
- Ticket logs database, including all information from ticket (hard copy and electronic copy);
- Daily tower logs;
- List of all personnel with signatures and initials;
- Damage reports, completed repairs, and releases, if applicable;
- Documentation of issues and final resolution;
- Map books by pass with daily logs;
- List of tickets issued to monitors, by monitor, and list of lost/voided tickets;
- Each debris removal pass may, and the discretion of City, have a door hanger placed at each residence or street sign hanger placed at key intersection to indicate pickup has occurred. A report describing the location of hangers shall be provided to City; and
- Each pile of ineligible debris will be photographed and tagged. A list compiled and submitted with photographs to City. City must approve the format of the ineligible debris tag.

2.8 Measurement and Payment

2.8.1 Dead Animal Removal and Disposal:

Measurement: Measurement for payment of dead animal collection, removal, and transportation and disposal at the landfill shall be on a per pound basis for animals removed, as directed by the City's representative. No dead animals shall be transported to any TDSRS.

Payment: Payment for removal of dead animals shall be full compensation for furnishing all labor, equipment, material, fuel, supplies, permits, reporting, management, supervision, and all other incidental to the completion of the work associated with loading, hauling, dumping, and disposal of the dead animals. No separate payment shall be made for any item not specifically set forth in the Proposal Form; all other costs shall be included in the price named in the Proposal Form. The cost of disposal of any dead animals, including any landfill fees, is included in this proposal item.

2.8.2 Collection and Transporting of White Goods:

Measurement: Measurement for payment for collection and transporting of white goods shall be on a per unit basis.

Payment: Payment shall be full compensation for furnishing all labor, equipment, material, fuel, supplies, permits, reporting, management, supervision, and all other incidental to the completion of the work associated with collection and transporting of white goods to the designated recycling site. No separate payment shall be made for any item not specifically set forth in the Proposal Form; all other costs shall be included in the price named in the Proposal Form. The cost of collection and transporting of white goods, including any recycling site fees, is included in this proposal item.

2.8.3 Removal of C&D Debris from within Public Rights-of-Way:

General: Removing and clearing of construction and demolition (C&D) debris from the public rights-of-way and streets. C&D debris shall be segregated and handled separately from other debris and transported to the disposal sites as identified and directed by the City in the attached Exhibit A.

Measurement: Measurement for payment of C&D Debris removal from public rights-of-way shall be by cubic yard as predetermined through the certified truck bed measurement. Contractor shall provide all necessary personnel and equipment to load and unload debris from trucks at the curbside and landfill, as directed by City. All trucks used for the performance of work under this item shall be measured and pre-certified as to hauling capacity in accordance with the Contract prior to being utilized for work under this item. Contractor shall provide necessary personnel for traffic control while performing curbside collection of debris within streets and rights-of-way. Trucks with less than full capacities shall be adjusted downward by visual inspection by City's representative. Electronic load tickets shall document measurement for debris removal from public rights-of-way and shall conform to the Contract in form and function.

Payment: Payment for debris removal from public rights-of-way shall be full compensation for furnishing all labor, equipment, material, supplies, permits, reporting, management, supervision and all else incidental to the completion of the work associated with loading, hauling, dumping, and management of debris dumped at the landfill as described in the measurement section for this Proposal item. No separate payment will be made for removal of C&D debris from within public rights-of-way under this Contract unless specifically stated in a separate proposal item. The cost of disposal of the C&D debris, including any landfill fees, is included in this proposal item.

2.9 **Period of Agreement**

The Term of this Contract shall commence to run on the authorization and signature date of the Agreement. The scope of services documented shall commence as on the date indicated in the Notice to Proceed issued by the City in response to the disaster event. The Work will be substantially completed within the Contract Times specified in the Notice to Proceed, commence to run as provided above, and be completed and ready for final acceptance in accordance with the General Instructions.

2.10 **Price Schedule**

Prices proposed by the bidders should be submitted on the Bid Form furnished herein as Appendix B. Prices submitted shall be firm for the term of the contract and inclusive of all charges that Contractor wishes City to consider for proposed services (items, etc.). Prices shall include delivery of all items F.O.B. destination.

EXHIBIT B

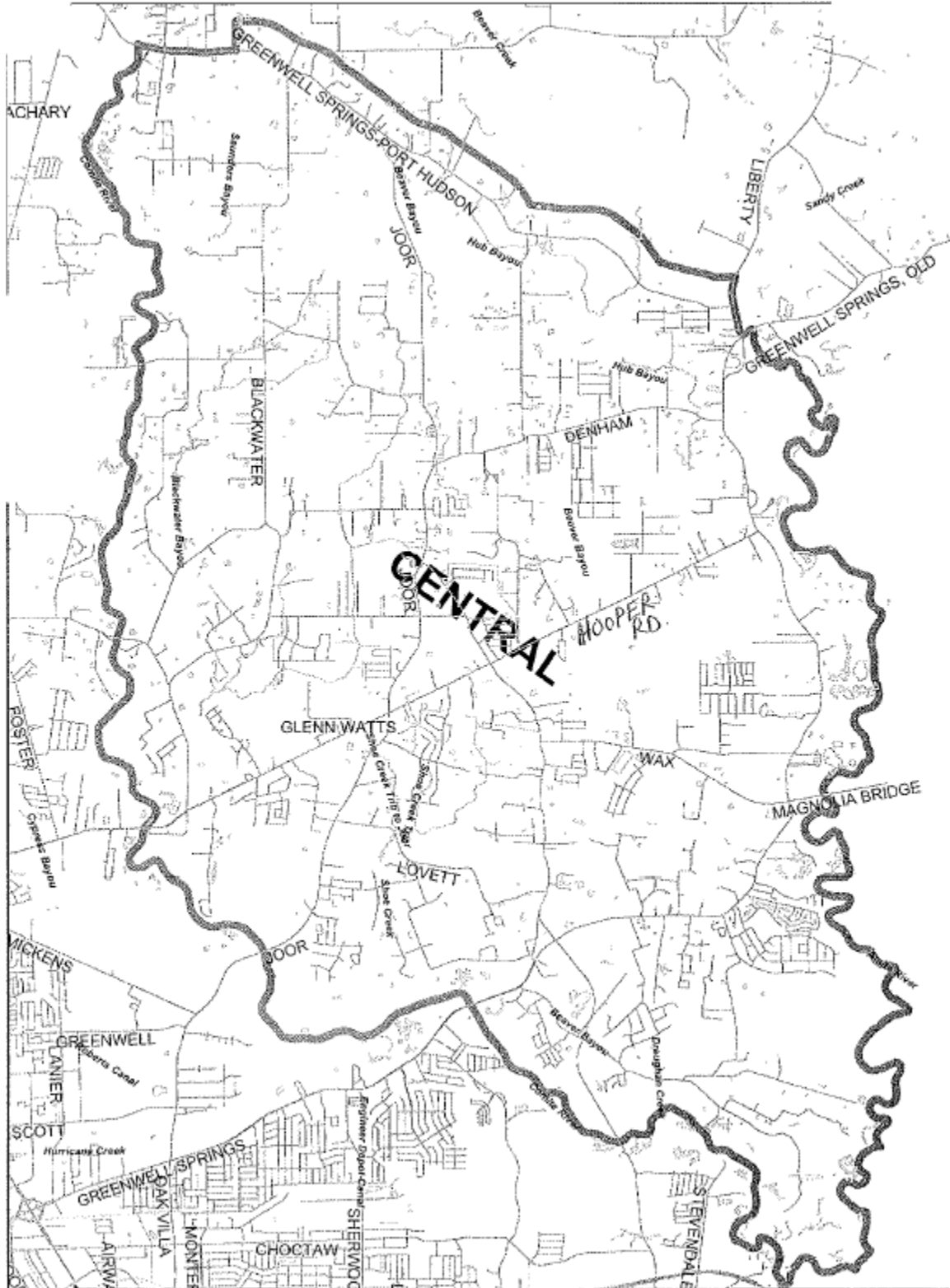


EXHIBIT E
SUBMISSION REQUIREMENTS AND CONTRACTOR
SELECTION

A. Submission Requirements

1. To be considered, submit all required documents prior to deadline.
2. Bidders shall submit a statement of qualifications to meet the city of Central's objectives and perform tasks listed in the Scope of Services. Statement of qualifications shall include the size of the firm, office location from which the service is being performed and nature of staff and equipment to be employed for the project.
3. List of equipment available for the project.
4. List of all disaster specific experience within the last five years, including response time, client list, and a contact person. This includes previous experience in the performance of projects of a similar nature sufficient to ensure timely and efficient completion of any disaster project.
5. Explanation of how quickly Contractor could mobilize based on the severity of the disaster.
6. Indicate and list any legal actions against your Contractor in the last five years.
7. A debris management and response plan applicable for the scope of services.
8. Minimum of three letters of reference.
9. Any plans for subcontractor participation.

B. Information to be submitted in a sealed envelope or package in the order requested:

1. Cover Sheet (Page 1)
2. Bid Form for Unit Price Contract for Storm Debris Removal City of Central 2022 - 2023 (Page 2)
3. Bidder's Organization (Page 3)
4. Schedule of Items (Page 4)
5. Statement of Qualifications

C. Limitations

1. This bid does not commit the City to the award of a contract, or to pay any cost incurred in the preparation for a response to this request.
2. The City may or may not require the prospective bidder to participate in an interview and to submit additional technical information to determine eligibility.
3. The City reserves the right to reject any or all bids, to request additional information, and to award a contract deemed most advantageous to the City

of Central.

DRC's team has decades of experience providing extensive disaster recovery and emergency management services to federal, state, and local governments. As a leader in the recovery industry, our passion is helping communities prepare for the worst while being prepared to deliver a rapid response when necessary, all to facilitate the most efficient recovery possible. DRC has managed over 650 debris removal projects, including the removal of 178,600,000 cubic yards of debris. Setting new industry standards is what our customers have come to expect; DRC takes pride in our versatility and in our innovative approach to every job. Having successfully completed over \$3.2 billion in contracts, DRC employs scores of talented professionals ready to satisfy our client's needs. We are proven, and we are ready.



The primary mission of our company is to provide a **professional, honest, and immediate response** to natural and man-made disasters throughout the world. DRC is highly capable in managing all facets of a disaster, particularly because of our extensive experience in communicating with our clients. Through our experience, we have developed an inherent understanding of how to direct emergency response and recovery.

DRC has provided a plethora of services in response to disaster recovery including, but not limited to:

- 🌐 Disaster Planning & Training
- 🌐 Technical Assistance and Project Management
- 🌐 Debris Management
- 🌐 Right of Way Maintenance
- 🌐 Private Property Debris Removal
- 🌐 Tree Trimming & Removal
- 🌐 Temporary Site Management Reduction, Recycling & Disposal
- 🌐 Hazardous Waste Segregation
- 🌐 Final Disposal Management
- 🌐 Marine Debris Removal & Recovery
- 🌐 Sand Screening & Beach Restoration
- 🌐 Wildfire Structural Debris Removal
- 🌐 Demolition
- 🌐 Oil Spill Response and Recovery
- 🌐 Temporary Housing and Logistics
- 🌐 Infectious disease Planning and Response
- 🌐 Covid-19 Vaccination Sites and Temporary Hospitals

"The contractor effectively managed all members of their team, schedule, and provided a quality product. With what I know today about the contractor's ability to execute what they promised, I would award to them today if I had a choice. Outstanding debris removal contractor!"

-Jesse Scharlow, Contracting Officer, Louisville District, U.S. Army Corps of Engineers

NOTABLE ACHIEVEMENTS AND EXPERIENCE

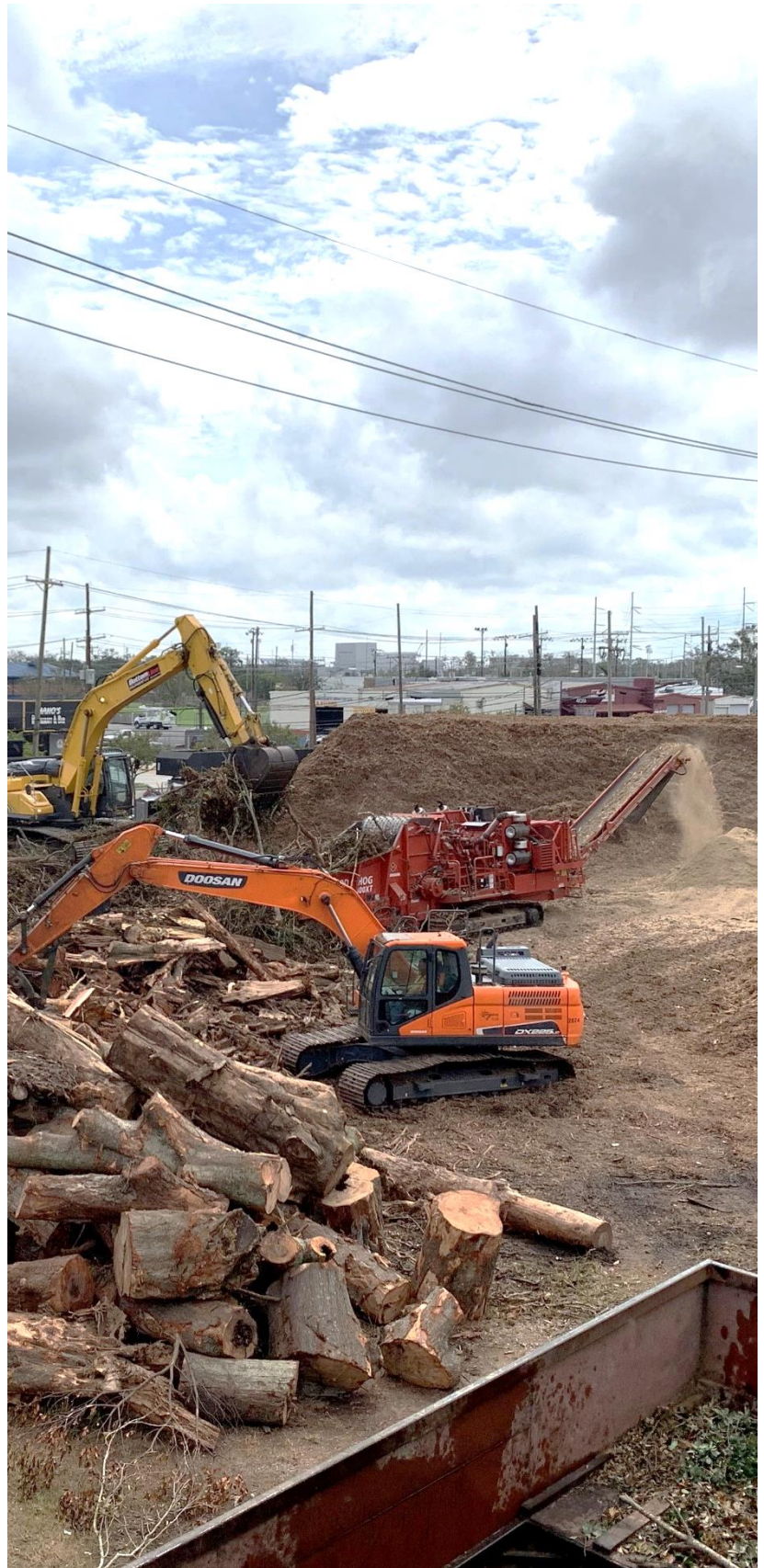
- In 2022, DRC worked in response to many different types of events including: Red-Tide Fish Kill, Tornadoes, Tropical Storm, Hurricane Ian, Flooding, Fire, Winter Storm, Ice Storm. These events had a combined contract total of **over \$159,300,000** and DRC removed and disposed of **over 3,698,000 cubic yards** of debris during this time.
- In 2021, DRC removed **over 17,000,000 cubic yards** of debris and managed **82 debris management sites** in response to Hurricane Ida alone.
- In 2020, DRC was activated in **45 jurisdictions**, managed **81 debris management sites**, and removed and disposed **over 6,400,000** cubic yards of debris.
- Simultaneously mobilized, staffed, and successfully operated **53 individual projects** throughout the Southeastern US during the 2017 Hurricane Season.
- Established a **single-day productivity record** for post-disaster debris removal as recognized by FEMA in 2008 for collecting 440,000 cubic yards.
- Designed, implemented, managed and financed a **150-mile Gulf of Mexico shoreline protection system** in response to the BP oil spill.
- Established industry standards for total volume recycled by **recycling 100% of the 5.6 million cubic yards collected** in Houston, TX following Hurricane Ike.



BACKGROUND AND CAPACITY

Since its inception, DRC has responded and navigated through countless disaster events that included hundreds of contracts, each involving a unique community with distinct circumstances. In the past, DRC has picked up as little as 170 cubic yards for a single client and over 17.5 million cubic yards during 31 simultaneous activations. Having performed debris operations across the nation for decades, DRC has engaged a network of over 3,000 subcontracting partners. Our relationship with these contractors **guarantees that no matter the size or location of an event, DRC will respond timely.**

When disasters hit
communities,
DRC Emergency Services
is there. We stand by
ready to help you
**prepare, respond, &
recover**
in the face of disaster.



OFFICE LOCATIONS



The office location from which the service is being performed is 111 Veterans Boulevard, Suite 401, Metairie, LA 70005.

DRC Emergency Services has 38 full-time employees. Additionally, DRC's family of companies has over 450 employees. DRC will dedicate all necessary manpower and equipment and in no case, will the project be understaffed.

DRC'S DEBRIS EXPERTISE

650+

PROJECTS
MANAGED

178,600,000

CUBIC YARDS OF DEBRIS REMOVED



MORE THAN
\$3.2B

IN CONTRACTS MANAGED

6.4M



HAZARDOUS TREES &
LIMBS REMOVED

68

FEMA
DECLARED
DISASTERS

BONDING
CAPACITY

\$1B

440,000

CUBIC YARDS COLLECTED

SETTING FEMA SINGLE-DAY
PRODUCTIVITY RECORD

IN **28**
STATES AND
1 TERRITORY

"To date, DRC has cleared our ROW's of approximately 1 million cubic yards of debris and removed dangerous leaners and hangers.

They have proven to be experienced and knowledgeable in the storm debris removal process and an invaluable asset in our recuperation effort."

— Juan M. Maldonado, Esq., Deputy Secretary,
Chief Compliance Officer Fiscal Plan, Gov. of
Puerto Rico Department of Transportation and
Public Works



5 Year Project History

2022

Wildfire
Flood
Tornadoes
Tropical Storm
Hurricane
Winter Storm

\$159,353,792

3,698,490
cubic yards

2021

Hurricanes
Flood
Winter Storm
Tornadoes

\$433,009,227

18,948,275
cubic yards

2020

Hurricanes
Fires
Derecho

\$180,990,554

6,449,031
cubic yards

2019

Tropical Depression
Hurricanes
Tornadoes

\$6,091,446

390,713
cubic yards

2018

Hurricanes
Tornadoes
Marine/Waterway
Debris Removal

\$271,381,877

23,398,766
cubic yards

RELEVANT WORK EXPERIENCE

2022	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Ian	Florida: Bradenton, City of Debarry, City of Deland, Daytona Beach, FDEM, FDOT Districts 1,2, & 5, Lakeland, Lee County Schools, Longboat Key, Maitland, Manatee, Sarasota County, Sarasota Schools, St. Augustine, FL	17	3,254,038 <i>Ongoing</i>	\$107,924,786 <i>Ongoing</i>
2021	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Ida	Alabama: Dauphin Island Louisiana: Abita Springs, Ascension Parish, Assumption Parish, Baker, Bayou Lafourche Water District, Central, Donaldsonville, East Baton Rouge Parish/City of Baton Rouge, Gramercy, Iberville Parish, Jefferson Parish, LADOTD 61, LADOTD 62, Lafourche Parish, Lafourche School District, Litcher, Napoleonville, Pointe Coupee Parish, Port Fourchon, Sorrento, Southeast Flood Protection Authority, St. Charles Parish, St. Bernard Parish, St. James Parish, St. Tammany Parish, Tangipahoa Parish, Terrebonne Parish, Pennsylvania: Montgomery County	82	17,573,949	\$317,700,611
2020	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Zeta	Alabama: Alabama DOT, Clarke County, Dauphin Island, Mobile, Mobile County, Selma, Washington County Georgia: Forsyth County Louisiana: New Orleans, Slidell, St. Charles Parish, St. Bernard Parish, Terrebonne Parish, Jefferson Parish, Plaquemines Parish Mississippi: Lucedale, Moss Point, Stone County	32	2,020,000	\$21,743,693
Hurricane Delta	Louisiana: Acadia Parish, Baker, Central, East Baton Rouge Parish, Lafayette Parish, Pointe Coupee Parish, St. Landry Parish, West Feliciana Parish	9	560,000	\$7,047,143
Hurricane Sally	Alabama: Dauphin Island, Mobile, Mobile County, Pritchard, Semmes Florida: Gulf Breeze, Mary Esther, Niceville	11	1,035,146	\$23,029,702
Hurricane Laura	Louisiana: Acadia Parish, Crowley, Grant Parish, Jefferson County Drainage District, Jefferson Davis Parish, Lafayette Parish, Natchitoches, Natchitoches Parish, Ouachita Parish, Vernon Parish, Winn Parish Texas: Matagorda County	27	2,513,185	\$32,667,393
Hurricane Isaias	Florida: Deland, North Carolina: City of Wilmington	2	237,497	\$2,738,159
2019	Activations	Temporary Sites	Cubic Yardage	Contract Value
2019 Hurricane Season	Louisiana: Assumption Parish, Pointe Coupee Parish, Terrebonne Parish, Lafayette Parish, Central, East Baton Rouge Parish/City of Baton Rouge Florida: City of Miami Beach	5	390,713	\$6,091,446

Statement of Qualifications

	North Carolina: Town of Pine Knoll Shores, Wilmington, Pender County Texas: Jefferson County, City of Liberty, Nederland, and Houston			
2018	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Michael	Florida: Holmes County, Jackson County, Florida Department of Transportation, Tyndall Air Force Base, NSA Panama City Georgia: Colquitt	27	5,458,219	\$ 85,415,129
Hurricane Florence	North Carolina: Pender County, Wilmington, Havelock, Burgaw, Pine Knoll Shores, Surf City, Topsail Beach, Pamlico County, New Hanover County, Greene County, Southport, Jones County, and Sampson County, Camp Lejeune	18	2,518,939	\$ 34,572,767.81
Alabama Tornado Outbreaks	Alabama: Calhoun County, St. Clair County, and the City of Jacksonville	2	350,881	\$ 5,009,976.14
2017	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Harvey	Texas: Texas GLO, Waller County, Harris County, Jefferson County, Port of Corpus Christi, Cities of Aransas Pass, Groves, Cleveland, Bellaire, Humble, Nederland, Port Aransas, Houston, Jacinto, Port Arthur, Piney Point Village, Port Neches, and Texas City	16	3,579,940.50	\$ 89,426,277.00
Hurricane Irma	Florida: Florida Department of Transportation, Florida Department of Environmental Protection, Monroe County, Citrus County, Miami-Dade County, Coconut Creek, Cutler Bay, Daytona Beach, Debary, Deland, Fernandina, Ft. Lauderdale, Indian Creek Village, Inverness, Largo, Miami, North Miami, North Miami Beach, Surfside, Orange City, Orlando, Palm Beach Gardens, Pembroke Pines, Redington Beach, and St. Augustine Georgia: Brunswick	30	2,159,454.64	\$ 48,775,168
Hurricane Maria	Puerto Rico: Department of Transportation and Public Works	8	1,082,845.80	\$ 78,295,107
2016	Activations	Temporary Sites	Cubic Yardage	Contract Value
Winter Storm Jonas	Maryland: Maryland Department of General Services, State of Maryland, Prince Georges County and City of Baltimore Virginia: Loudoun County	N/A	N/A	\$ 1,002,792
Multiple Severe weather events and flooding	Texas: Harris County, Houston, Texas DOT Louisiana: East Baton Rouge parish, Ascension Parish, Tangipahoa Parish, Lafayette Parish, St. Martin Parish, City of Baker, Assumption Parish, Iberville Parish, City of St. Gabriel,	5	2,800,000.00	\$ 50,000,000
Hurricane Hermine	Florida: Citrus County, Leon County	N/A	26,694.25	\$1,792,096.93

Hurricane Matthew	Florida: Daytona Beach, Ormond Beach, Deland, Orange City, St. Augustine, Sebastian North Carolina: New Hanover County, Pender County, Hyde County, Greene County, City of Wilmington, City of North Topsail Beach Georgia: Georgia Department of Transportation	14	579,473.65	\$13,572,406.02
2015	Activations	Temporary Sites	Cubic Yardage	Contract Value
Texas Flood Event	Texas: Texas Department of Transportation, City of Houston, and City of Bellaire	N/A	238,463.00	\$ 2,039,329
Louisiana Storm Event	Louisiana: East Baton Rouge Parish and Ascension Parish	N/A	135,977.96	\$ 875,867
2014	Activations	Temporary Sites	Cubic Yardage	Contract Value
Winter Ice Storms	South Carolina: South Carolina Department of Transportation North Carolina: New Hanover County, Pender County, City of Wilmington, City of Thomasville and City of Archdale	15	1,839,119.82	\$ 54,449,473



FINANCIAL STRENGTH & STABILITY

CONFIDENTIAL

DRC is one of the most **financially sound and stable companies** in the disaster response industry. With a **bonding capacity of over \$1 billion** and access to dedicated cash and credit lines in **excess of \$500 million**, DRC has the ability to manage and complete multiple projects simultaneously without being hindered by a lack of operating capital. During high storm seasons over the past decade, DRC operated substantially out of pocket prior to client payment, yet remained fully capable of providing the critical services necessary to complete all contracts.

