



Certificate Of Authority Of READY POWER, L.L.C.

The undersigned, being all of the managers of Ready Power, L.L.C., a manager managed limited liability company organized and existing under the laws of the State of Louisiana, (hereinafter sometimes referred to simply as the "Company") and as authorized by the articles of organization of the Company and Louisiana Revised Statute 12:1305.C.(5) do hereby certify:

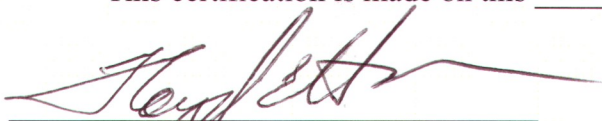
That Jeremiah A. Johnson, member of the Company, be and he/she/they is/are authorized, empowered and directed, for and on behalf of the Company to do any and all things deemed by him/them to be necessary or appropriate for the purpose of carrying out the business activities of the Company, including, without limitation, (i) to bind the Company and execute on behalf of the Company with any person, firm or corporation for any legal purpose, and (ii) to sign and/or execute any and all necessary documents, applications, and/or quotes to make an application for a qualifying public or private bid which binds the Company to perform under the bid, in the event that the Company is the winning qualified bidder.

That the following are all of the members of the Company:

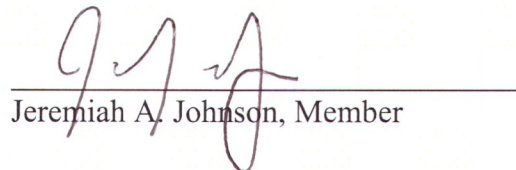
Lloyd E. Huck
Jeremiah A. Johnson

To the extent the authority granted and/or certified herein exceeds or conflicts with any limits of authority placed upon the members and /or managers of the Company by any operating agreement of the Company, the operating agreement of the Company is hereby amended to authorize the above identified member(s)/manager(s), or any one of them acting alone, to act on behalf of the Company and bind the Company in accordance with this Certificate of Authority.

This certification is made on this 28th day of April, 2021.



Lloyd E. Huck, Manager



Jeremiah A. Johnson, Member