- 🌐 DRC's combined contract total for 2022 is valued at over \$159,000,000. During this time, DRC removed and disposed over 3,600,000 cubic yards of debris across 9 states.
- 🌐 In 2021, DRC removed over 17,000,000 cubic yards of debris and managed 82 debris management sites in response to Hurricane Ida alone. Our combined contract total for 2021 was valued at over \$300,000,000.
- 🌐 The 2020 hurricane season consisted of numerous hurricanes including Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta; DRC was mobilized in Alabama, Georgia, Louisiana, Mississippi, Florida, Texas, and North Carolina and removed and disposed of over 5,900,000 cubic yards of debris for contracts totaling over \$180 million.
- 🌐 The 2018 hurricane season brought several storms, most notably Hurricanes Florence and Michael. With only two weeks of reprieve between each storm, DRC mobilized in Florida, North Carolina, Virginia and Georgia simultaneously.
- 🌐 Three major hurricanes hit continental North America in 2017, Hurricanes Harvey, Irma, and Maria, consecutively. DRC managed a total of 53 projects simultaneously in the months that followed these disasters, totaling to \$207 million and 6 million cubic yards.
- 🌐 2016 brought several severe flooding events, primarily in Texas and Louisiana. Additionally, Hurricanes Hermine and Mathew wreaked havoc on Florida and the East Coast. DRC was activated in 30 total jurisdictions, DRC picked up a total of 4 million cubic yards of debris, totaling to an estimated amount of \$64.7 million contract value.
- 🌐 The winter of 2014 wreaked havoc on the eastern seaboard. Working primarily in South Carolina and North Carolina, DRC managed the debris removal for 5 counties in North Carolina and 8 counties for SCDOT. Removing over 225,000 trees and 1,400,000 cubic yards, the contract value is \$54,449,473.
- 🌐 DRC successfully performed in at least 9 contracts that were directly related to the British Petroleum Deepwater Horizon oil spill in the Gulf of Mexico which flowed for three months in 2010. The company's depth of knowledge with debris handling in ecologically sensitive environments was a significant asset to the regions affected. The total contract value is \$185,334,469.

Banking

Texas Capital Bank
Leila Aloï
Senior VP Corporate Banking
One Riverway, Suite 2100
Houston, TX 77056
(832) 308-7005
Leila.Aloi@texascapitalbank.com

Surety

Bowen, Michlette & Britt Insurance
Agency LLC
Toby Michlette
Surety Bond Producer, Senior VP
1111 North Loop West, Suite 400
Houston, TX 77046
(713) 880-7109
Tmiclette@bmbinc.com

Insurance

McGriff, Seibels & Williams
Rob Harrison
10100 Katy Freeway
Suite 400
Houston, TX 77043
(713) 940-6544
Rob.harrison@mcgriff.com

DRC has never failed to complete any awarded work, defaulted on a contract, or filed for bankruptcy. The company has a 100% assignment completion record.

CONFIDENTIAL



January 17, 2023

To Whom It May Concern:

DRC Emergency Services LLC and affiliates have the financial resources to support business operations and the ability to obtain additional resources if needed. The companies have a multi-year syndicated revolving credit facility led by Texas Capital Bank with borrowing capacity up to \$500,000,000. The Companies have the financial capability to finance hundreds of millions of dollars in volume of work, without interference or slow down. The amount can be repaid and redrawn, subject to compliance with the terms of the Company's credit agreement. The credit agreement runs through January 31, 2027.

In addition to the Syndicated Credit Facility with our bank, the owners of DRC Emergency Services LLC and affiliates keep ample levels of additional Working Capital available at a moment's notice.

We have personally banked the owners of the companies for over 15 plus years and they have been a valued client of the bank, have always paid as agreed, and are one of the highest valued clients in the bank. We have witnessed them work on multiple projects and coordinate large scale efforts with excellent execution.

Please feel free to contact me should you need additional information.



Leila Z. Aloï
Senior Vice President
Texas Capital Bank
832-308-7005

1330 Post Oak Blvd., Suite 1700
Houston, TX 77056
832.308.7000



CONFIDENTIAL

BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC
2800 NORTH LOOP WEST, SUITE 1100
HOUSTON, TEXAS 77092
TELEPHONE (713) 880-7100
FACSIMILE (713) 880-7149

January 4, 2023

DRC Emergency Services, LLC
6702 Broadway
Galveston, TX 77554

Re: DRC Emergency Services, LLC

To Whom It May Concern:

We are the surety bonding agent for DRC Emergency Services, LLC, of Galveston, TX. In this capacity, we have become very familiar with their financial, management, and operational capabilities. DRC Emergency Services, LLC is bonded through Travelers Casualty and Surety Company of America (Travelers), which has an A.M. Best Rating of A++ with a Financial Size Category of XV. Travelers has agreed to support performance and payment bonds for single projects up to \$500,000,000 as long as these projects fit within a \$1 Billion aggregate work program.

Please note that the decision to issue performance and payment bonds is a matter between DRC Emergency Services, LLC, and Travelers, and will be subject to the review and approval of the contract terms, conditions and related underwriting criteria at the time the bonds are requested. We assume no liability to third parties or to you if for any reason Travelers does not execute said bonds.

We hold DRC Emergency Services, LLC in the highest possible regard and it is our pleasure and privilege to recommend them for your consideration.

Very truly yours,

BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC

David T. Miclette
Senior Vice President

DTM/rg

INSURANCE / BONDS / RISK MANAGEMENT



CERTIFICATE OF LIABILITY INSURANCE

 DATE (MM/DD/YYYY)
 04/04/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER McGriff Insurance Services, LLC 10100 Katy Freeway, #400 Houston, TX 77043		CONTACT NAME: Julia Becvar PHONE (A/C, No, Ext): 713-877-8975 E-MAIL ADDRESS: jbecvar@mcgriff.com FAX (A/C, No): 713-877-8974															
INSURED DRC Emergency Services, LLC P.O. Box 17017 Galveston, TX 77552		INSURER(S) AFFORDING COVERAGE <table border="1"> <tr> <th>INSURER</th> <th>NAIC #</th> </tr> <tr> <td>INSURER A :Crum & Forster Specialty Insurance Company</td> <td>44520</td> </tr> <tr> <td>INSURER B :United States Fire Insurance Company</td> <td>21113</td> </tr> <tr> <td>INSURER C :Texas Mutual Insurance Company</td> <td>22945</td> </tr> <tr> <td>INSURER D :Argonaut Insurance Company</td> <td>19801</td> </tr> <tr> <td>INSURER E :Vantage Risk Specialty Insurance Company (16275)</td> <td></td> </tr> <tr> <td>INSURER F :</td> <td></td> </tr> </table>		INSURER	NAIC #	INSURER A :Crum & Forster Specialty Insurance Company	44520	INSURER B :United States Fire Insurance Company	21113	INSURER C :Texas Mutual Insurance Company	22945	INSURER D :Argonaut Insurance Company	19801	INSURER E :Vantage Risk Specialty Insurance Company (16275)		INSURER F :	
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INSURER F :																	

COVERAGES		CERTIFICATE NUMBER:KFHXMUMY		REVISION NUMBER:			
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.							
INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			ECG107062	03/31/2023	03/31/2024	EACH OCCURRENCE \$ 5,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 200,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 5,000,000 GENERAL AGGREGATE \$ 5,000,000 PRODUCTS - COMP/OP AGG \$ 5,000,000
B	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY			1337543307	03/31/2023	03/31/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$
A	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> DED <input type="checkbox"/> RETENTION \$			EFX122599	03/31/2023	03/31/2024	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000
C	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A	0001307608 TX WC928968471754 OS	03/31/2023	03/31/2024	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
E	Contractors Pollution & Errors & Omissions			P03CP0000033200	03/31/2023	03/31/2024	Contractor's Pollution \$ 5,000,000 Errors & Omissions \$ 5,000,000 Policy Aggregate \$ 5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER

DRC Emergency Services, LLC 111 Veterans Memorial Blvd., Suite 401 Metairie, LA 70005	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE <i>R. Michael Broadlove, Jr.</i>
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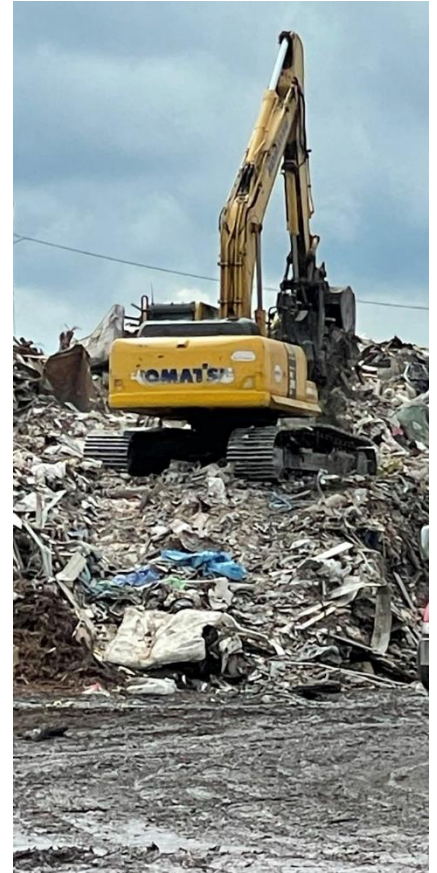
COMMITMENT TO COMPLIANCE & ETHICAL BUSINESS CONDUCT

DRC strives to provide the most dependable, honest, customer-centric service in the industry while upholding the highest standards of ethical conduct and compliance at all times. To better ensure our continued compliance with all laws, rules, and regulations, DRC's senior management has established a formal code of business conduct that all contractors and individuals are expected to adhere to.

Kristy Fuentes, DRC's Vice President of Compliance and Administration, oversees the Corporate Compliance Program. Her responsibilities include:

- 🌐 Evaluating internal and external compliance issues/concerns relating to DRC's interaction with customers
- 🌐 Ensuring that our management, employees, and customers are in compliance
- 🌐 Serving to form a valuable line of communication between the company and customers
- 🌐 Acting as a conduit to the President by monitoring and reporting results of the ethics practices of the company
- 🌐 Providing guidance to the senior management team

Ms. Fuentes is authorized to implement all necessary actions to insure achievement of the objectives of an effective compliance program.



Application of Core Values

DRC is committed to upholding our core values in all aspects of business and conduct. We expect all personnel to apply these values:

- 🌐 To our **customers** we place highest priority on our response time to a disaster, our effectiveness, and the quality of our service and solutions.
- 🌐 To our fellow **employees** we look out for their welfare, safety and health. We promote an environment that encourages new ideas, enjoyment of work, and equal opportunity for advancement.
- 🌐 To our **suppliers and subcontractors**, we are fair and professional, honoring our commitments to business partners who hold our same values.

COMPLIANCE STANDARDS AND PROCEDURES

DRC aspires to be the “**first in response**” for natural and man-made disasters by being prepared, responsive, competent, and demonstrating ethical business conduct. Headed by a team of caring people, we recognize that how we do our work is as important as what work we do. We will not tolerate any short cuts when it comes to our ethical values and standards of conduct.

Our senior management and key personnel are committed to the highest standard of ethical conduct and compliance. Our senior management team has also established a very detailed ethics program with procedures to detect some of the obvious and easier ways that fraud occasionally occurs.

Quality Control Plan

The purpose of the Quality Control Plan is to promote **efficient and safe operations** and a **quality product**. DRC’s approach to quality control consists of a series of tasks and processes tailored to suit the challenging circumstances facing the City of Central in the wake of a disaster event.

A copy of the Quality Control Plan is available for review upon request.

Our mission is to provide the most **dependable, honest** and **customer-centric** services in the industry by building **lasting relationships** with the clients we serve.

We are among the leading disaster management and civil construction groups in the United States, specializing in providing emergency preparation, disaster response and recovery from major catastrophes. Our experience covers all facets of a project, including the FEMA reimbursement process.

At DRC we’re always *striking back* against disaster.



SAFETY PROCEDURES

Through careful planning and rigorous attention to training and safety procedures, DRC ensures the health and safety for both personnel and the general public. DRC's Corporate Safety Plan includes basic policies, an accident prevention plan and a substance abuse policy.

Key safety plan components include:

1. Continuous instruction/monitoring of each contractor, subcontractor, supplier and employee in the safe operation of their work;
2. A reward system for consistent safe operation and performance.

This organization's safety goals are to provide and maintain safe work environments and establish procedures which will:

- 🌐 Safeguard public, government personnel, and property
- 🌐 Provide a safe work environment for employees and subcontractors
- 🌐 Avoid interruptions to operations and delays involving project completion
- 🌐 Increase morale
- 🌐 Enhance cost measures through safe practices

DRC's staff includes Sam Dancer, Safety Officer, Jay Gunter, Taylor Jumonville, Andy Allshouse, and Scott Matthews, MOT Specialists who bring invaluable skill and expertise to each project. With over 100 FEMA/OSHA certifications, Mr. Dancer oversees training and safety procedures. Mr. Gunter is MOT certified and successfully certified over 2,000 flaggers to meet MOT guidelines for Temporary Traffic Control Flagging Operations in 2021 alone.

A copy of DRC's Corporate Safety Plan is available for review upon request.

Employee Performance and Training

As one of the leading disaster response companies in the United States, DRC has developed one of the most comprehensive employee training modules in the industry. Every staff member is continuously trained in:

- 🌐 Online FEMA doctrine
- 🌐 Safety performance and practice
- 🌐 Certifications relative to individual disciplines

All personnel records (management, supervisors, foremen and laborers) are maintained to ensure all personnel have current training and certification relative to their job assignment. All of DRC's personnel receive specialized training in emergency management and are encouraged to further their education.



***"Your attention
to safety is to be
commended."***

Cynthia Halsey,
Environmental Services,
Okaloosa County, Florida



OPERATIONS SITE

NO ENTRY WITHOUT
PROPER AUTHORIZATION



Drug Free Workplace Program

It is the goal of DRC to maintain a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988. DRC has adopted the following policies on a case-by-case basis:

1. The unlawful manufacture, possession, distribution, or use of controlled substances is prohibited in the workplace.
2. As an on-going condition of employment, employees are required to abide by this prohibition and to notify her/his supervisor, the Managing Director, or Vice President in writing and within five (5) days of the violation of any criminal drug statute arrest or conviction they receive.
3. Employees who violate this prohibition or receive such a conviction are subject to corrective or disciplinary action as deemed appropriate, up to and including termination.
4. DRC provides information about drug counseling and treatment.
5. DRC reserves the right to search and inspect for the maintenance of a safe workplace.







Technical Training & Educational Services

DRC Emergency Services, LLC can help local government prepare for almost any contingency with confidence. DRC's Director of Technical Assistance and Training, Tony Furr, provides on-going education to DRC's personnel and the jurisdictions we serve. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

DRC's staff is highly trained to aid local governments with comprehensive planning and support. **We are committed to helping our clients understand the principals of Emergency Management** and have had overwhelming success providing training programs and pre-event planning workshops.

Mr. Furr and our Key Personnel are always available to provide the City of Central with planning and training exercise. DRC will provide regular training and feedback sessions annually or on a more frequent basis to the City as a service at no additional cost.

Typical workshops include:

-  Pre-Season Debris/Response Readiness Workshop
-  Scenario Based Tabletop Exercise
-  Debris Management Seminar
-  Debris Readiness Exercise
-  Discussion Based Debris Management Exercise
-  Disaster Debris Awareness Exercise

When requested, DRC can offer a "Regional Debris Readiness Workshop" for smaller jurisdictions by inviting neighboring communities to a combined training session.

"I have been city manager for over 50 years. DRC is the best Hurricane contractor I have had the opportunity to work with."

Samuel Kissinger, City Manager, Indian Creek Village, FL

5 YEAR PAST PERFORMANCE

Please see below for projects performed by DRC over the last 5 years. Project values below with asterisks (*) are in progress and amounts are subject to change.

2023	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT	CUBIC YARDS
June	Cameron Parish Police Jury <i>Ongoing reference information will be provided upon completion.</i>	Private Property Debris Removal Program - Batch 1	\$87,500.00	Per APN
June	City of Shawnee, OK <i>Ongoing reference information will be provided upon completion.</i>	Debris Removal Services - April 2023 Tornado - DR-4706-OK	*\$847,753.22	26,969.20
May	City of Selma, AL <i>Ongoing reference information will be provided upon completion.</i>	Debris Removal Services - DR-4684	*\$983,803.99	77,740.24
May	Republic Services <i>Ongoing reference information will be provided upon completion.</i>	Contract for Bulky Waste Removal	\$131,492.50	Hourly
May	City of Houston, TX Carolyn Wright swdworks@houstontx.gov (832) 393-0454	Mechanical and/or hydraulic dredging of sand and sediment from public waterways	*\$1,335,932.06	42,076.60
May	Sarasota, FL Lois Rose lerose@scgov.net 941-544-2817	Biological Marine Debris Collection and Disposal Services	\$35,704.79	Hourly
April	Shawnee (City of), OK - State Contract <i>Ongoing reference information will be provided upon completion.</i>	Debris Removal Services - April 2023 Tornado - DR-4706-OK	\$3,520,080.99	235,416.30
April	Little Rock, AR <i>Ongoing reference information will be provided upon completion.</i>	2023 Tornado Removal and Disposal of Storm Debris	*\$1,970,715.17	140,966.75
April	Monroe County, MS <i>Ongoing reference information will be provided upon completion.</i>	Contract for Tornado Debris and Removal Services	*\$688,351.90	61,123.60
March	Pottawatomie County, OK <i>Ongoing reference information will be provided upon completion.</i>	February 2023 Tornado	\$18,621.49	Tonnage
March	Manatee, FL Jeanne Detweiler 941-812-4301 jeanne.detweiler@mymanatee.org	Red Tide-Fish Kill	\$26,483.00	Hourly
February	City of Houston, TX <i>Ongoing reference information will be provided upon completion.</i>	Heavy Trash, Bulk, and Junk Waste Collection Services	*\$655,824.66	Tonnage
February	City of Tyler, TX <i>Ongoing reference information will be provided upon completion.</i>	Bulk Waste & Brush Services - Winter Storm Mara	\$296,730.00	Hourly
February	City of Lakeway, TX <i>Ongoing reference information will be provided upon completion.</i>	Bulk Waste & Brush Services - Winter Storm Mara	\$694,710.00	Hourly
February	City of Austin, TX Amy Slagle amy.slagle@austintexas.gov 512-974-4302	Disaster Debris Removal- Winter Storm Mara	*\$8,461,328.87	628,100.40

Statement of Qualifications

January	Alabama Department of Transportation - Dallas County <i>Ongoing reference information will be provided upon completion.</i>	Dallas County Tornado	*\$3,874,233.70	291,227.80
January	City of Lake Charles, LA - Batch 3 <i>Ongoing reference information will be provided upon completion.</i>	Private Property Debris Removal Program - Hurricane Laura	*\$193,450.00	Per APN
January	City of Lake Charles, LA - Batch 7 <i>Ongoing reference information will be provided upon completion.</i>	Private Property Debris Removal Program - Hurricane Laura	*\$180,000.00	Per APN
2022	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT	CUBIC YARDS
December	Manatee, FL Jeanne Detweiler 941-812-4301 jeanne.detweiler@mymanatee.org	Red Tide-Fish Kill	\$13,495.00	Hourly
December	St. Charles Parish, LA <i>Ongoing reference information will be provided upon completion.</i>	Winter Tornado Debris Removal	\$97,343.44	11,560
December	St. Bernard Parish, LA <i>Ongoing reference information will be provided upon completion.</i>	Winter Tornado Debris Removal	\$181,447.84	16,910.33
November	Florida Department of Emergency Management – JV <i>Ongoing reference information will be provided upon completion.</i>	Debris Removal- Hurricane Ian DR-4673	*\$29,770,693.04	N/A
November	Florida Department of Environmental Protection – JV <i>Ongoing reference information will be provided upon completion.</i>	Waterway Debris Removal	*\$88,171,203.41	N/A
November	St. Augustine, FL <i>Ongoing reference information will be provided upon completion.</i>	Tropical Storm Nicole	\$24,196.37	2,527.50
November	Hollywood, FL Joshua Collazo 954-967-4526 jcollazo@hollywoodfl.org	Hurricane Nicole - Hourly work	\$14,953.75	Hourly
October	Houston, TX <i>Ongoing reference information will be provided upon completion.</i>	Mechanical & Hydraulic Dredging	\$1,773,784.77	32,544.80
October	Sarasota Schools, FL <i>Ongoing reference information will be provided upon completion.</i>	Debris Removal	\$85,088.88	8,001.20
October	FDOT District 1 <i>Ongoing reference information will be provided upon completion.</i>	Emergency Debris Removal and Hazardous Tree Limb & Stump Removal	\$595,178.64	32,736.00
October	Lee County Schools <i>Ongoing reference information will be provided upon completion.</i>	Disaster Recovery Services	\$315,845.98	14,162.00
October	Bradenton, FL Craig Keys 941-708-6300 Ext. 237 craig.keys@bradentonfl.gov	Debris Clearance and Removal Services	\$302,085.74	21,803.41
October	Lakeland, FL <i>Ongoing reference information will be provided upon completion.</i>	Annual Disaster and Debris Management Services	\$1,654,141.04	112,785.00

Statement of Qualifications

October	Daytona Beach, FL <i>Ongoing reference information will be provided upon completion.</i>	Debris Removal and Services Contract	*\$3,102,724.02	339,952.00
October	City of Deland, FL <i>Ongoing reference information will be provided upon completion.</i>	Debris Removal	\$961,843.88	54,659.00
October	Longboat Key, FL Mark Richardson 941-361-6411 Ext. 2212 mrichardson@longboatkey.org	Debris Removal Services	\$334,105.91	23,983.60
October	FDOT District 5 <i>Ongoing reference information will be provided upon completion.</i>	Emergency Debris and Hazardous Tree, Limb, and Stump Removal Operations	\$158,673.58	8,174.00
September	FDOT Perry <i>Ongoing reference information will be provided upon completion.</i>	Hurricane Ian Cut and Toss	\$15,000.00	Stand-By
September	FDOT Chiefland <i>Ongoing reference information will be provided upon completion.</i>	Hurricane Ian Cut and Toss	\$25,281.50	Hourly
September	Sarasota County, FL Lois Rose 941-544-2817 lerose@scgov.net	Disaster Debris Collection, Reduction and Disposal	\$20,975,013.19	1,965,853.15
September	Manatee, FL Jeanne Detweiler 941-812-4301 jeanne.detweiler@mymanatee.org	Debris Management Services	\$7,945,240.76	591,846.50
September	Maitland, FL <i>Ongoing reference information will be provided upon completion.</i>	Emergency Debris Hauling and Disposal	\$141,151.33	15,855.50
September	Richmond, VA <i>Ongoing reference information will be provided upon completion.</i>	Reduction and Haul Out	\$315,000.00	Per Load
August	City/County of St. Charles <i>Ongoing reference information will be provided upon completion.</i>	2022 Flooding	\$11,979.84	TBD
August	Larimer County, CO <i>Ongoing reference information will be provided upon completion.</i>	Sediment Removal - Buckhorn Creek	\$1,850,071.00	17,606.00
July	East Baton Rouge Parish/City of Baton Rouge <i>Ongoing reference information will be provided upon completion.</i>	Annual Channel Clearing Project – Elbow Bayou and Claycut Bayou	*\$1,537,979.40	Per Acre
July	City of Mayfield, KY Bo Neely (270) 705-7724	Private property debris removal in response to tornado	\$5,266,377.68	66,183.30
July	Lake Charles, LA <i>Ongoing reference information will be provided upon completion.</i>	Private property debris removal and demolitions - Hurricane Laura DR-4559	\$218,136.00	Per Property
May	City of Austin, TX Amy Slagle amy.slagle@austintexas.gov 512-974-4302	Bulk Waste Debris Removal	\$1,019,362.5	Hourly
April	Boulder County, CO Cody Lillstrom 720-245-0032	Marshall Fires Phase 2	\$27,085,908.23	Per Parcel

Statement of Qualifications

	jlillstrom@bouldercounty.org			
March	St. Bernard, LA John Lane jlane@sbpg.net 504-278-4200	2022 Tornado	\$594,135.08	49,467.58
February	City of Houston, TX – Roger's Gull Carolyn Wright swdworks@houston.tx.gov (832) 393-0454	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$7,007,416.52	196,011.65
February	Lakeland, TN Daniel Lovett dlovett@lakelandtn.org	2022 Ice Storm Debris Cleanup	\$103,766.00	7,982.00
February	LADOTD Jefferson Ditches Seth Matherne 225-379-1164 seth.matherne@la.gov	Emergency Ditch, Culvert, and Catch Basin Cleaning – Hurricane Ida DR-4611	\$3,818,278.00	N/A
January	Point Coupee, LA Nathan Cobb cookd@scdot.org 803-737-1290	Bulky Waste	\$6,487.50	Hourly
January	SCDOT David Cook cookd@scdot.org 803-737-1290	Winter Storm Izzy	\$40,135.00	Hourly
January	Boulder County, CO Alli Kelly 720-564-2651	Marshall Fires Phase 1	\$266,716.84	N/A
January	City of Monroe, LA Taronda Goodin taronda.goodin@ci.monroe.la.us	Bulk Waste Debris Removal	\$271,600.00	Hourly
2021	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT	CUBIC YARDS
December	TXDOT Brazoria County Lupe Nieto, Jr. 979-864-8554 Lupe.nieto@txdot.gov	Debris Removal – Tropical Storm Nicholas	*\$615,045.70	10,185.00
December	LADOTD 02 St. Bernard John Lane jlane@sbpg.net 504-278-4200	Emergency Drainage Cleaning for Florissant Hwy (LA46)	\$192,815.28	N/A
December	TXDOT Lupe Nieto, Jr. 979-864-8554 Lupe.nieto@txdot.gov	Disaster Debris Removal Services – Tropical Storm Nicholas	\$53,407.50	29,203.90
December	USACE - Graves County, KY Jason Phillips, P.E. Jason.b.phillips@usace.army.mil 931-263-2326	2021 Tornadoes	\$12,640,181.52	409,238.40
December	Ascension Parish, LA Rachael Wilkinson 225-450-1208 rwilkinson@apgov.us	Disaster Debris Re Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,287,635.40	127,858.53
December	Greater Lafourche Port Commission- Port Fourchon, LA Serena Bruce serenab@portfourchon.com	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$631,513.60	20,318.00

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	985-632-1108			
October	Village of Napoleonville, LA Meshaun Arcenaux 985-369-6365 Meshaun.arcenaux@gmail.com	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$38,941.40	640.50
October	Southeast Flood Protection Authority Ryan Foster 504-286-3100 Ext. 3157 rfoster@floodauthority.org	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$2,690,963.63	41,632.25
October	Dauphin Island, AL Jeff Collier (251) 209-9980 jcollier@townofdauphinisland.org	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$3,140,135.00	N/A
October	Bay City, TX Scottie Jones 979-479-0344 sjones@cityofbaycity.org	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$236,335.95	N/A
October	Matagorda County, TX Amanda Campos (979) 323-0707 acampos@co.matagorda.tx.us	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$298,988.17	29,203.90
October	Lafourche School District, LA Jared Breau (985) 435-4617 jabreau@mylpsd.com	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$429,298.01	6,461.60
September	Bayou Lafourche Water District, LA Ben Malbrough 985-447-7155 ben.malbrough@blfwd.org	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$5,890,173.13	121,192.05
September	Sorrento, LA Chris Guidry 225-675-5337 cguidry@sorrentola.gov	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$115,857.17	8,704.00
September	St. Charles Parish, LA Chandra Sampey 985-783-5000 csampey@stcharlesgov.net	Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,339,823.10	29,753.60
September	Town of Gramercy, LA Mayor Steven Nosacka 225-978-0556 mayor@townofgramercy.com	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$305,274.00	24,470.40
September	Iberville Parish, LA Randall Dunn 225-687-5190 rdunn@ibervilleparish.com	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$140,329.15	10,845.85
September	Assumption Parish, LA John Boudreaux 985-369-7386 johnboudreaux@assumptionoepp.com	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$215,899.11	17,813.37
September	City of Baker, LA Darnell "Da-1" Waites 225-778-0300 dwaites@cityofbakerla.com	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$135,403.20	10,951.00
September	St. Tammany Parish, LA Jay Watson 985-898-2557 jwatson@stpgov.org	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$43,757,042.06	2,521,178.10
September	Town of Litcher, LA Patrick St. Pierre 225-869-5823 patrick@townoflitcher.com	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$424,647.81	33,668.05
September	Montgomery County, PA Jason Wilson 215-260-5827	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,944,812.49	313,347.40

Statement of Qualifications

	jwilson@montcopa.org			
September	Donaldsonville, LA Mayor Leroy J. Sullivan, Sr (225) 806-8207	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$282,656.27	22,534.00
September	St. James Parish, LA Eric Deroche 225-562-2265 eric.deroche@stjamesparishla.gov	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$1,381,257.45	97,634.10
September	Central, LA Mayor David Barrow 225-246-2306 david.barrow@central-la.gov	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$441,364.66	62,952.75
September	Ascension Parish, LA Rachael Wilkinson 225-450-1208 rwilkinson@apgov.us	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,289,860.19	369,905.20
September	Jefferson Parish, LA Katherine Costanza 504-736-6440 KCostanza@jeffparish.net	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$36,692,909.98	1,666,435.50
September	LADOTD 61 Seth Matherne 225-379-1164 seth.matherne@la.gov	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$5,913,629.58	311,821.70
September	LADOTD 62 Seth Matherne 225-379-1164 seth.matherne@la.gov	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$30,900,053.55	1,694,908.97
August	Terrebonne Parish, LA Clay Naquin 985-873-6739 cnaquin@tpcg.org	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$46,194,992.24	3,485,449.00
August	Tangipahoa Parish, LA Missy Cowart 985-748-3211 mcowart@tangipahoa.org	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$42,542,418.87	3,053,871.70
August	Abita Springs, LA Leanne Schaefer (985)892-0711 Ext 3951 lschaefer@abitaspringsla.gov	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$26,868	24,640.50
August	St. Charles Parish, LA Chandra Sampey 985-783-5000 csampey@stcharlesgov.net	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$18,672,467.27	1,308,730.00
August	Lafourche Parish, LA Jerome P. Danos 985-637-5199 DanosJP@lafourchegov.org	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$17,253,946.46	1,274,296.29
August	East Baton Rouge/City of Baton Rouge, LA Richard Speer 225-389-4865 rspeer@brgov.com	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$10,938,467.34	644,919.00
August	St. Bernard Parish, LA John Rahaim, Jr., 504-278-4267 jrahaim@sbgp.net	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,253,489.28	41,033.73
July	SB FDOT District 2 – Chiefland Renae Sanders (850) 330-1658 Renae.Sanders@dot.state.fl.us	Pre-staging	\$18,326.25	N/A
July	SB FDOT District 2 – Perry Renae Sanders (850) 330-1658 Renae.Sanders@dot.state.fl.us	Pre-staging	\$15,000.00	N/A
June	Pinellas County, FL Sean Tipton (727) 222-0441 stipton@pinellascounty.org	Red Tide-Fish Kill	\$2,070,438.47	Hourly

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July	City of Houston, TX Stephen Costello (832) 393-0811 stephen.costello@houstontx.gov	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$10,483,667.44	307,712.60
June	Ascension Parish, LA Rachael Wilkinson 225-450-1208 rwilkinson@apgov.us	May weather event	\$2,631.14	293.00
June	State of Washington Hank Cramer (509)429-2848 hankcramer@hotmail.com	Town of Malden Fire Cleanup	\$4,600,000.00	N/A
May	East Baton Rouge, LA Adam Smith (225) 389-5623 Amsmith@brgov.com	May Flood Event	\$505,060.62	29,634.00
April	City of Mobile, AL James A. DeLapp (251) 208-7886 jadelapp@cityofmobile.org	Bulky Waste	\$38,637.50	Hourly
April	Coweta, GA Tod Handley (770) 683-7623 thandley@coweta.ga.us	Disaster Debris Clearance and Removal Services	\$35,089.08	5525.84
April	City of Austin, TX	Winter Storm Debris Removal	\$382,005.00	Hourly
April	Shelby County, AL	Alabama Tornadoes	\$511,206.78	69,061.45
April	Calhoun County, AL Brian Rosenbalm (256) 237-4657 brianr@calhouncounty.org	Emergency Debris Removal in response to tornados	\$2,942,622.86	228,268.30
April	Westwego (City of), LA	Hurricane Zeta DR-4573	\$22,440.00	1,320.00
March	Central, LA Mayor David Barrow 225-246-2306 david.barrow@central-la.gov	Winter Storm Debris	\$51,300.00	Hourly
February	East Baton Rouge Adam Smith (225) 389-5623 Amsmith@brgov.com	Winter Storm Debris Removal	*\$1,130,963.16	64,164.00
February	Texas Department of Transportation	Waterway Debris Removal	\$316,915.00	7,769.00
January	CalRecycle Luke Wainscott (916) 341-6527 contracts@calrecycle.ca.gov	2020 Fires, Debris Removal & Hazard Tree Removal Services	*\$81,651,575.10	TBD
January	Washington County, AL Daniel Overton (251) 581-0215 Wcdgo55@yahoo.com	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$2,806,056.32	209,077.00
January	Clarke County, AL Jake Bailey (251) 769-8550 jbailey@clarkecountyal.com	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$4,299,718.14	232,087.00
2020	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT	CUBIC YARDS

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November	State of Washington Hank Cramer (509) 429-2848 hankcramer@hotmail.com	Town of Malden Fire Clean up	\$4,567,224.89	3,324
November	City of Selma, AL Meredith Stone (334) 412-2246 Meredith.hsaeng@gmail.com	Disaster Debris Removal Services – Hurricane Zeta DR-4577	*\$200,000	49,410
November	Mobile County, AL Eddie Kerr (251) 406-2733 Eddie.Kerr@mobilecountyal.gov	Disaster Debris Removal Services – Hurricane Zeta DR-4577	* \$2,000,000	66,449
November	City of Prichard, AL Fernando Billups (251) 331-4565 f.billups@thecityofprichard.org	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$682,861.00	45,412
November	Stone County, MS Lance Pearson (601) 762-5235 Lancepearson15@gamil.com	Disaster Debris Removal Services – Hurricane Zeta DR-4576	* \$1,500,000	83,705
November	City of Lucedale, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$513,307.96	29,457
November	City of Moss Point, MS Roy Hutchinson (228) 475-0300 Roy.hutchinson@clearwatersol.com	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$128,758.93	9,072.8
November	City of Alexander City, AL	Weather Event of April 2020	\$281,101.19	18,046
November	Forsyth County, GA Donna Kukarola (770) 888-8872 kukarola@forsyth.cc	Disaster Debris Removal Services – Hurricane Zeta DR-4579	\$49,837.85	4391
October	Plaquemines Parish, LA Nicole Carnes (504) 934-6326 ncarnes@ppgov.net	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$370,612.8	18,736.38
October	City of Niceville, FL Amy Ruth Hanson (850) 279-6436 ahanson@niceville.org	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$31,410.39	3807.32
October	ALDOT- Grove Hill District Daniel Ganus (251) 231-0572 ganusd@dot.state.us	Disaster Debris Removal Services – Hurricane Zeta DR-4573	* \$6,000,000	428,089
October	City of Slidell, LA Blaine Clancy (985) 646-4270 bclancy@cityofslidell.org	Disaster Debris Removal Services – Hurricane Zeta DR-4577	* \$350,000	Hourly
October	Jefferson Parish, LA Katherine Costanza (504) 736-6440 JPEnvironmental@jeffparish.net	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$2,937,024.93	138,882
October	City of New Orleans, LA Matt Torri (504) 658-4000 matt@nola.gov	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$391,359.16	20,516
October	Terrebonne Parish, LA Clay Naquin (985) 873-6739 cnaquin@tpcg.org	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$89,187.06	10,836
October	St. Charles Parish, LA Chandra Sampey (985) 331-8604 csampey@stcharlesgov.net	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$97,940.95	10,500
October	St. Bernard Parish, LA Ronnie Alonzo (504) 278-4227 ralonzo@sbgp.net	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$591,978.10	47,247
October	City of Kenner, LA Heather Hilliard (504) 468-6148	Food Services – Hurricane Zeta DR-4577	\$23,685	Logistics
October	Jefferson County, TX Michael White (409) 835-8757 mwhite@co.jefferson.tx.us	Logistic Services – Hurricane Delta	\$13,530	Logistics

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October	City of Baker, LA Mayor Darnell Waites (225) 778-0300 dwaites@cityofbakerla.com	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$121,977.20	8,051.3
October	East Baton Rouge, LA Richard Speer (225) 389-4865 RSPEER@brgov.com	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$684,139.37	56,123
October	City of Central, LA Mayor David Barrow (225) 246-2306 David.barrow@central-la.gov	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$106,353	15,236.85
October	Pointe Coupee Parish, LA Nathan Cobb (225) 226-5972 ncobb@pcparish.org	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$27,000	Hourly
October	West Feliciana Parish, LA Emily Cobb (225) 635-3864 ecobb@wfparish.org	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$94,143.05	8,223
October	Lafayette Parish, LA Carrie Sattler (337) 291-8564 carriesattler@gmail.com	Disaster Debris Removal Services – Hurricane Delta DR-4570	* \$4,500,000	387,760.95
October	Acadia Parish, LA Ashley LeBlanc (337) 783-4357 acadiahsepp@appi.org	Disaster Debris Removal Services – Hurricane Delta DR-4570	* \$1,500,000	85,508.75
October	City of Semmes, AL Jason Franklin (251) 442-4334 jasonfranklin@cityofsemmesal.gov	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$77,396	6,592.55
October	Vernon Parish, LA Belinda Diehl (337) 238-0324 belinda@vppjla.com	Disaster Debris Removal – Hurricane Laura DR-4559	* \$12,000,000	665,086
September	City of Mary Esther, FL Heather Day (850) 243-3566 findir@cityofmaryesther.com	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$14,832.68	1797.9
September	Jackson County, FL Judy Austin (850) 718-0005 jaustin@jacksoncountyfl.com	Private Property Debris Removal – Hurricane Michael (DR-4399)	\$459,716.62	41,862.6
September	City of Gulf Breeze, FL Samantha Abell (850) 203-6033 sabell@gulfbreezefl.gov	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$1,023,202.02	81,656
September	Town of Dauphin Island, AL Mayor Jeff Collier (251) 209-9980 jcollier@townofdauphinisland.org	Disaster Debris Removal Services – Hurricane Sally DR-4563	* \$1,200,000	30,939
September	Mobile County, AL Eddie Kerr (251) 406-2733 Eddie.Kerr@mobilecountyal.gov	Disaster Debris Removal Services – Hurricane Sally DR-4563	* \$5,000,000	200,745
September	City of Mobile, AL John Peavy (251) 656-6892 John.peavy@cityofmobile.org	Disaster Debris Removal Services – Hurricane Sally DR-4563	* \$15,000,000	664,196.3
September	Winn Parish, LA Karen Tyler (318) 628-5824 Pj1admin@wppi.net	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,184,514.30	141,171
September	Natchitoches Parish, LA Cathy Creamer (318) 357-1339 ccreammer@npgov.org	Disaster Debris Removal – Hurricane Laura DR-4559	\$793,043.66	18,077
September	City of Natchitoches, LA Ed Lee (318) 357-3870 elee@natchitochesla.gov	Disaster Debris Removal – Hurricane Laura DR-4559	\$446,697.22	30,400
September	City of Cedar Rapids, IA Rebecca Johnson (319) 286-5062 r.johnson2@cedar-rapids.org	Collection of C&D Storm Damaged Household Items – Derecho Severe Storms DR-4557	* \$200,000	3,632.12 Tons

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September	Grant Parish, LA Sissy Pace (318) 627-3157 sissy.pace@gppi.org	Disaster Debris Removal – Hurricane Laura DR-4559	\$11,817,169.83	1,146,281.3
August	Ouachita Parish, LA Jay Mitchell (318) 323-5700 mayorsoffice@westmonroe.la.gov	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,239,882.51	245,324.15
August	Jefferson Davis Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,290,672.78	213,022
August	Lafayette Parish, LA Carrie Sattler (337) 291-8564 carriesattler@gmail.com	Disaster Debris Removal – Hurricane Laura DR-4559	\$397,790.77	31,222.05
August	City of Crowley, LA Sarah Fontenot (337) 783-0824 Sarah.fontenot@crowley-la.com	Disaster Debris Removal – Hurricane Laura DR-4559	\$282,736.22	22,602.15
August	State of Louisiana Jeremy Meiske (225) 342-8022 Jeremy.meiske@la.gov	Emergency Support Trailers – Hurricane Laura DR-4559	\$202,000	Logistics
August	Jefferson County Drainage District, TX Phil Kelley (409) 985-4369 pkelley@dd7.otg	Emergency Disaster Assistance Recovery- Hurricane Laura DR-4559	\$12,886.39	Logistics
August	City of Deland, FL Demetris Pressley (386) 626-7194 Pressleyd@deland.org	Disaster Debris Removal – Hurricane Isaías	\$45,606.46	7452.04
August	City of Wilmington, NC Dave Mayes (910) 341.5880 Dave.Mayes@wilmingtonnc.gov	Debris Management Recovery & Removal Services- Hurricane Isaías	\$2,692,553.05	230,044.99
July	Matagorda County, TX Amanda Campos (979) 323-0707 acampos@co.matagorda.tx.us	Debris Clearance & Removal – Hurricane Hanna	\$411,067	5,235
July	City of Central, LA Mayor David Barrow (225) 261-5988 david.barrow@central-la.gov	Debris Removal in response to Weather Event	\$3,400	Hourly
May	Virginia Department of Emergency Management	COVID-19 Support	\$506,232.04	Logistics
May	Lafourche Parish, LA Jerome Danos (985) 493-6928 danosjp@lafourchegov.org	Debris Removal and Recovery Services	\$143,375	573.50 Hourly
May	St. Charles Parish, LA Chandra Sampey (985) 331-8604 csampey@stcharlesgov.net	May 15 Flood Event	\$62,372.41	6,049.7
April	City of Mount Juliet, TN Andy Barlow (615) 773-7957 abarlow@mtjuliet-tn.gov	Tornado Debris Removal (DR-4476)	\$1,258,201.54	86,913
April	Puerto Rico Power Authority Mireya Rodriguez (787) 521-1358 Mireya.rodriguez@prepa.com	Vegetation Management	* \$11,000,000	60,760.23
January	City of Houston, TX Carolyn Wright (832) 393-0454 swdworks@houstontx.gov	Mechanical Sand and Waterway Debris Removal, Lake Houston	* 15,792,662.59	520,923.65
2019	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT	CUBIC YARDS
November	City of Port Aransas, TX Rick Adams (361) 749-7111 radams@cityofportaransas.org	Municipal Boat Harbor Debris Removal Disposal Services – Hurricane Harvey (DR-4332)	\$273,428.60	770

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September	Jefferson County, TX Michael White (409) 835-8757 mwhite@co.jefferson.tx.us	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$1,132,923.58	57,429.65
September	City of Liberty, TX Tom Warner (936) 336-3684 twarner@cityofliberty.org	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$87,791.50	3,755
September	City of Nederland, TX Chris Duque 409-723-1503 cdugue@nhcgov.com	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$12,142.40	111.5
September	New Hanover County, NC Kim Rhoads (910) 798-4402 KRoads@nhcgov.com	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$151,527.30	18,108
September	Town of Pine Knoll Shores, NC Jason Baker 252-247-2268 jbaker@townofpks.com	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$126,898.25	14,842
September	City of Wilmington, NC Dave Mayes (910) 341.5880 Dave.Mayes@wilmingtonnc.gov	Pre-Staging Equipment— Hurricane Dorian (DR-4465)	\$26,106.20	N/A
August	City of Miami Beach, FL Lourdes Porras 305-673-7490 lourdesporras@miamibeachfl.gov	Logistical Services— Hurricane Dorian (DR-4465)	\$38,400	N/A
August	City of Central, LA Mayor David Barrow (225) 261-5988 david.barrow@central-la.gov	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$7,800	N/A
August	St. Charles County, MO Kurt Mandernach 636-949-7465 kmandernach@sccmo.org	Emergency Flood Debris Removal and Disposal	\$650,075.00	4,578
August	Village of Plover, WI Bill Konkol 715-345-5257 bkolkol@ploverwi.gov	Straight-Line Wind – Debris Removal	\$119,427.50	N/A
July	Assumption Parish, LA John Boudreaux (985) 369-7386 Johnboudreaux@assumptioneop.com	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$63,886.74	6,515
July	Pointe Coupee Parish, LA Nathan Cobb (225) 226-5972 ncobb@pcparish.org	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$21,600	N/A
July	Terrebonne Parish, LA Clay Naquin 985-873-6739 cnaquin@tpcg.org	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$404,858.94	50,451
July	Lafayette Parish, LA Carrie Sattler (337) 291-8564 carriesattler@gmail.com	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$225,250.75	18,339
July	East Baton Rouge Parish/City Of Baton Rouge, LA Adam Smith, P.E., (225) 389-5623 AMSmith@brgov.com	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$398,040.07	32,310
June	State of New York Division Of Military & Naval Affairs (518) 786-4500	Provide MRE's	\$30,6060.00	N/A
June	State of Louisiana- Sand Activation Governor's Office of Homeland Security and Emergency Preparedness (225) 358-5667	Provide Sand per Region	\$2,537.00	N/A
June	Puerto Rico's Department of Parks and Recreation Pablo Figueroa 787-538-4719 Pablof_360arch@yahoo.com	Hurricane Maria Debris Removal (DR-4339)	\$4,890,171.32	33,337.20

June	Monroe County, MS O. W "Sonny" Clay (662) 319-7881	Tornado Debris Removal and Disposal Services	\$1,756,741.53	152,815
June	City of Ruston, LA Michelle Colvin (318) 251-8631	Debris Removal and Disposal from Event of April 25, 2019 (Tornado)	\$285,951.44	30,689

LETTERS OF RECOMMENDATION



St. Bernard Parish Government

8201 West Judge Perez Drive Chalmette, Louisiana, 70043
(504) 278-4227 Fax (504) 278-4330
www.sbpbg.net

Guy McInnis
Parish President

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005
March 24, 2023

Re: Letter of Recommendation

To Whom It May Concern,

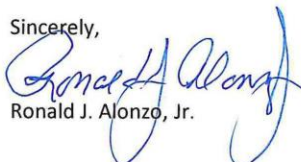
Please let this serve as a letter of recommendation for DRC Emergency Services, LLC. For the past eight years, St. Bernard Parish Government (SBPG) has worked hand in hand with the DRC team through various challenges - including hurricanes and tornadoes. We have continuously received excellent service throughout these events, as well as normal operations. DRC has proven to be a reliable partner with an inherent understanding of our mission "to protect and enhance the quality of life by providing a high level of service in an efficient and responsive manner for all citizens." Many of DRC's personnel grew up in St. Bernard Parish and still reside in our community. For them, our mission isn't just close to home - it is home.

Over the past four years, we have activated our contract with DRC four times in the wake of Hurricane Zeta, Hurricane Ida, and two tornadoes. Each time, DRC was highly responsive and mobilized equipment and personnel immediately following these disaster events. DRC's ability to efficiently and effectively problem solve under pressure is unparalleled. Additionally, DRC's management personnel were in constant contact, keeping SBPG officials informed and up to date on the project underway. No matter the day or time, when we called, DRC answered.

Not only did DRC Emergency Services deliver on all of their contractual agreements, they also honored verbal commitments that were made to assist SBPG in delivering the highest quality service to our residents.

I would strongly consider choosing DRC Emergency Services as your disaster response contractor. Their professionalism, integrity, accountability, work ethic, and responsiveness are second to none. We've experienced excellence from DRC for the services rendered to St. Bernard. If you have any questions, please feel free to reach out.

Sincerely,



Ronald J. Alonzo, Jr.



MATTHEW JEWELL
PARISH PRESIDENT

JENNIFER CRISP
EXECUTIVE ASSISTANT

ST. CHARLES PARISH

OFFICE OF THE PARISH PRESIDENT

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005

March 23, 2023

Dear Sir/Madam,

It is my pleasure to recommend DRC Emergency Services, LLC as a disaster response contractor. As the Parish President, I had the privilege of working with DRC on multiple occasions. When Hurricane Ida, a Category 4 storm, made landfall in Southeast Louisiana, DRC was already in the process of procuring and staging assets to aid in our recovery efforts.

DRC worked closely with Parish personnel to assess damage, establish collection grids, permit emergency debris management sites, and determine the scope of work based on disaster impact. They provided ROW debris removal, waterway debris removal, and logistics services simultaneously, which helped immensely during this difficult time. Moreover, DRC provided essential items such as pallets of water, toiletries, restroom/showers, fuel, and a 100-person emergency shelter which housed National Guard and St. Charles Parish employees. Through their logistic services, DRC gave hope to the community during a time of great need.

Over the past decade, St. Charles Parish has had the opportunity to work with DRC Emergency Services on multiple emergencies, including major hurricanes, a tornado, and a devastating flood from torrential rainfall. DRC has removed and disposed of over 1,443,000 cubic yards of debris in St. Charles Parish, demonstrating their commitment to serving the community. Through all of this, DRC has demonstrated their integrity and resilience in the face of disaster.

Based on my experience, I wholeheartedly endorse DRC Emergency Services, LLC as a disaster response contractor. Their dedication and expertise are unparalleled, and I am confident that they will provide exceptional service to any organization that requires their assistance.

Sincerely,



Matthew L. Jewell
Parish President
St. Charles Parish



GORDON E. DOVE
PARISH PRESIDENT

OFFICE OF THE PARISH PRESIDENT
TERREBONNE PARISH CONSOLIDATED GOVERNMENT
P.O. Box 6097
HOUMA, LOUISIANA 70361-6097



(985) 873-6401
FAX: (985) 873-6409
E-MAIL: gdove@tpcg.org

March 27, 2023

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005

To Whom It May Concern:

On behalf of Terrebonne Parish Consolidated Government, it is our pleasure to take this opportunity to commend DRC Emergency Services, LLC for their outstanding performance in response to Hurricane Ida.

On August 29, 2021, the destructive Category 4 Hurricane Ida made landfall in Southeast Louisiana devastating the community of Terrebonne Parish. Despite that many of DRC's personnel are Louisiana natives who were also affected by the storm, DRC sprang into action and began working immediately. DRC's team assessed the damage and made a plan that proved to be both safe and efficient. Having worked with DRC for over a decade, they utilized push routes, collection grids, and debris reduction/disposal sites that were previously established and successfully used in response to prior disaster events. To date, DRC has removed and disposed of over 3,500,000 cubic yards of debris in response to Hurricane Ida.

Having DRC on standby, we have come to expect the best. DRC's services are comprehensive. DRC has provided land-based debris removal, waterway debris removal, demolition, and logistic services to Terrebonne Parish. Additionally, DRC's attention to detail in the wake of tragedy is unmatched. Terrebonne Parish has called on DRC 6 times over the past 13 years and every time we are reminded why we choose them as our disaster response contractor.

We highly recommend DRC Emergency Services as a debris removal contractor. I am confident they provide the same level of excellence we have experienced to all the communities they serve.

Respectfully submitted,



Gordon E. Dove
Parish President

Cc: Earl Eues, Office of Emergency Preparedness

HORSHAM TOWNSHIP

WWW.HORSHAM.ORG
COUNCIL
MARK McCOUCH, PRESIDENT
W. WILLIAM WHITESIDE, III,
VICE PRESIDENT
THERESA HARMON
GREGORY S. NESBITT, Esq
SEAN WADE



1025 HORSHAM ROAD

HORSHAM, PA 19044
215-643-3131 PHONE
215-643-0448 FAX
WILLIAM T. GILDEA-WALKER
TOWNSHIP MANAGER
DENNIS P. HAGGERTY JR
DIRECTOR OF ADMINISTRATION

March 8, 2022

DRC
110 Veterans Memorial Boulevard
Suite 515
Metairie, LA 70005

Dear Mr. Mehl,

On behalf of Horsham Township and Township Council, I would like to take this opportunity to thank you and your staff for the great work that DRC performed in Horsham Township after Hurricane IDA's destructive path made its way through our community. In Horsham's history, never has a tornado touched down in our area, we were extremely appreciative of your prior experiences and the direction you provided to help organize such an enormous recovery.

Your dedication to our community was demonstrated when you listened to our recommendation to allow for local resources to be used. By establishing such procedures our efforts were more efficient and persistent during initial clean up. As quickly as the months have passed, we still see evidence of Hurricane IDA's devastation and hear from people still affected by its destruction, however we know that we are much better off having had your assistance during this life changing event. You executed a safe and effective debris removal program and responded to many different situations throughout the emergency.

I would like to give credit toward your preparedness, your personnel, and the equipment that delivered without incident. I hope that you know how much we appreciated what you did during such a chaotic time. Please accept our gratitude on behalf of myself, Horsham Township and Township Council. Again, thank you very much for the time, energy and resources that DRC contributed to our community.

Sincerely,

A handwritten signature in cursive script, reading "Dennis P. Haggerty Jr.".

Dennis P. Haggerty Jr.
Horsham Township
Director of Administration



WINN PARISH POLICE JURY

P.O. Drawer 951, WINNFELD, LOUISIANA 71483-0951

Phone (318) 628-5824 Fax (318) 628-7336

E-Mail: pj1admin@wppj.net

www.winnparishpolicejury.com

Joshua McAllister
President

Karen Tyler
Secretary-Treasurer

Kirk Miles
Vice-President

District One
Phillip Evans

District Two
Deionne Carpenter

District Three
Joshua McAllister

District Four
Tammy Griffin

District Five
Kirk Miles

District Six
Author Robinson

District Seven
Frank McLaren

May 11, 2021

Re: Letter of Reference-DRC Emergency Services

To Whom It May Concern;

On behalf of the Winn Parish Police Jury, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

On August 27, 2020, Hurricane Laura stormed through our rural community leaving a path of destruction and debris unlike any other disaster we have encountered. After careful consideration of several debris removal companies, Winn Parish contracted with DRC for debris removal services. Little did we know, but 6 weeks later Hurricane Delta hit Winn Parish on the heels of Hurricane Laura. What seemed like insurmountable odds, DRC came in and got us moving in the right direction with their knowledge and expertise during these times of disasters.

DRC was quick to respond and react and began work immediately. DRC's team worked with our administrative and road staff to begin identifying the known extent of damage inflicted by this disaster, learning our streets and roads so they could mobilize their significant fleet of trucks to begin staging for debris removal operations. DRC provided a Program Manager to oversee all operations along with other staff members to assist us in all aspects of the cleanup process.

The same level of responsiveness, coordination and resourcing on the part of DRC was present throughout the entirety of our debris removal and recovery effort. DRC assisted Winn Parish in keeping the citizens and other agencies informed of the debris process. DRC helped the Parish in applying for all necessary permits at debris sites. DRC was present throughout the entire debris removal and recovery effort, resulting in all submittals and invoicing being completed and submitted in a timely manner with has allowed the Parish to quickly process and submit records to FEMA for reimbursement.

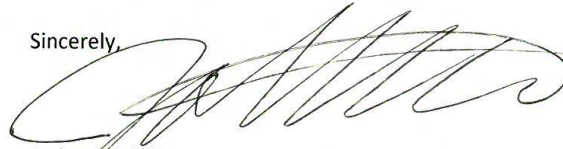
The Winn Parish Police Jury contracted with DRC in the amount of \$2,222,126 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs and stumps from over 700 miles of roads. DRC followed all guidelines and specifications in the contract and completed all work in a timely manner. If any problems or

HOME OF THE LOUISIANA FOREST FESTIVAL

concerns arose, DRC was only a phone call away and would immediately solve the issue. Winn Parish had a great working relationship with DRC during this contract and would contract with them again in the future without hesitation.

If you have any questions or need additional information, please do not hesitate to contact me or my office.

Sincerely,



Joshua McAllister
President
Winn Parish Police Jury

JM/kt



Olen Bean
Emergency Management Coordinator

Clif Kennedy
DRC Emergency Services
P: 504.482.2848 M: 713-715-8772
E: ckennedy@drcusa.com W: www.drcusa.com

DRC Emergency Services had contracted with Newton County for pre-disaster debris pickup before Hurricane Laura made landfall in Louisiana. Clif Kennedy and DRC representatives were on scene quickly to assess the damage and estimate how many yards of debris would need to be picked up. Newton County began the process of identifying TDMS locations throughout the County with DRC help. Newton County also discussed using local subcontractors, if possible, which DRC agreed to. Newton County debris was picked up by TXDOT contractor saving the county the 25% match for FEMA reimbursement. Even though Newton County did not activate their contract with DRC, communications between DRC and Newton County continued as debris was picked up. There was no disagreement with the contract, logic was to save Newton County millions of dollars for debris pickup. Newton County fully recommends DRC for disaster services.

A handwritten signature in blue ink that reads "Olen Bean".

Olen Bean
Newton County EMC



BOARD of COUNTY COMMISSIONERS

Phone (850) 482-9633
Fax (850) 482-9643
www.jacksoncountyfl.net

Administration Building
2864 Madison Street
Marianna, Florida 32448-4021

October 8, 2020

SLSCO/DRC Emergency Services
6702 Broadway St.
Galveston, TX 77554

RE: Letter of Reference

It is with great pleasure that I write this letter of reference for SLSCO/DRC Emergency Services. I had the opportunity to work with them on the Hurricane Michael disaster in Jackson County, Florida.

When Hurricane Michael hit the Florida Panhandle on Oct. 10, 2018, SLSCO/DRC had employees in our county ready to help. They have proven to be very knowledgeable about the process of debris removal, the regulations and requirements of the state and FEMA.

I would gladly recommend SLSCO/DRC for all your emergency service needs. After the massive cleanup that occurred in our county, our existing contracts were up. We went back out for bid and SLSCO/DRC was selected again because of their excellent performance.

Sincerely,

Clint Pate
Chairman, Jackson County Board
Of County Commissioners

Commissioners

Dr. Willie E. Spires
District 1

Clint Pate
District 2

Chuck Lockey
District 3

Eric Hill
District 4

Jim Peacock
District 5



July 25, 2018

To Whom It May Concern,

On behalf of the City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

DRC has been a trusted partner of our City-Parish for years, including and especially during one of the most catastrophic and costly events in the history of our state and country. In August 2016, when the floodwaters of the Great Flood of 2016 (DR-4277) began rising and threatening to inflict damage on tens of thousands of homes in East Baton Rouge Parish, DRC was quick to respond and react to our activation of the company's debris removal contract. In the days that immediately followed, DRC's team worked side-by-side with our senior leadership team at our emergency operations center to begin identifying the known extent of damage inflicted by this disaster, preparing routes and maps for rapid deployment across our parish once it was safe to do so, and immediately mobilizing their significant fleet of trucks to begin staging for debris removal operations. Less than a week after floodwaters began to recede from our area, DRC's fleet began to conduct our first debris removal pass, targeting seven initial ZIP codes that were impacted by the flooding event. DRC subsequently expanded operations to include all impacted ZIP codes and remained active through their final pass conducted in August 2017.

Throughout this timeframe, DRC's team was responsive, proactive, and communicative regarding any needs our City-Parish agencies, elected officials, or residents had related to our debris removal program, going above and beyond to ensure the public was informed about program activities at all times. For example, beginning in mid-September 2016, DRC staff along with our debris monitoring firm team joined City-Parish leaders in providing televised updates on debris removal activities each morning – both for the day ahead as well as upcoming deadlines or issues related to the program. These segments were broadcast live by local news media, on our government access channel Metro 21, and through our City-Parish Facebook page via Facebook Live. These daily updates continued for nearly a month and a half, and DRC's team was integral in developing and sharing updates to be shared with our residents that kept them informed and aware of program activities.

This same level of responsiveness, coordination, and resourcing on the part of DRC was present throughout the entirety of our debris removal program and recovery effort, ultimately resulting in nearly 2 million cubic yards of debris collected and representing one of the largest and most complex flood debris removal efforts in the history of the U.S. DRC's ability to mobilize their fleet and respond to needs, or proactively anticipate them, was critical to our program's success – including rapid scaling of their fleet to nearly 200 trucks on the streets each day at the height of the program's activity and daily debris collection totals approaching 50,000 cubic yards. Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.

I strongly recommend DRC as a qualified and capable debris removal contractor that I feel confident will provide the same level of service, dedication, and passion for your recovery and/or clean-up effort as they did here in East Baton Rouge Parish. Please don't hesitate to contact me if you have any questions.

Sincerely,

Adam M. Smith, PE
Chief of Wastewater Operations & Maintenance

222 Saint Louis Street, Baton Rouge, LA 70802



GOVERNMENT OF PUERTO RICO

Department of Transportation and Public Works

Hon. Carlos M. Contreras Agente
Secretary

Juan M. Maldonado De Jesús, Esq.
Deputy Secretary

August 8th, 2018

RE: DRC Emergency Services, LLC (DRC)

To whom it may concern:

DRC has been under contract with the Puerto Rico Department of Transportation and Public Works (DTPW) following the landfall of Hurricane María. DRC was tasked with clearing the DTPW's right of way (ROW) of all storm related debris in their assigned zone. Based on our experience with DRC thus far, we would support them in being considered for similar work.

To date, DRC has cleared our ROW's of approximately 1 million cubic yards of debris and removed dangerous leaners and hangers. They have proven to be experienced and knowledgeable in the storm debris removal process and an invaluable asset in our recuperation effort.

If you require further clarification, please do not hesitate to contact the undersigned.

Sincerely,



Juan M. Maldonado, Esq.
Deputy Secretary
Chief Compliance Officer Fiscal Plan





Russell R. McMurry, P.E., Commissioner
One Georgia Center
600 West Peachtree NW
Atlanta, GA 30308
(404) 631-1990 Main Office

September 28, 2018

RE: Letter of Reference - DRC

To Whom It May Concern:

After Hurricane Matthew, the Georgia Department of Transportation contracted with DRC Emergency Services in the amount of \$1,445,700 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs, and stumps from approximately 162 miles of the State Routes in Chatham County. DRC followed all guidelines and specifications in the contract and completed the contract in the specified timeframe given. DRC provided a project manager to manage all subcontractors and ensure traffic control items were correct and work was completed in a safe manner. All submittals and invoicing was completed and submitted in a timely manner which allowed the Department to quickly process and submit records to FEMA for reimbursement. The Department had a great working relationship with DRC during this contract and would contract with them again in the future.

If you have any questions or need additional information then please feel free to contact this office at (912) 530-4434 or at P.O. Box 610, Jesup, Georgia 31598.

Sincerely,



Brian H. Scarbrough
Assistant District Maintenance Engineer

cc: File

Office of the Lieutenant Governor
State of Louisiana

BILLY NUNGESSER
LIEUTENANT GOVERNOR



P.O. Box 44243
BATON ROUGE, LOUISIANA 70804-4243
(225) 342-7009

July 31, 2018

To All Interested Parties:

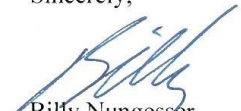
It has been my unique pleasure to work with DRC Emergency Services, LLC on multiple occasions throughout my political career. Currently, DRC supports the Lieutenant Governors Association through active participation and an important sponsorship of the organization. It is through involvement like DRC's that we can both perpetuate the existence of our organization and gain unique perspective from a private sector partner.

During my tenure as Parish President of Plaquemines Parish, DRC was instrumental in our expedited recovery following Hurricane Katrina due to their exemplary work in the areas of debris collection, processing and disposal, canal de-siltation services, and waterway debris removal. Following the BP Oil Deepwater Horizon catastrophe, DRC designed and implemented oil collection and mitigation programs that covered over 100 miles of gulf coastline. Their innovated leadership in these areas were applauded by both BP Oil and top-ranking government officials, alike.

It is without reservation that I wholeheartedly endorse and recommend DRC Emergency Services, LLC to provide vital pre-disaster and post-disaster services to your government. DRC's management and field personnel have proven time and again to be the most informed and responsive in the area of disaster management services.

Please contact my office with any further questions relating to my experiences with this organization.

Sincerely,



Billy Nungesser
Lieutenant Governor

WHN/lis

WWW.CRT.LA.GOV



Solid Waste Management
235 Operations Center Drive
PO Box 1810
Wilmington, NC 28402-1810

910 341-7875
910 790-2391 fax
wilmingtonnc.gov
Dial 711TTY/Voice



August 15, 2017

DRC Emergency Services, LLC, Mobile, Alabama has been the contractor for the City of Wilmington, NC since 2013 to provide Phase II C&D Debris removal & Vegetative Debris Removal & Disposal.

Wilmington needed to activate DRC's contract on two occasions. The first was the ice storm in February 2014 that produced 174,352 cubic yards of vegetative debris. DRC completed the cleanup in 40 days. The second activation came in October 2016 for Hurricane Matthew. Matthew produced 98,658 cubic yards of vegetative debris. Cleanup started on 10/18/16 and was completed on 11/25/2018.

On both occasions Tony Swain DRC's Project Manager arrived in Wilmington the day before the event so he was in place to immediately assess damage and start the process to order the manpower and equipment needed to start the cleanup effort. He was here before a notice to proceed was sent.

The professional, organization, quality of work and willingness to meet and work with City staff exceeded expectations and fulfilled all objectives of scope of services spelled out in their contract.

Tony was in constant contact reporting progress each day. He was responsive to the City's needs and was very willing to adjust schedules as needed. I had a number of conversations with DRC's home office and they acted equally professional, all members of the DRC staff were very responsive and approachable. The City of Wilmington has a very good working relationship with DRC and are very pleased with the service they provide. Judging from DRC's past performance I would have no issue to recommend them to other municipalities.

Please do not hesitate to call me with any questions or if you need further information.

Sincerely,

Dave Bundick

Superintendent of Solid Waste
City of Wilmington
235 Operations Center Drive
P.O. Box 1810
Wilmington, NC 28402-1810
Ph: 910.341.0081 | Fax: 910.790.2391





To: DRC Emergency Services

From: Alan Williamson, Public Works Director

Subject: Letter of Reference

Date: 13 March 2017

The City of DeBary was impacted by Hurricane Matthew in October 2016. The city had in place emergency stand-by debris removal contracts, and DRC Emergency Services was activated for this event. DRC representatives met with city staff prior to hurricane land-fall, and as a result of Hurricane Matthew the city had 19,000 cubic yards of debris to pick up, reduce by chipping, and haul out.

DRC coordinated the process for each phase of the debris process which included the removal, grinding, and haul out of the debris. In addition to the debris services provided the final documentation was thorough and straightforward which is invaluable for FEMA reimbursement purposes.

I would highly recommend DRC Emergency Service for a debris removal contractor as they are quick to assist, answer questions, and help train staff to get the job done safely and quickly.

Respectfully yours,



Alan Williamson
City of DeBary
Public Works Director





NEW HANOVER COUNTY
DEPARTMENT OF ENVIRONMENTAL MANAGEMENT
3002 US HIGHWAY 421 NORTH
Wilmington, NC 28401-9008
Telephone: (910) 798-4400 • Fax (910) 798-4408
E-Mail Address: jsuleyman@nhcgov.com

JOE SULEYMAN
Director of Environmental Management

August 16, 2017

Mr. Tony Swain
DRC Emergency Services
408 N. Topsail Drive
Surf City, NC 28445

RE: Letter of Recommendation

Dear Tony,

I wanted to take this opportunity to thank you and your entire team for the exemplary job you have done for the citizens of New Hanover County. Your debris removal efforts following the 2014 Ice Storm, the EF-1 tornado in 2016, and Hurricane Matthew in 2016 allowed the communities in the county to recover quickly and seamlessly.

I am truly amazed at your watchful eye prior to an event, your rapid response immediately following an event, and that I can often find you out in the field, rake in hand, ensuring that the residents receive the highest level of service, professionalism, and courtesy. We ask a lot of you, and you always delivered.

On behalf of my team at Environmental Management and the citizens of New Hanover County, thank you for your dedication and a job well done. I would strongly recommend DRC to any town, city, county, or other governmental body looking for a debris management contractor that knows how to get the job done, and done right.

Respectfully,

Joe Suleyman
Director, Environmental Management
New Hanover County



January 08, 2017

RE: Letter of reference for DRC

To Whom It May Concern:

The City of Port Neches has worked with DRC in Hurricanes Rita, Ike and Harvey. In the latest, Hurricane Harvey, DRC was the debris removal contractor for the Cities of Nederland, Groves, and Port Neches. In this incident they collected furnisher, building materials, HHW, and demolition/debris. They also ran a debris reduction site. In Rita and Ike, they also collected green waste, removed leaning trees, and hazardous hanging limbs. They collected over 52,000 cu yd. of material in Hurricane Harvey. Their project coordinator did an outstanding job in the management of the site, supervision of all the sub-contractors, disposal of all debris, and the cleaning of the debris site and acquiring TCEQ approval to close that site.

In all of disasters, DRC has in a timely manner has submitted invoices, records, complied with FEMA requirements, work in a safe manner, and were very responsive to the City's needs. The City is also in a long-term contract so they will be able to respond in our next disaster.

Please feel free to contact me at (409) 719-4204 should you have any questions.

Sincerely,



Taylor Shelton, P.E.
Public Works Director
City of Port Neches
P.O. Box 758 or 1005 Merriman
Port Neches, Texas 77651
Office: 409-719-4204
Fax: 409-727-8677
E-mail: tselton@ci.port-neches.tx.us
WEB: www.ci.port-neches.tx.us



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City of St. Augustine



St. Augustine, Florida
Nation's Oldest City

Public Works

June 2, 2017

Subject: **DRC Letter of Recommendation**

To Whom It May Concern:

On October 7, 2016, the City of St. Augustine was impacted by Hurricane Matthew as he made his way north in the Atlantic Ocean. While many communities to our south were spared, St. Augustine wasn't as fortunate. Matthew came very close to making landfall in Northeast Florida and while St. Augustine was spared a direct hit, the high winds generated within the outer bands of the storm caused a significant amount of damage and flooding, creating a sizeable debris management problem for our City.

St. Augustine has a pre-event/stand-by contract with **DRC Emergency Services** for Disaster Debris Removal Services so we felt comfortable that a recovery mechanism was already in place.

In advance of the pending event, the DRC team was in contact readying their response. Representatives from DRC were on-site planning their approach to the debris removal effort, and formulating debris collection strategies to address the unique challenges we were facing.

Throughout the debris removal program, DRC's Project Managers and Program Leaders were on site, available, and attentive to the needs of our City and its citizens. The program was well organized and resulted in St. Augustine making a rapid recovery from Hurricane Matthew.

DRC performed professionally and were responsive to City needs within the terms of the contract.

Sincerely,

Martha S. Graham, P.E.
Director of Public Works



Leon County

Board of County Commissioners

301 South Monroe Street, Tallahassee, Florida 32301
(850) 606-5302 www.leoncountyfl.gov

Leon County Public Works
2280 Miccosukee Rd.
Tallahassee, Florida 32308
850 / 606-1500

Commissioners

JOHN E. DAILEY
District 3
Chairman

NICK MADDOX
At-Large
Vice Chairman

BILL PROCTOR
District 1

JIMBO JACKSON
District 2

BRYAN DESLOGE
District 4

KRISTIN DOZIER
District 5

MARY ANN LINDLEY
At-Large

VINCENT S. LONG
County Administrator

HERBERT W.A. THIELE
County Attorney

June 12, 2017

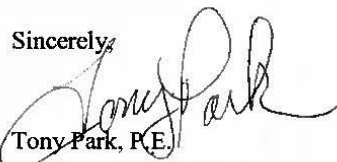
RE: DRC Emergency Services, LLC

To Whom It May Concern:

DRC Emergency Services, LLC worked with Leon County Public Works Department after Hurricane Hermine in our efforts to provide debris removal services to the citizens of Leon County. They were hard working and diligent in getting the debris removed from the roadside and from in front of homes. The debris from Hurricane Hermine was by far the most seen since Hurricane Kate in 1985 and was a challenge to deal with. DRC Emergency Services went the extra mile and provided great service to Leon County.

If you have any questions, please feel free to contact me at (850) 606-1500.

Sincerely,



Tony Park, P.E.
Director of Public Works

TP/djw

"People Focused. Performance Driven."

EXPERIENCE WITH FEMA REIMBURSEMENT

DRC has an unparalleled record for providing jurisdictions the maximum reimbursement rate granted by FEMA. **Our record serves as a testament to DRC's ability to perform within the strict guidelines established by our Federal Government, as well as our ability to attract and maintain well trained and principled personnel.**

Adherence to Policy Changes

DRC Emergency Services strives to continuously stay ahead of any changes in FEMA policy and guidance that may affect our Clients. DRC immediately implemented internal measures to ensure that our clients and prospective clients were prepared to be fully compliant with this guidance. DRC carefully reviewed scopes of service, terms of inclusion, evaluation, pricing models, and other key components for any items which may have been deemed non-compliant relative to the new guidance. Additionally, **DRC Emergency Services, LLC is a founding member of DRCA** (the industry's trade organization). Through this membership, DRC helps shape policy and legislation for jurisdictions recovery process. Our additional memberships in other professional organizations (NEMA, APWA and SWANA), provides us with recent industry knowledge necessary to support our client base.

Tony Furr, DRC's Director of Technical Assistance and Training, works closely with our clients to educate and to ensure compliance with Federal Policy and Procedures. **Mr. Furr was the Region VI Debris Subject Matter Expert from 2013 – 2021 for FEMA** and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer **for over 100 federally declared disasters and emergencies**. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Major Disaster Recovery Projects

DRC has extensive experience working with FEMA on major disaster recovery projects. Through decades of experience, DRC has developed an inherent understanding of how to direct emergency response and recovery.

Date	Event	State	Declaration Number
2022	Hurricane Ian	FL	DR-4673
	Tennessee Severe Winter Storm	TN	DR-4645
2021	Marshall Fire and Straight Line Winds	CO	DR-4634
	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes	KY	DR-4630
	Hurricane Ida	LA	DR-4611
	Texas Severe Winter Storms	TX	DR-4586
	Louisiana Severe Winter Storms	LA	DR-4590

2021	Storms, Straight-line Winds, and Tornadoes	AL	DR-4596
	Georgia Severe Storms and Tornadoes	GA	DR-4600
	Louisiana Severe Storms, Tornadoes, and Flooding	LA	DR-4606
2020	Hurricane Zeta	LA, MS, GA, AL	EM-3549, EM-3550
	Hurricane Delta	LA	DR-4570
	Hurricane Sally	AL, FL	DR-4563, DR-4564
	Washington BABB Fire	WA	FM-5355
	Hurricane Laura	LA	DR-4559
	Iowa Severe Storms (Derecho)	IA	DR-4557
	Hurricane Isaias	FL, NC	EM-3533, DR-4568
	Hurricane Hanna	TX	EM-3530
2019	Tropical Depression Imelda	TX	DR-4466
	Hurricane Dorian	NC	DR-4465
	Hurricane Barry	LA	DR-4462
2018	Hurricane Michael	FL, GA	DR-4399, DR-4400
	Hurricane Florence	NC	DR-4393
	Severe Thunderstorms and Dangerously High Winds	AL	DR-4362
2017	Hurricane Maria	PR	DR-4339
	Hurricane Irma	FL, GA	DR-4337, DR-4338
	Hurricane Harvey	TX	DR-4332
2016	Hurricane Matthew	NC, GA, FL	DR-4285, DR-4284, DR-4283
	Hurricane Hermine	FL	DR-4393
	LA Severe Storms & Flooding	LA	DR-4277
	Winter Storm Jonas	MD, VA	DR-4261, DR-4262

2015	TX Severe Storms & Flooding	TX	DR-4269
2014	Ice Storm Pax	SC, NC	DR-4166, DR-4167
2012	Hurricane Sandy	NY, MD, NJ, MO	DR-4085, DR-4091, DR-4086, DR-4098
	Hurricane Isaac	LA	DR-4080
2011	Hurricane Irene	VA, MD, NC, RI	DR-4024, DR-4034, DR-4019, DR-4027
2010	TN Severe Flooding	TN	DR-1909
2009	Ice Storms	MD, VA	DR-1875, DR-1874
2008	Hurricane Ike	TX	DR-1791
	Hurricane Gustav	LA	DR-1786
	Mother's Day Tornadoes	GA	DR-1750
	F5 Tornado	IA	DR-1763
2007	Ice Storms	MO	DR-1736
2006	Ice Storms	NY	EM-3268
2005	Hurricane Katrina	LA, MS	DR-1603, DR-1604
	Hurricane Rita	TX, LA	DR-1606, DR-1607

AVAILABILITY OF FIRM'S RESOURCES

Availability of Key Personnel

Since its inception, the DRC team has responded to major natural or man-made disasters occurring within the continental United States and its territories. The DRC personnel are trained, motivated and available for immediate deployment in an emergency response. All assigned personnel will be available to the City as needed. Personnel are N.I.M.S.-certified and/or have specialized training in safety and asbestos management and are equipped with utility vehicles, digital, handheld, multi-state, two-way radios, cellular communications, and handheld computers. DRC personnel will have the experience and/or training to respond **immediately** to disasters and are provided with a DRC ES supervisor handbook including required reports and forms for successful disaster response and management thereof.

"DRC's knowledge base, experience, and ability to make experts available in the field were instrumental in the successful completion of this work."

**– Donald G. Donaldson, P.E.,
Engineering Director/County
Engineer, Martin County, FL**

Regional Managers are assigned to specific geographic locations throughout the United States to assist, monitor and lead the project teams in response to emergency situations. Regional Managers from one region may be assigned to support other Regional Managers as needed and all Regional Managers may be mobilized to one location to support emergency situations. Regional Manager for the city of Central is Kristy Fuentes who is capable of responding to the needs of the City 24 hours a day, 7 days a week.

Available Equipment

DRC will use owned equipment, subcontractor equipment, or lease/rent equipment based upon the disaster scenario. DRC has the most expansive collection of rolling stock and equipment in the disaster services industry. The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated in excess of 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Hertz, United, Caterpillar, and William Scotsman, to supplement our equipment needs.

DRC Emergency Services Asset List

Equipment Type	Description	Quantity
Bucket Trucks	various models with booms	110
Chip Trailers	various models and horse-power	14
Chip Vans	receptacle vehicles	2
Dump Trucks	various models with dual and tri axles	353
End Dump Trailers	various models and capacity	298
Flat Bed Semis	various models for equipment movement	6
Flat Beds	53' equipment trailers	20
Fuel Trucks	multiple model and gallon capacity	46
Low Boys	equipment movement trailers	53
Pickups	half and three quarter ton of various make and model	45
Roll Off Trucks	primarily Galbreath 60,000 pound hoist on various makes	82
Rolls Off Containers	20, 30 and 40 cubic yard containers	337

Statement of Qualifications

Self Loaders	various makes with buckets ranging from 2-10 cubic yards	343
Semi Dumps	various makes and models with various capacity	240
Semi Tractors	various makes	232
Service Trucks	fully stocked road ready service vehicles	79
Slingers	various models	5
Straight Trucks	various makes and models	8
Sweepers	various models used for DMS operation	3
Tankers	various models	125
Tractor /Trailers Combos	various models	29
Tractors	various makes and models	43
Trailers	25 foot travel trailer	1
Utility Trailers	15 and 20 foot utility trailers	2
Vacuum Trailer	various makes	30
Vacuum Trucks (Wet)	various makes for	13
Walking Floors	48 ft automated trailers	46
Water Trucks	various capacity used for DMS operation	3
Attachments - various	buckets, hoists, slings etc.	157
Back Hoes	various models and capacity	40
Bobcats	skid-steer with multiple attachments	53
Bull Dozers	various makes and sizes	45
Conveyors	used for material movement	2
Crushers	metal compaction and volume reduction	24
Excavator	various makes and models	164
Feller Buncher	various makes and models used for clearing projects	27
Front End Loaders	various makes, models and bucket capacity	127
Generators	various	41
Grinders	horizontal and tub grinders	36
Jarraf Tree Trimmers	high capacity trimming equipment	3
Jersey Barriers	used for highway projects and within DMS	200
Light Plants	various used for nite operation	100
Material Handlers (Tele Boom)	loading equipment	3
Mobile Kitchens	various models	13
Off Road Dumps	Volvo high capacity	2
Pumps	various sizes	5
Safety Signs, Cones and PPE/arrow boards/message boards	used for highway operations	503
skid steers	various sizes with multiple attachments	96
Screens	shaker screens and sand screens	4
Water Trucks	various models and capacity	12

Total:

4225

Marine Vessels/Equipment

Equipment Type	Quantity
Inland Marine Harvester	1
Air Boat	3
Amphibious Aquatic Excavator	1
Tug Boat	14
Underwater ROV	1
Utility Boat	1
Work Boat	15
JON Boats	10
500 CRANE (120 X 54 X 10)	1
510 CRANE (100 X 52 X 9)	1
524 CRANE (250 x 64 x 12)	1
526 CRANE (293 X 80 X 19)	1

527 CRANE (176 X 75 X 13)	1
529 CRANE (250 X 64 X 12)	1
531 CRANE (420 X 98 X 25)	1
532 CRANE (300 X 90 X 19)	1
533 CRANE (310 X 100 X 20)	1
534 CRANE (111 X 45 X 11)	1
535 CRANE (250 x 64 x 12)	1
536 CRANE (250 x 64 x 12)	1
541 CRANE (200 X 60 X 12)	1
566 CRANE (140 X 70 X 12)	1
Hopper Barge (EX NYC DOS)	16
Hopper Barge (260 X 52.5 X 12)	7
Hopper Barge (200 X 40 X 17.75)	2
Hydra Sport	1
Hydraulic Driven propelled pushers	1
Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2
Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' bin walls	2
Deck Barge with spuds	7
Deck Barge with steel box rails	19
Go Devil Boat	1
Total:	61

Process for Managing Multiple Contracts

DRC has experience staffing, managing, and executing multiple debris management and emergency response projects nationwide. Our management approach is grounded in using highly qualified operational management teams coupled with area/sector/site managers, who provide strong management control, and a single point of contact for communication, responsibility, and accountability. DRC empowers managers to reassign resources as needed and to resolve project, cost, or schedule issues at the lowest possible level. DRC's management staff is provided state-of-the-art resource planning and forecasting systems.

DRC's process for managing multiple task orders has been successfully applied to more than 650 projects over the course of multiple events. Highlights of this proven management process include:

- ✓ *Assigning a Program Manager with the authority to commit resources to ensure proper levels of staffing*
- ✓ *Conducting quarterly meetings with clients, DRC's Program Manager, and other key staff, to review active task orders and overall implementation of the contract*
- ✓ *Providing autonomous decision-making authority to the Operations Manager at the task order execution level to avoid delays*
- ✓ *Developing a Communication Plan to clarify roles and responsibilities, identify all project stakeholders, provide a set format/time for communications, and clearly show the chain of command structure*
- ✓ *Allowing for consistency across multiple task orders through the use of proven project management and field activity control policies, plans, systems, and procedures*
- ✓ *Identifying critical schedule and quality impacts by holding monthly project review meetings with key subcontractors*
- ✓ *Developing look-ahead schedules that indicate resource requirements*

Experience Managing Multiple Contracts

DRC has implemented a comprehensive Corporate Level Advance Mobilization Plan to ensure a coordinated, expeditious and effective response to disasters by its personnel and resources. This plan has been utilized by DRC to respond quickly in the following contracts:

2022 Hurricane Ian

- 🌐 DRC was activated in 16 jurisdictions, managed 16 DMS sites, and removed and disposed of over 3,200,000 cubic yards of debris.

2021 Hurricane Ida

- 🌐 DRC was activated in 25 jurisdictions, managed 82 DMS sites, and removed and disposed of over 17,000,000 cubic yards of debris.

2020 Hurricane Season

- 🌐 DRC was activated in 45 jurisdictions, managed 81 temporary staging and reduction sites, and removed and disposed over 5,900,000 cubic yards of debris.

2019 Storm Season

- 🌐 DRC was activated in 14 jurisdictions in the Gulf Coast region as Hurricanes Barry, Dorian, and Tropical Storm Imelda hit the coast back-to-back over two months. DRC operated and managed 5 temporary staging and reduction sites in total and removed approximately 140,562 cubic yards of debris.

2018 Hurricane Michael

- 🌐 DRC was active in 9 jurisdictions, managed 27 debris management sites and removed approximately 5,702,004 cubic yards of debris.

2018 Hurricane Florence

- 🌐 DRC was concurrently activated in 14 jurisdictions, managed 18 temporary staging and reduction sites and picked up approximately 2,500,000 cubic yards of debris.

2017 Hurricane Maria

- 🌐 DRC was activated by the Department of Transportation and Public Works in Puerto Rico. During this contract, DRC managed 8 temporary staging and reduction sites and removed over 1,000,000 cubic yards of debris.

2017 Hurricane Irma

- 🌐 DRC was activated in 26 jurisdictions simultaneously while managing 30 temporary staging and reduction sites. DRC removed and disposed of over 2,000,000 cubic yards of debris.

2017 Hurricane Harvey

- 🌐 DRC was activated in 17 jurisdictions following Hurricane Harvey and simultaneously ran more than 16 temporary staging and reduction sites during this activation.
- 🌐 DRC recovered and reduced over 3,500,000 cubic yards during this activation.

2016 Hurricane Hermine

- 🌐 In Citrus County, Florida, DRC successfully removed and disposed of more than a thousand tons of residential flood debris and tens of thousands of cubic yards of vegetation in less than 30 days.

2016 Louisiana Severe Flooding DR4277

- 🌐 DRC picked up 1,000,000 cubic yards of debris over the course of 30 days in East Baton Rouge Parish, Louisiana.
- 🌐 DRC opened and operated two temporary staging and reduction sites to compact and recycle C&D debris prior to haul out for final disposal. These sites operated with such efficiency that FEMA and the USACE filmed the operation to use in training sessions.

Winter Storm Jonas 2016

- 🌐 The snow from Winter Storm Jonas started the morning of January 22nd and by the evening DRC had started mobilizing in 5 different jurisdictions. Operations continued 24 hours a day and required two operators per piece of equipment, around the clock management and support personnel. The project was completed in 10 days.

Ice Storm Pax 2014

- 🌐 DRC was simultaneously activated in New Hanover County, NC, Pender County, NC, and the City of Wilmington, NC for debris removal and reduction of approximately 400,000 cubic yards of debris.
- 🌐 The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in 8 counties, totaling over 12,000 miles of roadway clearing and the trimming of over 225,000 trees.
- 🌐 DRC managed and operated over 15 temporary staging and reduction sites reducing and recycling over 1.5 million cubic yards of debris.

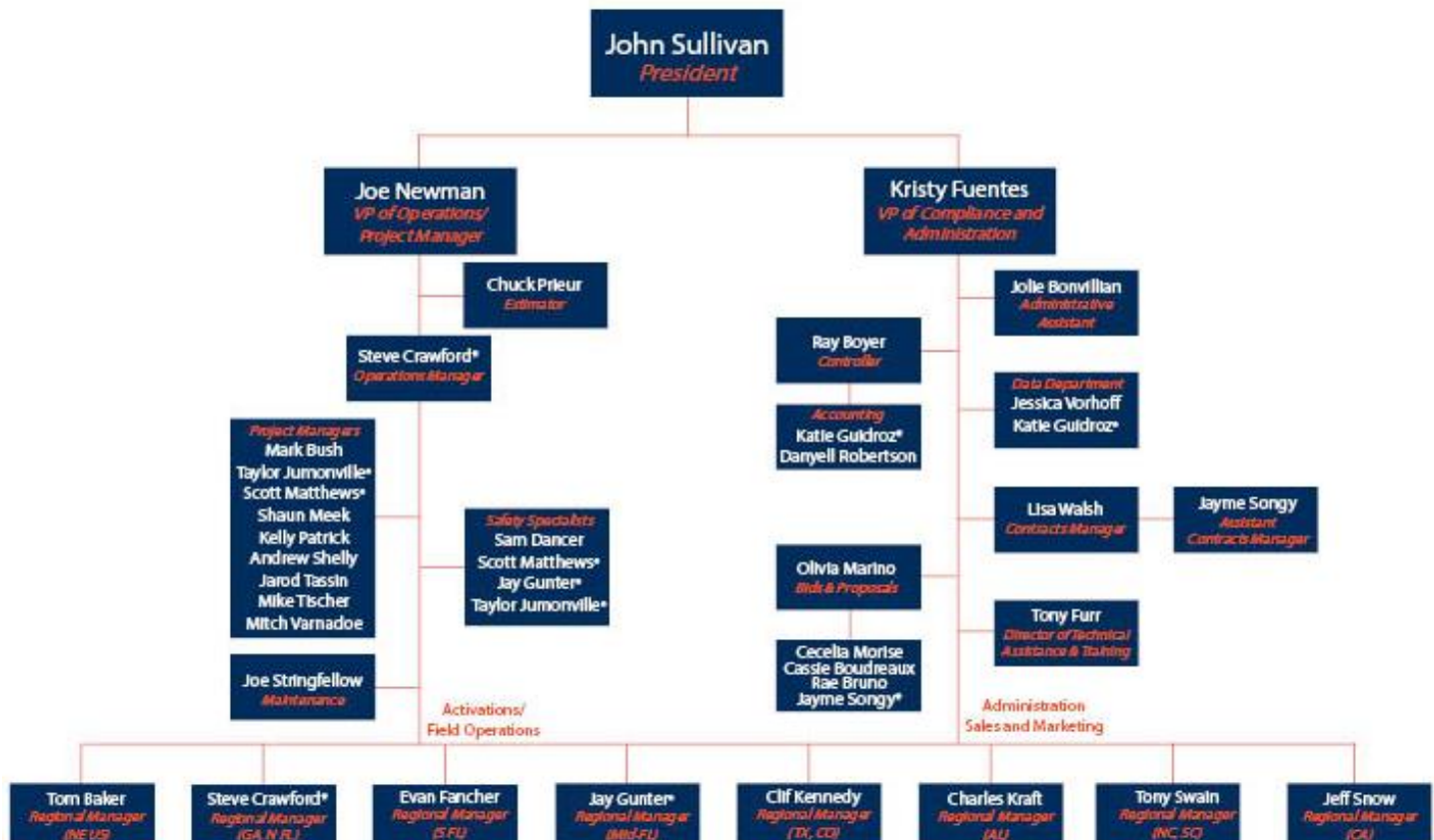
The Hurricane Season of 2012

- 🌐 DRC simultaneously operated 14 contracts throughout the Southeast in response to Hurricane Isaac. DRC concurrently operated six temporary staging and reduction sites in Louisiana alone.

The Hurricane Season Of 2009

- 🌐 The Texas GLO requested assistance for the removal of marine debris that was generated as a result of Hurricane Ike in 2008. These services were performed in Trinity, Galveston, East and West Bay and have an approximate contractual value of \$22,703,700.00.
- 🌐 DRC also provided services for areas such as Kentucky and Arkansas that were ravaged by severe ice storms. These services are valued at approximately \$11,157,132.02.

ORGANIZATIONAL CHART



* indicates this person is listed twice

KEY PERSONNEL

DRC, its subcontractors, and/or personnel lists their accomplishments among memberships in several professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

John Sullivan, President

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 28 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

FEMA Certifications: IS-20.18, IS-100.b, IS-200.b

Kristy Fuentes, Vice President of Compliance and Administration/ Regional Manager

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Ms. Fuentes plays a key administrative role in every project DRC performs. In response to Hurricane Ida in 2021, Ms. Fuentes oversaw over the removal and disposal of over 17,000,000 cubic yards across 25 jurisdictional activations while managing 82 debris management sites. In the wake of Hurricanes Michael and Florence in 2018 she directed 45 simultaneous contract activations while providing oversight of accounting, invoicing, ticket reconciliation and overall administrative management. Ms. Fuentes has provided this kind of oversight on all of DRC's projects since 2013.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the "Katrina Car and Vessel" contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-29, IS-37.17, IS-42, IS-100.b, IS-200.b, IS-201, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-700, IS-702.a, IS-706, IS-775, IS-800.b, IS-906, IS-907, IS-909, IS-2900

Other Certifications: Louisiana Solid Waste Operator's Training Workshop

Joe Newman, Vice President of Operations

With more than 20 years of experience overseeing large-scale construction and disaster-related debris management projects, Mr. Newman's responsibilities include on-ground execution of projects, oversight of all field personnel, schedule adherence, and resource utilization.

As Vice President of Operations, Mr. Newman maintains business relationships and offers hands-on participation and incident command on all operations. Mr. Newman provides operational oversight in order to measure progress and adjusts processes to ensure the success of the project. Mr. Newman works closely with management personnel and oversees all project managers to maintain efficient team structure during an activation.

Mr. Newman has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornadoes, Winter Storms, Fires, and Earthquakes. Mr. Newman is a strong leader whose organization, critical thinking and communication skills are integral to the success of the team.

Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

FEMA Certifications: IS-33.17, IS-35.17, IS-100.b, IS-632.a, IS-702.a, IS-2900

Tony Furr, Director of Technical Assistance and Training

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

FEMA Certifications: ICS-100, ICS-200, IS-24, IS-632.a, IS-634, IS-800.b, IS-821, IS-22, IS-230, IS-317, IS-393.a, IS-631, IS-632, IS-821, IS-1812

Other Certifications: National Wildlife Coordinative Group Certifications L-381 and L-480; E0193 Certified Appeal Analyst; Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, and Debris; Project Management (Certified Project Manager (CPM) URS Corporation

Mark Bush, Project Manager

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He served 6 years in the US Army as a Light Wheel Mechanic and also

served as a Squad Leader with the 4th Brigade/4th Infantry Division. Mr. Bush went to Lamar University in Beaumont, TX. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail and adaptability to change, and time management. Mr. Bush manages the daily logistical coordination of crews, heavy equipment, and support resources; workflow and future crew movement planning; and daily work site documentation. Additionally, he implements health and safety protocols to ensure that all work was completed safely.

Mr. Bush has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornadoes, Winter Storms, Fires, and Earthquakes. Mr. Bush's major recent activations include the following: City of Little Rock, AR Tornado, Winter Storm Mara, Marshall Fire, Larimer County, CO Flood, Winter Storm Uri, Babb Road Wildfire, Hurricanes Ian, Ida, Laura, Sally, Harvey, Dorian, Michael, and Harvey.

In response to Winter Storm Uri, Mr. Bush was able to manage the mobilization of 15 trucks to the City of Austin in 2 days. Three days later, DRC activated an additional 15 trucks to the site. Within 6 days, Mr. Bush oversaw a total of 32 debris trucks collecting debris throughout the City at the peak of the project. He managed the removal and disposal of over 655,400 cubic yards of construction and demolition and vegetative debris in response to the ice storm. Following Hurricane Harvey, Mr. Bush served as the main point of contact to Harris County Engineering. He also worked closely with FDOT in the aftermath of Hurricane Michael.

FEMA Certifications: IS-5.a, IS-10.A, IS-37.23, IS-100.C, IS-111.A, IS-200.C, IS-235.C, IS-241.C, IS-242.C, IS-317.A, IS-321, IS-325, FEMA IS-632.A, FEMA IS-633, FEMA IS-700.B

Other Certifications: Hazwoper, TX All-lines Ins. Adjuster (lic#2156078), SafeLand USA, SafeGulf USA, H2S Awareness Training, CPR AED Certified, Hazwoper 40 (OSHA 1910.120), H2S Awareness, Safe Land USA, CPR/AED Certification

Mitch Varnadoe, Project Manager

Mr. Varnadoe has been employed with DRC for 3 years and has more than a decade of relevant work experience. He currently resides in Coffee County, GA.

Mr. Varnadoe has worked on the following projects with DRC: Marshall Fires, City of Boulder, CO; Deland, FL, Hurricane Ian; Debary, FL, Hurricane Ian; Fort Myers Beach, FL, Hurricane Ian; Graves County, KY; Mayfield, KY Tornadoes; Assumption Parrish, LA- ROW; Assumption Parrish, LA- DOT; Town of Napoleonville, LA- ROW; Town of Central, LA-ROW; St. James Parrish, LA-ROW; St. James Parrish, LA-DOT; Hurricane Laura, LA; Grant Parrish-ROW (2020); Jackson County, FL- PPDR.

In 2022 in response to Hurricane Ian, Mr. Varnadoe managed the Town of Fort Myers Beach, FL job. The project consisted of the demolishment of residential and commercial structures, clearing of debris from approximately 490 addresses, and the debris removal of waterways and canals.

Shaun Meek, Project Manager

Mr. Meek has been employed with DRC for over 6 years and has over 11 years of relevant work experience. He has worked on more than 20 different projects and has managed the City of Houston bulk waste project for more than 3 years. Mr. Meek has also managed up to 6 man-camps that provided laundry, shower/toilet, and food services. He currently resides in Harris County, TX.

Most recently, Mr. Meek has served as the Project Manager on the following projects: Monroe, LA – Bulk Trash Operations; Brazoria County, TX – TXDOT ROW Operations; City of Boulder, CO – Marshall Fire; City of Austin, TX – Bulk Trash Operations; St. Charles County, MO – Flood Cleanup; Lee County, FL – Storm Debris Cleanup; Fort Myers Beach, FL – ROW Storm Debris Cleanup; North Captiva Island, FL – Storm Debris Cleanup; and Useepa Island, FL – Storm Debris Cleanup.

Taylor Jumonville, Project Manager

Mr. Jumonville comes to DRC with 3 years of experience in project management. He has currently worked for DRC for 1 year. He has worked on 10 debris management projects throughout his career. Mr. Jumonville presently resides in Lafayette, LA.

FEMA Certifications: IS-5.a, IS-111.a, IS-200.c, IS-633, IS-1010

Other Certifications: MOT Advanced Certification, LDEQ Asbestos Contractor/Supplier, HAZWOPER

Jarod Tassin, Project Manager

Mr. Tassin joined DRC with 1 year of relevant work experience and has now been with DRC for over 2 years. He has worked on multiple projects with the company in response to Hurricanes Ida and Ian. He presently lives in Metairie, LA.

Mr. Tassin has worked on the following projects with DRC: City of Boulder, CO – Marshall Fires ; Larimer County, CO – Flood ; Manatee County, FL – Hurricane Ian; City of Bradenton, FL – Hurricane Ian; Lafourche Parish – Hurricane Ida; Jean Lafite – Hurricane Ida; Town of Fort Myers Beach, FL – Hurricane Ian.

FEMA Certifications: IS-5.a, IS-10.a, IS-37.23, IS-100.c, IS-111.a, IS-200.c, IS-235.c, IS-241.c, IS-242.c, IS-317.a, IS-324.a, IS-325, IS-559, IS-632.a, IS-633, IS-700.b, IS-800.d, IS-1001, IS-1010

Andy Allshouse, Project Manager

Mr. Allshouse has been employed with DRC for about a year and has 3 years of relevant work experience. He has worked on approximately 7 disaster relief projects. Mr. Allshouse currently resides in New Port Richey, FL.

FEMA Certifications: IS-5.a, IS-10.a, IS-37.23, IS-100.c, IS-111.a, IS-200.c, IS-235.c, IS-241.c, IS-242.c, IS-317.a, IS-324.a, IS-325, IS-559, IS-632.a, IS-633, IS-700.b, IS-800.d, IS-1001, IS-1010

Other Certifications: MOT Advanced Certification, Hazwoper

Sam Dancer, Field Supervisor and Project Manager

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Ida, Delta, Gustav, and Ike; Shelby County, AL tornado; Pinellas County, FL Red Tide Fish Kill; East Baton Rouge Parish, LA ice storm and flood; Ascension Parish, LA flood; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; and the BP Oil Spill.

In 2020, Mr. Dancer was a Project Manager for Bulk Trash Removal in Lafourche Parish, LA. In the past, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

FEMA Certifications: IS-3, IS-5.a, IS-10.a, IS-11.a, IS -20.19, IS-20.21, IS -21.19, IS-21.21, IS-29, IS-33.17, IS-35.21, IS-36, IS-37.19, IS-37.21, IS-42, IS-60.b, IS-75, IS-100.c, IS-100.fda, IS-100.fwa, IS-100.hcb, IS-100.he, IS-100.leb, IS-100.pwb, IS-106.17, IS-200.b, IS-200.hca, IS-201, IS-230.d, IS-240.b, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-325, IS-360, IS-394.a, IS-405, IS-420, IS-421, IS-453, IS-454, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.b, IS-702.a, IS-703.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-804, IS-807, IS-807, IS-809, IS-810, IS-811, IS-812, IS-813, IS-906, IS-907, IS-909, IS-912, IS-914, IS-01010, IS-1150, IS-1172, IS -2000, IS-2002, IS -2500, IS -2600, IS-2900.a, IS-2901

OSHA Certifications: OSHA-105, OSHA-107, OSHA-108, OSHA-112, OSHA-113, OSHA-115, OSHA-116, OSHA-121, OSHA-122, OSHA-123, OSHA-144, OSHA-150, OSHA-151, OSHA-152, OSHA-161, OSHA-162, OSHA-602, OSHA-603, OSHA-605, OSHA-612, OSHA-614, OSHA-618, OSHA-700, OSHA-701, OSHA-702, OSHA-704, OSHA-707, OSHA-716, OSHA-718, OSHA-719, OSHA-722, OSHA-750, OSHA-806, OSHA-807, OSHA-808, OSHA-809, OSHA-815, OSHA-852

Other Certifications: Access to a TWIC card, LDEQ Asbestos Contractor/Supervisor, Access to HSIN granted by the Department of Homeland Security for Louisiana, Mississippi, Texas, Alabama, and the EM Site

Lisa Garcia Walsh, Contracts Manager

Ms. Garcia Walsh has overseen DRC's contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC's management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-37.23, IS-42, IS-100.a, IS-100.c, IS-111.a, IS-200.c, IS-201, IS-235.c, IS-241.c, IS-242.c, IS-244.b, IS-315, IS-317.a, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.a, IS-702.a, IS-706, IS-775, IS-800.b, IS-906, IS-907 IS-909, IS-2900

Other Certifications: Louisiana Solid Waste Workshop Certificate

EMPLOYMENT OF LOCAL & MINORITY CONTRACTORS

DRC maintains one of the industry's largest network of pre-screened and fully qualified subcontractors, including local and preferred vendors. DRC's subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

The use of local resources is vitally important to a successful disaster recovery operation. DRC proudly promotes community involvement by working closely with local suppliers and vendors when the situation allows. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Because of its importance, we have developed a vast network of subcontractors that are uniquely qualified and meet all operational requirements envisioned under this RFP. DRC has access to more than 2,000 firms through our prequalified supplier database, including over 1,200 Small Business Firms. This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business.

Throughout its history, DRC has maintained strong relationships with local vendors and subcontractors. We pride ourselves on facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC has assembled a cadre of thousands of subcontractors which includes SBE, MBE, WBE, HUB Zone, 8(a), and VOSB (including Service-Disabled VOSB) contractors. DRC has established procedures nationally recognized in the area of community outreach as discussed below.

Proposed Subcontractors

Proposed Subcontractors
<p>LA Waste System Michael Cooks 2136 Dallas Dr., Baton Rouge, LA 70806 (225) 929-9668</p>
<p>Dennis Stewart Equipment Rental, Inc. Dennis Stewart 6810 Joor Rd, Baton Rouge, LA 70811 (225) 928-7263</p>

Local S/M/WBE Resource Program

DRC understands that primarily mobilizing staff and equipment from local subcontractors reduces mobilization times and reduces cost. While DRC maintains a current, active subcontractor list, Regional Managers reach out to local subcontractors and small, minority and women-owned business enterprises (S/M/WBE) by utilizing:

- 🌐 Governmental databases
- 🌐 Local, regional, and national SBE compliance departments
- 🌐 Client and vendor references
- 🌐 Direct mail community outreach
 - Information can be found by contacting: 888-721-4DRC or going on drcusa.com

Upon receipt of Notice of Award, DRC will make contact with local governments and SBE Resource offices to schedule an informational and technical assistance workshop for potential vendors and businesses. The workshops provides:

- 🌐 “Hands on” technical assistance to a variety of companies
- 🌐 Matches S/M/WBE contractors with other companies in order to strengthen their competitive position

DRC is committed to ensuring that local companies are made aware of all potential contracting and partnership opportunities.

From our extensive experience with subcontractors, DRC knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with DRC. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our sample Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained and all personnel certifications and safety courses will be on file and renewed or updated as needed.

In addition to stringent qualifications standards, DRC requires the following summarized items from subcontractors:

- 🌐 Compliance with all DRC safety plans.
- 🌐 Ability to meet liability and automobile insurance requirements (these may vary from contract to contract).
- 🌐 Compliance with governmental employment regulations, unemployment compensation and workman’s compensation laws.
- 🌐 Completion of a subcontracting agreement specifying the scope of work, terms and conditions, pricing, liability requirements and any hold harmless agreements.



DRC Emergency Services, LLC
111 Veterans Memorial Boulevard, Suite 401
Metairie, Louisiana 70005
Phone: (888) 721-4372 Fax: (504) 482-2852

Company Name: _____

Contact Person: _____

Contact Phone #: _____

Contact Email: _____

Address: _____

DBE/WBE: _____

Licensing/Certifications: _____

Equipment: _____

Notes: _____



DRC Emergency Services, LLC
111 Veterans Memorial Boulevard, Suite 401
Metairie, Louisiana 70005
Phone: (888) 721-4372 Fax: (504) 482-2852
www.drcusa.com

In the event of a disaster in the Jurisdiction and DRC Emergency Services is tasked with the Debris Removal and Disposal, the following equipment and licensing will be required:

EQUIPMENT:

- a) Hauling Equipment with bed capacity of greater than 30 CY and up to 100 CY is preferred. Self-loading equipment is also preferred, however, pieces of hauling equipment can be coupled with front end loaders with grapples and bobcats with grapples that are capable of loading hauling equipment. All equipment must meet DOT standards for on road travel. All loading equipment must operate with rubber tires.
- b) Seventy Hour Emergency Push (short term use) – the above equipment applies, however, rubber tire front end loaders, motor graders, telehandlers, backhoes, bobcats with buckets can be used during the first 70 hours.
- c) Operation of the DMS sites (Debris Management Sites) – Bulldozers, water disbursement trucks, grapple trucks, backhoes can be used for this operation.

INSURANCE REQUIREMENTS:

- a) General Liability - \$1,000,000.00 / \$1,000,000.00 Aggregate
- b) Workers Compensation - \$1,000,000.00/\$1,000,000.00/\$1,000,000.00

DBE CERTIFICATION

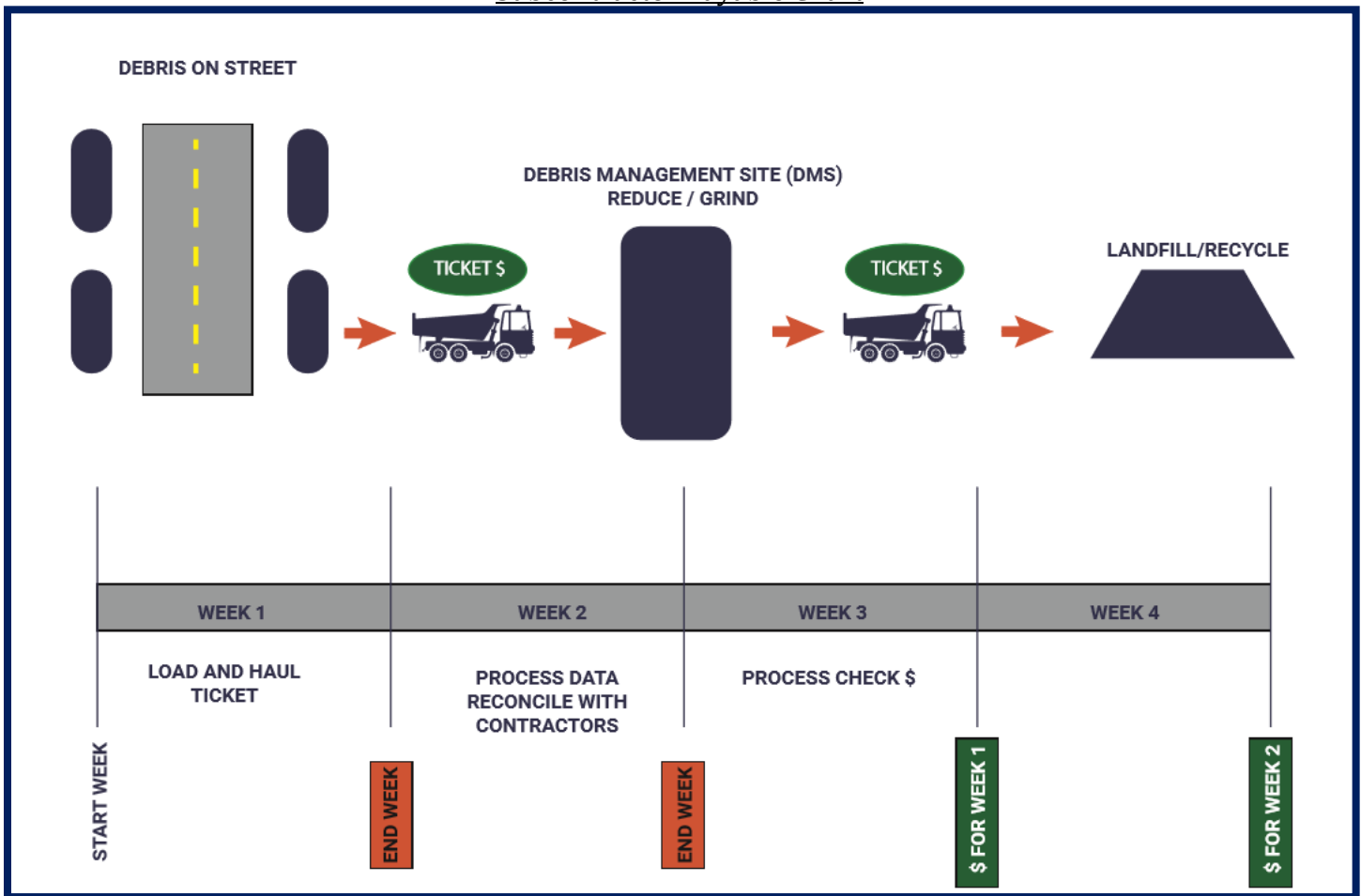
DBE Certificate not required; however, if you are DBE registers with the Jurisdiction, please send a copy of the certification by fax or mail to:

111 Veterans Memorial Boulevard, Suite 401
Metairie, LA 70005
FAX: (504) 482-2852

Prompt Payment of S/M/WBEs

In addition to occasionally assisting S/M/WBEs with operating startup costs, DRC has a 20 plus year history of paying subcontractors on a weekly basis. This expedited payment policy is critical to small businesses as they may experience cash flow issues that can impact operations.

Subcontractor Payable Chart



“Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.”

– Adam M. Smith, P.E., Chief of Wastewater Operations & Maintenance, City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services

AFFIRMATIVE ACTION/ EQUAL OPPORTUNITY POLICY

DRC is an equal employment opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for handicapped and disabled employees. DRC's President has issued the following policy:

DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe work force diversity may provide a significant market advantage.

It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.

Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.



FIVE YEAR LITIGATION AND REGULATORY LIST

(Updated and Revised: July 13, 2023)

The following is a list of any litigation involving DRC Emergency Services, LLC ("DRC") pending, settled, dismissed or abandoned during the five-year period commencing July 13, 2018 and ending July 13, 2023.

ACTIVE PENDING CASES:

Nelson v. RPF Emer. Servs., et al, No. 20-900353, Cir. Ct. Baldwin County, AL. Terminated sub-subcontractor sued DRC and its President seeking damages for termination from the project. Claim unquantified. No liability for DRC or its President; no contract privity.

Fucich v. Great Divide Ins. Co., et al, No. 136124, 16th JDC, Iberia Parish, LA. Automobile accident personal injury claim. Unquantified Claims being handled through insurers.

Fuxench, et al v. Puerto Rico Dept. of Recreation & Sports, No. 20-3148, Puerto Rico Bayamon High Court. Claim against the Puerto Rico Dept. of Recreation & Sports to enjoin it from performing post-hurricane tree and limb removal in a park.

Lambert v. DRC Emergency Services, LLC, et al, 24th Judicial District Court for Jefferson

Parish Louisiana, Civil Action No. 702311. BP Oil Spill personal injury claim. DRC is being indemnified by BP.

Fitzgerald v. DRC Emergency Services, LLC, et al, United States District Court for the Eastern District of Louisiana, Civil Action No. 13-650. BP Oil Spill personal injury claim. DRC is being indemnified by BP.

Brown v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 12-2333. BP Oil Spill personal injury claim. DRC entitled to indemnity from BP.

Payton v. Progressive Ins., et al, No. C-92655, 10th JDC, Natchitoches Parish, LA. Automobile accident involving lower-tier subcontractor. Insured claim

White v. Florida Dept. of Env'l Protection, et al, #20-1558, 2nd Cir. Leon County. Personal injury action arising from debris management site operations. Insured claim.

Goldman v. DRC Emer. Servs, LLC, et al, #22-900011, Washington County, AL Cir. Ct., Personal injury claim arising from automobile accident. Plaintiff rear-ended debris truck.

DRC, Inc. v. DRC Emer. Svcs., LLC, #22-901120, Mobile County, AL Cir. Ct. Tradename dispute. Matter pending.

Dansby v. First Call Storm Removal, LLC, #22-900074, Marengo Co., AL Circuit Court. Personal injury arising from an automobile accident during debris removal operations.

ABANDONED CASES:

Gulf State Construction v. DRC Emergency Services, LLC, Civil Action No. 2012-10783, Orleans Parish Civil District Court. Pro se lawsuit by a subcontractor seeking \$180,000 payment for site work and demolition work on the Orleans Parish Sheriff's Office construction project. DRCS disputes plaintiff's claims on several procedural and substantive grounds: (1) Gulf States had no Louisiana contractor's license and, therefore, the subcontract is unenforceable as a matter of law; (2) Gulf States performed only minimal site work for which it was paid; (3) Gulf States was paid for mobilization but only mobilized three pieces of equipment to the job site and, therefore, could not execute the site work. No action has been taken in this matter for over four years.

Down South Services, LLC v. DRC Emergency Services, LLC, Case No. 59-035, 25th Judicial District Court for Plaquemines Parish, Louisiana. Claim by equipment supplier in connection with the BP oil spill project. DRCES disputed plaintiff's claim and tendered 68% of plaintiff's demand pending further backup detail from plaintiff. No backup detail was provided. The lawsuit is open but plaintiff has abandoned the claim under Louisiana law having taken no step in the litigation since 2011.

American Amphibious Equipment and Rental, Inc. v. Brookhaven Maintenance South Contract Corp., et al, Case No. 55-252, 25th Judicial District Court for Plaquemines Parish, Louisiana. Collection claim by an equipment supplier to a lower-tier subcontractor on the Hurricane Katrina project. On April 13, 2009, one of the lower-tier subcontractors filed for Chapter 11 bankruptcy relief (USDC SD Miss. Case No. 09-50745) and the instant lawsuit was stayed. The Chapter 11 reorganization proceeding was converted to a Chapter 7 liquidation on July 23, 2009. The plaintiff in the instant case did not seek to lift the bankruptcy stay and did not otherwise take any steps in the instant litigation since 2009. The instant matter, therefore, has been abandoned under Louisiana law.

Baudier v. DRC Emergency Services, LLC, et al., 24th Judicial District Court for Jefferson

Parish Louisiana, Civil Action No. 703-286. BP Oil spill personal injury claim. Abandoned.

Turlich v. DRC Emergency Services, LLC, et al., 25th Judicial District Court for Plaquemines Parish Louisiana, Civil Action No. 59-076. BP Oil spill personal injury claim. Abandoned.

Frelich v. DRC Emergency Services, LLC, et al., 25th Judicial District Court for Plaquemines Parish Louisiana, Civil Action No. 59-616. BP Oil spill personal injury claim. Abandoned.

DISMISSED, SETTLED OR CLOSED CASES:

Contreras v. Terrence, et al, No. 18-3519, 134th Dist. Court, Dallas County, TX. Claim by a fourth tier subcontractor for payment. The lawsuit states damages are between \$50,000 and \$200,000. DRC dismissed from lawsuit on summary judgment on August 12, 2022.

Lewis v. Ft. Lauderdale, #19-2090, 17th JC Broward Co. Personal injury. Resident tripped on defect in sidewalk. DRC proved defect existed prior to work performed by DRC in the area. Plaintiff agreed to voluntarily dismiss DRC.

Hershewe v. DRC Emer. Services, LLC, Case NO. 17-181, Jasper County, MO. Suit for an accounting and claim for payment by an attorney arising out of the Joplin, MO tornado project. Suit dismissed for lack of prosecution.

B&S Equipment v. DRC Emergency Services, LLC, et al, Case No. 708-443, 24th Judicial District Court for Jefferson Parish, Louisiana. Claim by lower-tier sub-subcontractor for unpaid work. Hurricane Katrina project. Case settled on July 3, 2014.

Ultra Lane, Ltd. v. DRC, et al, No. 17-430, USDC MDLA Suit by Ultra Lane against lower-tier sub-subcontractor for payment. Plaintiff voluntarily dismissed DRC from litigation.

Infinity Trucking v. Cahaba Disaster Recovery, et al, USDC EDLA, Case 18-1700. \$94,000 claim by lower tier subcontractor on a demolition project. Claim is disputed by DRC based on no contract privity. Settled and dismissed December 10, 2018.

IceX Systems Management, LLC v. DRC Emer. Servs., No. C-201885406, 15th JDC, Lafayette Parish, LA. Claim by equipment lessor for rental. DRC contended that equipment was removed from project by plaintiff. Investigation confirmed that the equipment was removed by plaintiff and that DRC overpaid plaintiff. Plaintiff voluntarily dismissed the lawsuit July 22, 2020.

Yester Avila, et al. vs. SLSCO, Ltd., et al., No.18-cv-00426, USDC SDTX. Class action wage underpayment claim on a project in which DRC had no involvement. Plaintiffs voluntarily dismissed DRC from the lawsuit on July 1, 2019.

Dermansky v. DRC Emer. Servs., No. 20-1803, USDC SDTX. Copyright claim. Photograph use. Settled and dismissed November 19, 2020.

Luke Boudreaux v. The DRC Group, et al, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-03179. BP Oil Spill injury claim. Dismissed June 19, 2020.

Matherne Business Associates v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-449. BP Oil Spill injury claim. Dismissed June 18, 2020.

Rodrigue Business Associates v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-445. BP Oil Spill injury claim. Dismissed June 18, 2020.

Pearson and Black v. DRC Emergency Services, LLC, 24th Judicial District Court for Jefferson Parish Louisiana, removed to USDC EDLA, Civil Action No. 11-778. BP Oil Spill injury claim. Dismissed June 19, 2020.

Chad Rogers v. DRC Emergency Services, LLC, et al., 19th Judicial District Court for East Baton Rouge Parish Louisiana, Civil Action No. 601084 removed to USDC MDLA Civil Action No. 11-331, transferred to USDC EDLA Civil Action No. 11-1295. BP Oil Spill injury claim. Dismissed September 6, 2018.

Foussell, et al, v. DRC Emergency Services, LLC, et al, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-1195. BP Oil Spill injury claim. Dismissed September 6, 2018.

Truong v. Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-2766. BP Oil Spill injury claim. Dismissed September 6, 2018.

Duong, et al v. Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 12-814. BP Oil Spill injury claim. Dismissed September 6, 2018.

Duong, et al v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 13-605. BP Oil Spill injury claim. Dismissed July 11, 2019.

Dinwiddie v. DRC Emergency Services, LLC, United States District Court for the Eastern District of Louisiana, Civil Action No. 12-426. BP Oil Spill injury claim. Dismissed September 6, 2019.

Elmer Rogers v. DRC Emergency Services, LLC, Orleans Parish Civil District Court, Civil Action No. 14-8304, Div. "J" removed to USDC EDLA Civil Action No. 14-2285. BP Oil Spill injury claim. Dismissed June 19, 2020.

In re Triton Asset Leasing GmbH, U.S. Dist. Court for Eastern District of Louisiana, Case No. 10-2771. Statutory limitation of liability proceeding invoked by a vessel owner which was consolidated with MDL 2179. BP Oil Spill injury claim. Dismissed June 11, 2020.

Alexander v. DRC Emergency Services, LLC, et al, United States District Court for the Eastern District of Louisiana, Civil Action No. 11-951. DRCES is named as a defendant but was never served with legal process. Lawsuit was consolidated in MDL 2179. BP Oil Spill injury claim. Dismissed September 6, 2018.

Strike Zone Charters v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-5960. BP Oil Spill injury claim. Dismissed July 11, 2019.

Reefkeeper, LLC v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-5955. BP Oil Spill injury claim. Dismissed March 4, 2020.

Terry v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-4137. BP Oil Spill injury claim. Dismissed March 4, 2020.

Lim v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-3950. BP Oil Spill injury claim. Dismissed July 10, 2018.

Duong v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-3953. BP Oil Spill injury claim. Dismissed January 3, 2019.

Ly v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-3957. BP Oil Spill injury claim. Dismissed February 5, 2020.

Ly v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-4027. BP Oil Spill injury claim. Dismissed July 18, 2017.

Nguyen v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-3952. BP Oil Spill injury claim. Dismissed February 5, 2019.

Nguyen v. BP, United States District Court for the Eastern District of Louisiana, Civil Action No. 16-3955. BP Oil Spill injury claim. Dismissed February 5, 2019.

DeWitt County, et al v. DRC Logistics, Inc. (in rem only), #20-11-9945, DeWitt County, TX. County sent property tax bill to incorrect address for 2 years. Taxpayer address was corrected in County system; tax bill was paid; case was dismissed.

Golladay v. DRC Emer. Servs., et al, #20-23-CA, 14th JC Calhoun County, FL. Personal injury claim. Claim being handled through insurers. Plaintiff voluntarily dismissed DRC June 23, 2021.

Otano v. Desaugust, No. 18-16273, 11th Cir. Miami-Dade County, FL. Payment demand for by lower tier subcontractor on Hurricane Irma project in Miami-Dade County. Dismissed.

Hills v. Tap Out, et al, No. 18-627, 16th JDC Monroe County, Florida. Claim by a pro se plaintiff for alleged failure of tenants to pay rent following home repairs under a public assisted house repair program not involving DRC. The lawsuit is frivolous and was filed by a plaintiff with a history of such pro se filings. Case dismissed March 6, 2019.

Commans v. State Farm, et al, No. 653413, 19th JDC, E. Baton Rouge Parish, LA. Automobile collision case involving truck driver of a lower-tier subcontractor. DRC was dismissed on summary judgment.

Kessler Smith v. BKS Construction, LLC, et al, Case No. 2021-9256, Orleans Parish CDC Louisiana. Automobile accident case. Insured claim. Dismissed on summary judgment.

Prepare

Respond

Recover



One of the key missions of any City is to protect lives, minimize the loss or degradation of resources, and continue to sustain and restore operational capability following an event. DRC uses a basic three phase approach to help the City of Central achieve these goals. DRC's approach to **prepare, respond, and recover** are fundamental to successful disaster management.

The primary mission of DRC Emergency Services, LLC is to provide a professional, honest, and immediate response to natural and man-made disasters.

PREPARE



- Contract Award
- Local Teaming Partners
- Available Equipment
- Joint Planning & Training

Contract Award

Upon award, DRC's Regional Manager, Kristy Fuentes, will schedule a meeting with the City of Central. The initial meeting is critical, allowing both the City and the Regional Manager to make introductions, as well as to prepare for any pending disasters. DRC's primary goal in this meeting would be to develop a step by step plan to expedite arrangements for training and response phases of the contract. These provisions include but are not limited to:

- 🌐 Presenting key team members, including the Project Manager, and their responsibilities
- 🌐 Participating in scenario exercises to include planning and routing
- 🌐 Facilitating the designation and readiness of TDSRS and final disposal sites
- 🌐 Introducing Monitoring Firm Representative (if applicable)

Local Team Partners, Vendors, and Subcontractors

DRC maintains a network of hundreds of subcontractors, approximately 30 of which are primary subcontractors that have been a part of DRC's responses since our inception. These subcontractors along with DRC's own personnel and equipment are capable of mobilizing events of huge magnitude. The identification of local subcontractors prior to activation secures commitment of equipment and insurance requirements. In compliance with the Stafford Act, DRC encourages local participation. A few methods used to identify local subcontractors include:

- | | |
|------------------------|------------------------|
| 🌐 Outreach programs | 🌐 Website applications |
| 🌐 Government referrals | 🌐 Direct mail outreach |

"Through weekly project meetings, I became increasingly familiar with the organization's natural abilities and orderly work ethic. As the cleanup effort progressed, I realized that this company's staff was a perfect fit for working with subcontractors and property owners."

— Leo T. Lucchesi, Director of Public Works Washington Parish Government

Available Equipment

DRC will use owned equipment, subcontractor equipment, or lease/rent equipment based upon the disaster scenario. DRC has the most expansive collection of rolling stock and equipment in the disaster services industry. The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated in excess of 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Hertz, United, Caterpillar, and William Scotsman, to supplement our equipment needs.



DRC Emergency Services Asset List

Equipment Type	Description	Quantity
Bucket Trucks	various models with booms	110
Chip Trailers	various models and horse-power	14
Chip Vans	receptacle vehicles	2
Dump Trucks	various models with dual and tri axles	353
End Dump Trailers	various models and capacity	298
Flat Bed Semis	various models for equipment movement	6
Flat Beds	53' equipment trailers	20
Fuel Trucks	multiple model and gallon capacity	46
Low Boys	equipment movement trailers	53
Pickups	half and three quarter ton of various make and model	45
Roll Off Trucks	primarily Galbreath 60,000 pound hoist on various makes	82
Rolls Off Containers	20, 30 and 40 cubic yard containers	337
Self Loaders	various makes with buckets ranging from 2-10 cubic yards	343
Semi Dumps	various makes and models with various capacity	240
Semi Tractors	various makes	232
Service Trucks	fully stocked road ready service vehicles	79
Slingers	various models	5
Straight Trucks	various makes and models	8
Sweepers	various models used for DMS operation	3
Tankers	various models	125
Tractor /Trailers Combos	various models	29
Tractors	various makes and models	43
Trailers	25 foot travel trailer	1
Utility Trailers	15 and 20 foot utility trailers	2
Vacuum Trailer	various makes	30
Vacuum Trucks (Wet)	various makes for	13
Walking Floors	48 ft automated trailers	46

Debris Management and Response Plan

Water Trucks	various capacity used for DMS operation	3
Attachments - various	buckets, hoists, slings etc.	157
Back Hoes	various models and capacity	40
Bobcats	skid-steer with multiple attachments	53
Bull Dozers	various makes and sizes	45
Conveyors	used for material movement	2
Crushers	metal compaction and volume reduction	24
Excavator	various makes and models	164
Feller Buncher	various makes and models used for clearing projects	27
Front End Loaders	various makes, models and bucket capacity	127
Generators	various	41
Grinders	horizontal and tub grinders	36
Jarraf Tree Trimmers	high capacity trimming equipment	3
Jersey Barriers	used for highway projects and within DMS	200
Light Plants	various used for nite operation	100
Material Handlers (Tele Boom)	loading equipment	3
Mobile Kitchens	various models	13
Off Road Dumps	Volvo high capacity	2
Pumps	various sizes	5
Safety Signs, Cones and PPE/arrow boards/message boards	used for highway operations	503
skid steers	various sizes with multiple attachments	96
Screens	shaker screens and sand screens	4
Water Trucks	various models and capacity	12

Total:

4225

Marine Vessels/Equipment

Equipment Type	Quantity
Inland Marine Harvester	1
Air Boat	3
Amphibious Aquatic Excavator	1
Tug Boat	14
Underwater ROV	1
Utility Boat	1
Work Boat	15
JON Boats	10
500 CRANE (120 X 54 X 10)	1
510 CRANE (100 X 52 X 9)	1
524 CRANE (250 x 64 x 12)	1
526 CRANE (293 X 80 X 19)	1
527 CRANE (176 X 75 X 13)	1
529 CRANE (250 X 64 X 12)	1
531 CRANE (420 X 98 X 25)	1
532 CRANE (300 X 90 X 19)	1
533 CRANE (310 X 100 X 20)	1
534 CRANE (111 X 45 X 11)	1
535 CRANE (250 x 64 x 12)	1
536 CRANE (250 x 64 x 12)	1
541 CRANE (200 X 60 X 12)	1
566 CRANE (140 X 70 X 12)	1
Hopper Barge (EX NYC DOS)	16
Hopper Barge (260 X 52.5 X 12)	7
Hopper Barge (200 X 40 X 17.75)	2
Hydra Sport	1
Hydraulic Driven propelled pushers	1

Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2
Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' bin walls	2
Deck Barge with spuds	7
Deck Barge with steel box rails	19
Go Devil Boat	1
Total:	61

Joint Planning and Training

DRC provides the City of Central with planning and training throughout the length of the City's contract at no extra cost.

Benefits of these sessions include:

- Providing an opportunity to build relationships between both parties
- Delivering invaluable operational and administrative information to all stakeholders
- Discussing forecasting and reviewing the debris management plan



Identifying Equipment Staging Areas

While discussing potential plots to stage equipment, the following should be considered:

- 🌐 Staging away from residential areas
- 🌐 Easy access from main right-of-ways
- 🌐 Sufficient acreage to manage a large number of vehicles
- 🌐 Fencing around the facility is preferable



TDSRS Site Selection

Criteria at a minimum will include:

- 🌐 Public versus private land considerations
- 🌐 Environmental agency approvals
- 🌐 Dust and fire mitigation
- 🌐 Ingress and egress considerations
- 🌐 Security features
- 🌐 Storm water controls considerations
- 🌐 Elevation
- 🌐 Sound buffers and fencing



City Approved TDSRS Sites
Natural Resources Recovery 12537 Scenic Hwy. Baton Rouge, LA 70807
North Landfill 16001 Samuels Road Zachary, LA 70791
BREC N. Sherwood Forest Blvd at S. Choctaw Drive Baton Rouge, LA 70814

Identifying Permanent Disposal Facilities, Transfer and Recycling Facilities

DRC has agreements in place with most major disposal and recycling facilities in the area. DRC's management will be responsible for working with the jurisdiction to identify these facilities and to secure favorable terms and conditions with each facility. Additionally, DRC's staff includes Steve Crawford, an expert in recycling, resource recovery, and disposal. With 25 years of experience, Crawford brings expertise and exceptional knowledge to every project.

Proposed Final Disposal Site
Joor Road Landfill 6810 Joor Rd, Baton Rouge, LA

North Landfill
16001 Samuels Road,
Zachary, LA 70791

Establishing Emergency Push Routes & Collection Grids

Collection grids and emergency push routes should include:

- 🌐 Hospitals
- 🌐 Police departments
- 🌐 Emergency shelters
- 🌐 Nursing homes
- 🌐 Major traffic routes



RESPOND



- Alert Phase
- Disaster Impact
- Response Timeline
- Initial Damage Assessments
- Emergency PUSH Operations
- Loading and Hauling Operations
- Temporary Debris Staging and Reduction Site Operations
- Safety
- Prompt Damage Complaint
- Accounting and Document Management
- Post Event Evaluations

Alert Phase

If a potential disaster can be predicted, DRC will activate the following alert phases:

- 🌐 72 hours before impending impact, Kristy Fuentes will contact the City of Central to discuss activation and response
- 🌐 At the discretion of the City, DRC will mobilize personnel within 24 hours prior to disaster impact to arrive at the Emergency Operations Center
- 🌐 Identification and readiness assessment of subcontractor network for Emergency Push and Load and Haul Operations
- 🌐 Pre-staging of equipment and personnel as needed to respond to the immediate aftermath of the event “push activities”
- 🌐 Emergency Push Collection routes have been determined

Disaster Impact

DRC has a unique ability to rapidly **respond** to a disastrous event while maintaining communication with communities to help them **prepare** for any trouble, making us a leader in the disaster **recovery** industry.

Response Timeline

The type, intensity, and duration of each event dictates the response time. Upon receipt of Notice to Proceed or Task Order, DRC will commence mobilization of equipment, operators, and laborers.

DRC is highly capable to meet, sustain, and manage all facets of disaster response, including responding within 24 hours. DRC proposes the following time frames in which services can be provided without unwarranted delay or interference:

Within 24 Hours Post Event

- 🌐 Project Manager and support are in place and interacting with the City of Central's Point of Contact
- 🌐 Staging and measurement (certification) of equipment is underway
- 🌐 Permitting and mobilization of TDSRS sites has begun
- 🌐 Emergency Push activities are well underway with coordination with utility providers
- 🌐 Initial Damage Assessment complete
- 🌐 Public Service Announcements are initiated
- 🌐 Logistical Support requirements have been assessed
- 🌐 Initial Safety Meeting is held
- 🌐 Time and location of daily production meetings is established

Within 48 Hours Post Event

- 🌐 Initial understanding of crew type and quantity has been established with the City's Point of Contact
- 🌐 Roughly 50 percent of required equipment and manpower are in place
- 🌐 At least one TDSRS is operational and load and haul activities can begin
- 🌐 Discussions have begun with final disposal and recycling/composting providers (if applicable)
- 🌐 Collection Zones have been mapped and discussed with the City's Point of Contact
- 🌐 Truck certifying continues
- 🌐 Daily Safety Meetings continue

Within 96 Hours Post Event

- 🌐 Full Mobilization is complete
- 🌐 Emergency Push complete (if applicable)
- 🌐 All contractual requirements (bonds, safety plans, dust control, community outreach, etc.) are submitted
- 🌐 Productivity assessments made based upon existing travel times and TDSRS requirements adjusted
- 🌐 Equipment and personnel needs are reassessed
- 🌐 Additional local and equal opportunity vendor outreach has begun and those applicants vetted
- 🌐 Daily productivity meeting continues between DRC, the City point of contact and the Monitoring Firm assigned to the project
- 🌐 Daily Safety Meetings continue



Initial Damage Assessment

Initial damage assessments are usually completed within 36 hours of an incident by local, state, federal, and contractors and provide an indication of the loss and recovery needs. The debris assessment will accomplish all of the following:

- 🌐 Estimate the quantity and mix of debris
- 🌐 Estimate damage costs
- 🌐 Determine impact on critical facilities
- 🌐 Identify impact on residential and commercial areas

Emergency PUSH Operations

- 🌐 PUSH routes are predetermined with the help of City, who have a clear understanding of geography of the community
- 🌐 Debris is “pushed” or cleared from the Public Roadway generally in an order of priority established by the City of Central
- 🌐 Crews generally consist of equipment capable of moving heavy material (skid steers, front end loaders etc.) and personnel and supervision with chainsaws
- 🌐 Attempt to make roadways and intersections as safe as possible for sight and traffic obstructions
- 🌐 This phase of work is accomplished within the first 70 cumulative hours (plus or minus) after the event



Loading and Hauling Operations

Certification of Equipment

This task can begin as soon as practical but generally 12-24 hours after a Notice to Proceed is issued. In general, trucks are staged at a location where the City’s third-party monitoring firm can measure load capacity and assign unique identification to each piece of loading and hauling equipment.



Debris Removal from Public Rights of Way

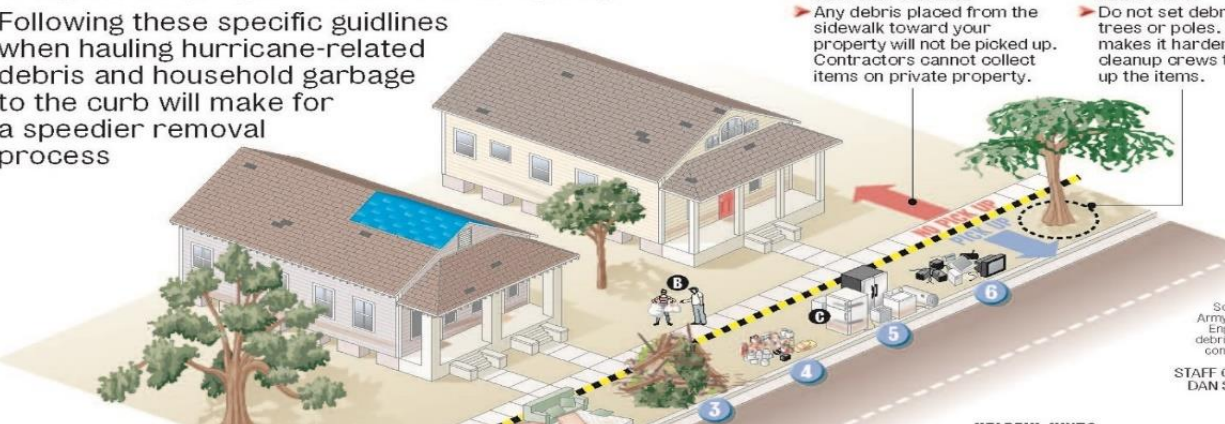
Within 24-48 hours of a Notice to Proceed (or a reasonable amount of time agreed upon by the City) DRC will commence debris removal operations with multiple Debris Removal Crews. Debris Removal Crews will many times consist of three to five hauling vehicles of 30 to 150 cubic yard capacity with operators, one front end loader with operator, one foreman, and three laborers/flagmen (when required by traffic conditions). In other instances where conditions allow, self-loading equipment of similar capacity will be utilized to maximize efficiency.

- 🌐 All field supervisors shall ensure that all debris disposal-hauling operators are licensed and certified to operate required equipment.
- 🌐 All debris disposal operators will be given area maps designating assignment/authorized areas or zones of operations as well as transport routes designated and/or approved by the City.
- 🌐 As subcontractors complete zones, the areas are jointly surveyed by the City of Central or its designated representative and closed out.

Through the installment of PSAs, public participation can enhance the efficiency of the collection/material separation process. A typical flyer which defines material separation:

PICKING UP THE PIECES

Following these specific guidelines when hauling hurricane-related debris and household garbage to the curb will make for a speedier removal process



✓ CORRECT WAY

Homeowners and businesses are being asked to separate debris into the following categories:

1 HOUSEHOLD GARBAGE

- Bagged trash
- Discarded food
- Packaging, papers
- All garbage should be placed curbside the night before the scheduled weekly pickup.

2 CONSTRUCTION DEBRIS

- Building materials
- Drywall
- Lumber
- Carpet
- Furniture
- Mattresses
- Plumbing

3 VEGETATION DEBRIS

- Tree branches
- Leaves
- Logs

4 HOUSEHOLD HAZARDOUS WASTE

- Oils
- Batteries
- Pesticides
- Paints
- Cleaning supplies
- Compressed gas

5 'WHITE' GOODS

- Refrigerators
- Washers, dryers
- Freezers
- Air conditioners
- Stoves
- Water heaters
- Dishwashers

6 ELECTRONICS

- Televisions
- Computers
- Radios
- Stereos
- DVD players
- Telephones

✗ WRONG WAY

CROSSING THE LINE

➤ Any debris placed from the sidewalk toward your property will not be picked up. Contractors cannot collect items on private property.

PROPPING UP

➤ Do not set debris against trees or poles. Doing so makes it harder for cleanup crews to scoop up the items.

HELPFUL HINTS

- A** Limit curbside garbage to two 32-gallon containers or eight trash bags
- B** Share piles with neighbors
- C** Refrigerator and freezer doors must be secured with duct tape

Sources: Army Corps of Engineers, debris removal contractors
STAFF GRAPHIC BY DAN SWENSON

Multiple Scheduled Passes

In order to allow citizens to return to their properties and bring debris to the right-of-way as recovery progresses, DRC ES adheres to FEMA's guideline of three scheduled collections or passes.

In rare cases, particularly following major flooding, additional collections may be warranted.

Field Operations

All eligible debris will be removed from public easements, property, and rights-of-way to designated Temporary Debris Staging and Reduction Site and/or directly to a final disposal site. Eligible debris is generated directly by the event or as a result of the event and is in the public Right of Way; for private property debris to be eligible, Private Property Debris Removal has to be authorized:

The illustration to the right depicts a typical post- disaster scenario that involves construction and demolition debris (C&D). In this case, the public is advised through radio, television, social media, an a graphic such as above to place disaster generated debris to the right of way (ROW) in separate piles by debris type for separate collections.



Vegetative Debris

Vegetative debris is defined as: tree branches, leaves, logs, timber, and stumps.

- 🌐 Eligibility—Public right of way or improved public property
- 🌐 Collected from Private property only with FEMA private property debris removal right of entry authority
- 🌐 Most productive operation combines the collection of leaners and hangers with normal ROW debris collection
- 🌐 Allows for a wide spectrum of equipment use for productive collection
- 🌐 Most commonly collected and transported to a Temporary Debris Staging and Reduction Site for processing and haul out
- 🌐 Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source
- 🌐 Reduction by burning provides for the most cost- effective processing, if burning is an option



Construction and Demolition (C & D) Debris

Construction and Demolition (C&D) typically consist of: building materials, drywall, lumber, carpet, furniture, mattresses, and plumbing.

- 🌐 Generally produced from floods, tidal surge and earthquakes
- 🌐 Allows for a wide variety of equipment use including self-loading apparatus
- 🌐 Landfill restrictions on material acceptance should be a consideration and can vary by state
- 🌐 Utilization of TDSRS provides opportunity for reduction by material separation and compaction
- 🌐 Load weight must be monitored particularly upon haul-out to final disposal
- 🌐 Transportation to final disposal site does not allow for reduction, however is an alternative when travel time is not effected



White Goods

White goods is defined as: refrigerators, washers, dryers, freezers, air conditioners, stoves, water heaters, and dishwashers.

- 🌐 Separately collected and staged within a designated area at a TDSRS or hauled directly to a recycler
- 🌐 Collection can be performed with light duty trucks and trailers typically possessing a lift-gate
- 🌐 Freon shall be removed by a certified technician under EPA regulations
- 🌐 Citizens are informed through PSAs, fliers and social media to remove all contents from refrigerators and freezers prior to collection or to duct tape doors shut to facilitate safety and ease of collection
- 🌐 Refrigerators and freezers collected with contents shall be staged for content removal and disposal

White goods shall be recycled, and any derived proceeds handled in accordance with the con



Household Hazardous Waste

HHW typically consist of oils, batteries, pesticides, paint, cleaning supplies and compressed gas.

- 🌐 Collected only by trained and certified personnel with proper PPE and typically occurs in advance of load and haul crews
- 🌐 Collected separately and securely placed in spill-proof containers for transportation to staging at a TDSRS or direct transport to a qualified recycler/disposal facility
- 🌐 When stored at a TDSRS, the area is generally lined or bermed or both depending upon the requirements of the state environmental agency
- 🌐 Proper packaging and transportation is often performed by the recycler



Electronic Waste Collection (E-Waste)

E-Waste debris includes: televisions, computers, radios, DVD players, telephones, and almost anything with an electric cord

- 🌐 Collected separately with one or two collections (passes)
- 🌐 Generally staged in a specific area of a TDSRS or transported directly to a recycler
- 🌐 Collected in light duty trucks and trailers by general laborers and a supervisor
- 🌐 Recycling of the items is always the goal



Tires

Tires often appear on the public ROW for collection following flood events or tidal surge.

- 🌐 Collection can be accomplished separately using light duty equipment
- 🌐 Transportation directly to the recycler or shredder is preferred
- 🌐 Tires create a special problem for landfill operators as they tend to rise or float and can ultimately damage the landfill cap
- 🌐 Federal/state regulations often require a waste hauler permit during transportation

Private Property Debris Removal

FEMA may extend public assistance to private property debris removal when it poses a threat to the public. Under the request and direction of the City of Central or its representative, the contractor will initiate and manage a Right of Entry (ROE) program to remove debris on private property and/or demolish private structures that are a public safety hazard. The property owner must grant access prior to any work, unless there is an immediate threat to the lives, health, and safety to the City's citizens.



Hazardous Tree and Limb Removal

A tree is considered "hazardous" if its condition was caused by the disaster and public health and safety are at risk. If possible, leaner and hanger removal will be performed in advance of load and haul activity and collected simultaneously with ROW debris. Eligibility is usually determined by the City of Central's independent monitoring firm.

- 🌐 Equipment may include bucket trucks, automated saw trucks, excavators and climbers with chainsaws
- 🌐 Criteria to deduce if a leaner or hanger is hazardous is:
 - Must be six inches in diameter or greater when measured at chest height
 - More than 50% of the crown damaged or destroyed
 - Split trunk or broken branches that exposed the heartwood
 - Fallen or uprooted within a public use area
 - Leaning at an angle greater than 30 degrees
 - Hanging limbs must be 2 inches in diameter and must pose a threat of falling into an improved public area or public right-of-way





Removal of Hazardous Stumps

Stump removal usually takes place late in the debris removal process and is generally determined eligible by the City's monitor. A stump may be determined to be hazardous and eligible for Public Assistance grant funding as a per-unit cost for stump removal if it meets all of the following criteria:

- 🌐 50 percent or more of the root-ball exposed (less than 50 percent of the root-ball exposed may be flush cut)
- 🌐 Greater than 24 inches in diameter, as measured 24 inches above the ground
- 🌐 On improved public property or a public right-of-way
- 🌐 Poses an immediate threat to life, and public health and safety
- 🌐 Larger stumps are extracted by excavators and loaded upon flat-bed trailers for transport the DMS or final disposal facility
- 🌐 Most often, large stumps must be split prior to processing by grinding

Expertise in the Removal of Dead Animals and Putrescent Disposal

Improper disposal of animal carcasses can contaminate drinking water sources or spread disease. It is DRC's policy to handle and dispose of animal remains with care and in accordance with all state and local regulations.

If possible, all identified carcasses should be disposed of within 48 hours of death. There are several approved methods for the disposal of animal carcasses:

- 🌐 **Incineration** at a secure and pre-approved site.
- 🌐 **Deposition** in a contained landfill approved for remains disposal.
- 🌐 **Composting**, with approval, is a sanitary and practical method of carcass disposal.

Additional debris related collections, operations and projects that may occur during the response or recovery phase include but is not limited to the following:

Canal/Waterway Debris Removal

Canal debris removal is most often performed under the oversight of the State Environmental regulators, especially in environmentally sensitive areas. Environmental factors always take priority when developing an operations plan. Debris often consists of land based and/or water based removal of targets. Collection methods vary widely due to physical dynamics, environmental considerations, regulations, and scope of work, but typical methods are:

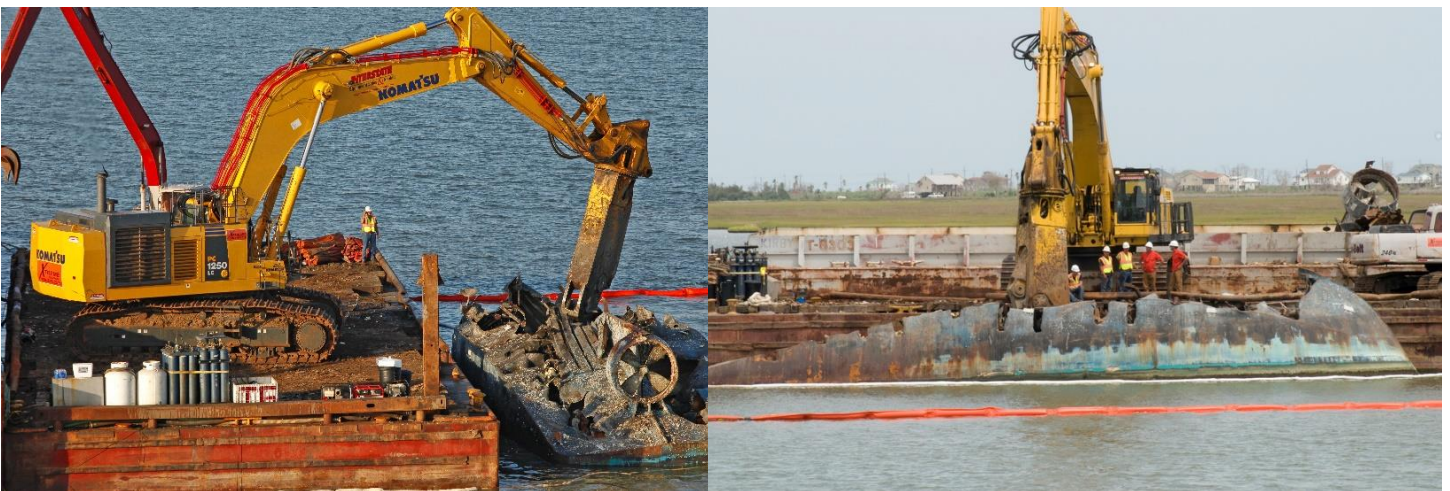
- 🌐 Targets identified by side-scan sonar or below surface observation
- 🌐 Target removal spans from water-bottom to surface debris or limited to designated depths
- 🌐 When appropriate, debris can be collected with grapples mounted on different sized barges or even small boats
- 🌐 Land based operations will consist mostly of removal of targets with long reach excavators equipped with a spoils or dredge bucket
- 🌐 Temporary Offloading Sites can be used to temporarily stage debris prior to transport to a DMS for processing or to final disposal
- 🌐 When abundant access points exist, loading can occur directly into trucks for transport to processing or disposal



Vehicle and Vessel Removal

DRC has extensive experience performing large scale vehicle and vessel removal and recovery projects. A single project for the State of Louisiana following Hurricanes Katrina and Rita involved the recovery and management of thousands of vehicles and vessels. The components of these projects vary from State to State due to legal requirements; but in the case of this operation, the scope of work will develop according to the direction of the City of Central. Commonly used procedures are:

- 🌐 Generally, aggregation sites are activated for storage, processing, recordation and access
- 🌐 For land based recovery, vehicles and vessels are tagged and recorded prior to recovery
- 🌐 For water based vessel recovery, eligible targets are located and recorded prior to recovery
- 🌐 Initial notification to owner is sent from VIN information gathered in the field using State Police database (City specific)
- 🌐 Vehicles and vessels are aggregated on one or more sites and gridded for easy access
- 🌐 Fluids are removed from each unit within the aggregation site
- 🌐 Additional notifications are sent to owners using certified mail (if required)
- 🌐 Private insurance companies are allowed to view and access units
- 🌐 Vessels and vehicles can be retrieved by owner/insurance or destroyed/recycled
- 🌐 Vehicles that have not been retrieved are crushed and recycled
- 🌐 Scrap value proceeds (if any) are disbursed according to the contract

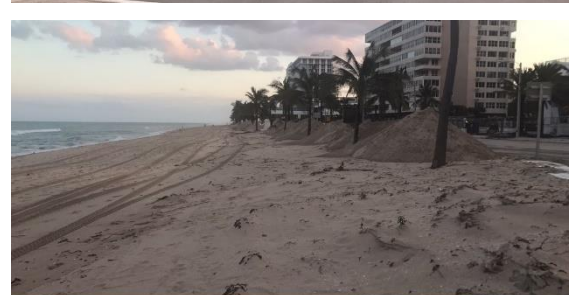




Sand, Soil Recovery, Beach Restoration

Many jurisdictions are faced with damaged coastal areas and habitats that may require immediate recovery restoration. DRC has performed these sensitive and precise projects for decades. Permitting requirements will vary by jurisdiction. Typically multiple agencies are involved in beach projects. Recovery from public or private property will require Right of Entry (ROE) authority.

- 🌐 Typical operating procedure calls for temporary staging site(s) used for storage and processing
 - Processing sand on the beach is a preferred method
 - Soils can sometimes be processed within an established TDSRS
- 🌐 Displaced material can be recovered from adjacent property by the use of skid steers and front-end loaders
- 🌐 Beach rakes are an effective tool for recovering hidden and surface debris from beach-fronts
- 🌐 Debris collected from processing is usually taken to an operating debris TDSRS for reduction and haul-out to final disposal
- 🌐 Quantities are generally measured by loader bucket size as the material is loaded to be screened
- 🌐 Screening of sand and soils using shaker screens and trammels is a preferred procedure
- 🌐 Production rates generally range between 100 to 200 processed cubic yards per hour
- 🌐 Stockpiled and processed (clean) material can be returned to its original location
- 🌐 Beach contours can be re-created by following engineered plan



Temporary Debris Staging and Reduction Site Operations

Permitting and Site Mobilization

Within 24 hours of a notice to proceed, mobilization to pre-established TDSRS locations will begin:

- 🌐 Phase One—environmental audit is performed
- 🌐 The number of TDSRS sites to be used is determined by estimated volumes, travel times, traffic patterns and material to be processed
- 🌐 Ideally, site placement and number should facilitate a minimum of five loads per truck per day
- 🌐 Land Use Agreements are immediately executed with any private land owners
- 🌐 For those sites not already permitted, an immediate permitting request will be submitted by DRC's Vice President of Administration and Compliance (Kristy Fuentes)
- 🌐 DMS Site Plan is established and submitted



Environmental Considerations

- Where practical, a phase one environmental assessment should be performed prior to use as a TDSRS
- Soil samples are taken prior to use
- Pictures and video of the site prior to use is considered a best management practice
- DRC may use drone photography before and after use as a best management practice
- An independent engineer is often used to satisfy additional requirements of State regulators such as the need for SWPPP, perimeter silt fencing, air monitoring etc.



Typical On-site Equipment, Supplies and Manpower Needs

Signage	Inspection Tower(s)
Perimeter Fencing (if required)	Site Manager
Equipment Operators	Traffic Control Personnel
Security Personnel	Traffic Control devices
Front-end loader with thumb	Bulldozer
Grinder- horizontal or Tub	Excavator
Water Truck	Sweeper
Air curtain Incinerator or above ground incinerator (if required)	

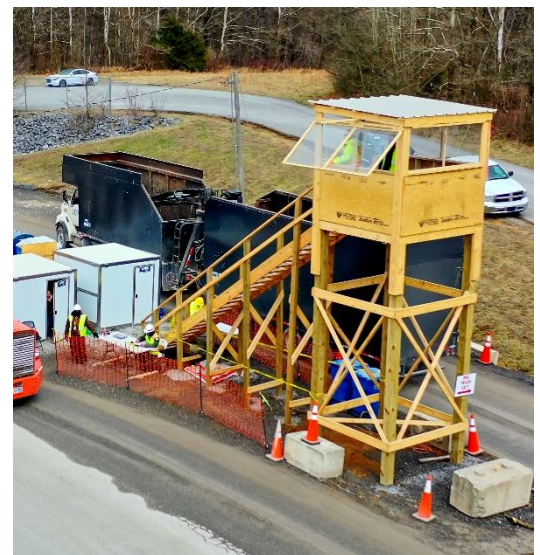
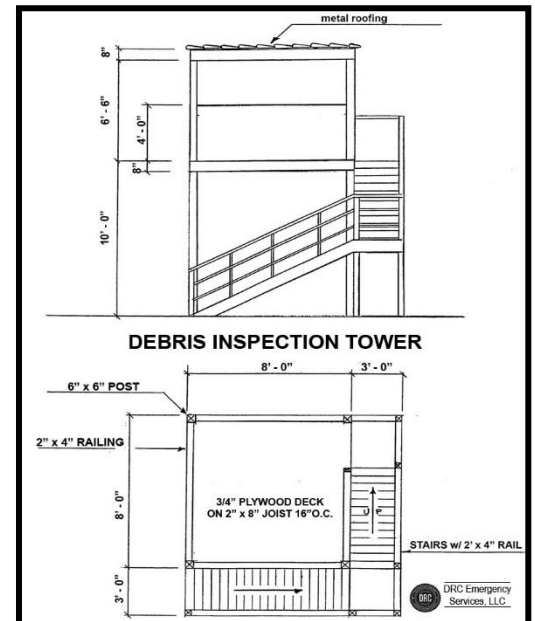


Site Access

For the success of site access, separate points of ingress and egress should be established if possible and avoidance of truck traffic through residential areas is ultimately important.

- Traffic Controls** - Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at the ingress observation tower to maintain vehicular traffic control. Additional traffic control personnel can be stationed throughout the site, as needed, to enforce proper traffic flow.
- Inspection Towers** - Inspection towers shall be constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. Ideally two inspections towers should be utilized at each DMS if volume warrants. One tower at point of ingress for use by the monitoring firm's employee, one tower at the point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site. One tower may be utilized if ingress and egress point is the same. Additionally, the use of all terrain man lifts are sometimes substituted for the tower shown.

Maintenance and Grading - Maintenance and grading of the debris management site will occur throughout the operating day. Access roads will be constantly maintained, and dust control managed by use of a water truck. Access roads will be swept as often as necessary.



Debris Storage Area

Debris may be segregated into five main areas as determined by the type of event.

Vegetative debris—Vegetative debris will be cleaned of C&D debris to the extent possible to facilitate compliance with requirements for reduction of vegetative debris and processing of C&D.

Construction and Demolition (C&D) Debris—Stored separately within an area that will facilitate separation, compaction or grinding.

Recyclables/Salvage—Recyclable/salvageable materials will be stock piled in accordance with the site plan.

White goods—White goods will be stock piled in a contained area in accordance with the site plan if not transported directly to the recycler.

Household Hazardous Waste (HHW)—HHW will be segregated and stored in an approved containment area that may be lined and bermed.



Debris Reduction Methods

Grinding and/or Chipping Operations—Primarily used for reducing vegetative debris to achieve a 4 to 1 reduction or better. Resulting product is beneficial for use as fuel or reused as compost. The method is less often used as a reduction method for Construction and Demolition material due to its impact on equipment.

- Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source

Burning—Environmental impact and safety are primary considerations. Most often allowed in rural settings, it's the most efficient reduction method for vegetative debris as a 95% reduction can be achieved. Air curtain incineration and trench burning can serve to mitigate the release of smoke etc.

- Reduction by burning provides for the most cost- effective processing, if burning is an option

Compaction—The most acceptable reduction method for construction and demolition debris when combined with recycling; a 2 to 1 reduction ratio is most often achieved.



Final Debris Disposal

Selection of final disposal location(s) for processed debris is normally determined during the planning phase. Per Subtitle D, lined sites are generally selected. However, in some cases, permitted construction and demolition sites are used when regulations allow.



Recycling Strategies

Vegetative Debris—Available to serve as a viable fuel source for manufacturing, etc. and used frequently as mulch for agricultural purposes. The resulting product is donated to citizens for use in flower beds and gardens and can be used as alternative daily cover in landfills when allowed. Additional uses are to use as roadbed for temporary roads and can be thinly spread across acreage to produce dirt.

Aggregates—Concrete, brick, and similar materials can be crushed and used as fill material, road base, etc.

Construction and Demolition Debris—Wood, metals, plastics and sometimes gypsum can be pulled from the waste stream and recycled if sufficient quantities exist and recycling facilities are available and accessible.

White Goods— Easy to recycle due to abundant processors.

Electronic Waste (E-Waste)—While these components are quite abundant, particularly following a flood or tidal surge, recyclers of these items have become more difficult to find. Some of the components found in televisions, computer monitors, copy machines etc. contain heavy metals making disposal a poor option, resulting in markets being the best option. Shipping to foreign markets is sometimes the best option.



“This debris removal project has been a resounding success, and the GLO appreciates the many hours of hard work put in by the DRC team.”

— Benjamin K. Au Architect, Director of Construction Services GLO, Texas

Debris Management Site Closeout

Restoration is conducted during the close out phase of each TDSRS. The scope of restoration is determined by post use site conditions, terms of the land lease, or the City directive and mutual understanding when public property is used. Restoration can consist of final removal of all debris and other managed components as well as all structures and temporary features. Additionally, grading and leveling, removal of temporary roads and fencing, and grassing or seeding of the site to documented pre-use condition may be necessary.



Post use drone footage and still photography shall be taken to illustrate the current condition of the site as it compares to the baseline or pre-use documentation. Environmental sampling that mirrors pre-use sampling is a best management practice.

- 🌐 Random soil samples, surface and if necessary water samples, may be taken and sealed in containers for comparison with pre-use samples taken
- 🌐 Independent third- party engineers and testing labs may be used
- 🌐 Post use samples and pre-use samples may be tested in an independent lab to determine the presence of contaminants

Final Inspection, Released and Acceptance of the City of Central and/or Landowner

In most cases, final closure approval is needed by both the State Environmental Agency and the property owner.



Safety

DRC maintains an unwavering commitment to the health and safety of our employees, subcontractors, customers, and the communities that we service.

Safety comes before profit and productivity.

Our goal is to ensure that all projects operate under the safest possible conditions and as such, DRC maintains a robust in-house safety program. Headed by a dedicated team of Project Managers and Regional Managers, DRC's programs and practices include:

- 🌐 Morning project safety toolbox meetings
- 🌐 Weekly "better ideas for improvement" meetings
- 🌐 Weekly formal safety meetings
- 🌐 Constant safety training certifications
- 🌐 Safety recognition through our "challenge coin" award program

DRC follows all OSHA regulations and other federal and state agency guidelines when conducting an operation. DRC's Corporate Safety Plan includes Safety Plans and Policies, an Accident Prevention Plan and a Substance Abuse Policy. It is the policy of this organization to provide and maintain work environments and procedures which will:

1. Safeguard public and Government personnel, property, materials, supplies, and equipment exposed to contractor operations and activities;
2. Avoid interruptions of Government operations and delays in project completion dates; and
3. Control costs in the performance of this contract.

Training programs include:

Smith System Driver Training
Hazardous Materials Training
Demolition Safety
Asbestos Abatement Training
Power Line Awareness
Hazardous Communication
Lockout/Tagout
Fire Prevention Training
Environmental Management Planning

Operational safety, health, and accident prevention measures will be in effect and reinforced daily by all active personnel. These measures and procedures will be reiterated weekly during planning meetings, or as needed.

Immediate action will be taken to correct any safety deficiency while maintaining the utmost respect for all members of our workforce. All actions will be documented and the safety of citizens will be considered vital.



Prompt Damage Complaint

- DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repair.
- DRC will investigate all damages and complaints within 24 hours and will propose a resolution to the damaged party within 48 hours.

Accounting and Document Management

DRC's invoicing procedure is as follows:

- Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- Invoice is worked up along with the ticket data backup.
- The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the City (if there isn't a Monitoring Firm).
- Once the invoice and ticket data has been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
- Frequency: The invoicing is usually done on a weekly basis

DRC maintains a fully-staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced and professional personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The emergency nature of DRC's work requires that the Company remain on-line and in contact across its network at all time.




Post Event Evaluations

Hot Wash Meetings

DRC holds a Hot Wash with each jurisdiction post event. A Hot Wash is an after-action evaluation that occurs between DRC and the client. This post activation meeting serves as a forum for the client to discuss the project as a whole, the processes that were implemented, and any potential improvements. Additionally, DRC has an internal meeting to discuss development strategies and innovative concepts for future activations.

Subcontractor Evaluation

DRC has a large network of subcontractors and maintains long standing relationships with trained and exclusively committed key subcontractors. Additionally, DRC strongly believes the use of local resources is vitally important to a successful disaster recovery operation. For decades, DRC has been building relationships with subcontractors across the nation. DRC utilizes a 55-point Post Event Subcontractor Evaluation Form to aid in building our reliable network of subcontractors.



6702 Broadway Street • Galveston, TX 77554 • (888) 721-4372 • Fax: (504) 482-2852
www.drcusa.com

POST EVENT SUBCONTRACTOR EVALUATION RATING FORM

Subcontractor _____

Event _____

Jurisdiction _____

Date Reviewed _____

	5 = Excellent	4 = Good	3 = Satisfactory	2 = Unsatisfactory	1 = Poor
1 Subcontractor mobilized within the timeframe required					
2 Subcontractor mobilized job with the required pieces of equipment					
3 Rate the appearance of equipment utilized					
4 Rate the reliability of equipment utilized					
5 Rate subcontractor's overall customer service (number of complaints					
6 Rate subcontractor's cooperation and interaction with monitoring firm					
7 Subcontractor left each collection point neat (rake ready)					
8 Rate subcontractor's overall productivity					
9 Rate subcontractor's response to repairing damages					
10 Rate subcontractor's timeliness and accuracy of invoicing					
11 Did subcontractor hold adequate equipment to the contract's conclusion?					
TOTAL SCORE					

RECOVER



- *Demolition*
- *Man Camp Services*
- *Post Disaster Temporary Housing*
- *Marine Services*

Many of the elements of work shown above can be categorized as a recovery functions, although some, if not all, could be performed simultaneously with the debris mission. Of those listed above, marine debris removal, marine salvage, and beach restoration have been previously addressed under the Response phase of operations.

Effective recovery requires a comprehensive effort of all phases that enable logical and efficient execution. The subsequent functions outlined below are all steps in a model that must be executed intelligently and with real-world experience. DRC Emergency Services, LLC, SLS, and Callan Marine comprise a core of companies under single ownership that excel at providing a turn-key approach to total disaster management. We stand alone in the industry as the only provider of these services.





DRC's sister Company, SLS, is a prominent post disaster Temporary Housing provider. From turnkey temporary trailer facilities to massive man camps designed to house and feed thousands, SLS has designed and performed most all post disaster applications.

SLS pioneered the current FEMA S.T.E.P. program during the aftermath of Hurricane Sandy in New York. The Program in New York was called "Rapid Repair" and a similar program in Baton Rouge was called "Shelter at Home". These programs are designed to perform essential elements of restoring damaged single- family residences and return homeowners back into their homes quickly. As an additional positive result, the cost of the typical S.T.E.P. program is approximately 20% the cost of placing a displaced Family into a trailer or similar structure. Rapidly returning displaced families to their homes provides a sense of community and normalcy to the affected citizens.

SLS is composed of four major divisions: RESPONSE, HEALTH, FEDERAL SERVICES and HOUSING.

Each division is distinct in focus, scope and services provided, but seamlessly utilizes a pool of leadership, talent, resources and financial capabilities. With this industry collaboration, SLS is able to successfully execute any assignment they undertake. Their experience and qualifications, bolstered by the capabilities of our highly experienced team, allow us to offer unparalleled service to our clients.





DRC's sister Company, Callan Marine is a highly-specialized construction firm capable of providing, design, engineering, management and construction services such as:

- 🌐 Marine debris management and removal
- 🌐 Offshore and inland dredging
- 🌐 Shoreline protection
- 🌐 Beach re-nourishment
- 🌐 Port/Dock facility construction
- 🌐 Wetlands construction
- 🌐 Marine protection mitigation and improvements

For over ten years, Callan Marine has been serving public and private clients by providing crucial dredging services and executing new maritime construction and expansion projects. We restore berthing depths for ship docks and navigation channels, facilitating transportation in our nation's waterways.

With a mission of safety, quality, and integrity, Callan Marine can customize a response solution for you.

Callan Marine has dredged thousands of miles of waterway in the Gulf Coast region to keep our customers productive.

